



**London**  
CANADA

**2011 COUNCIL APPROVED BUDGET  
SUMMARY**

Council Approved: February 28, 2011

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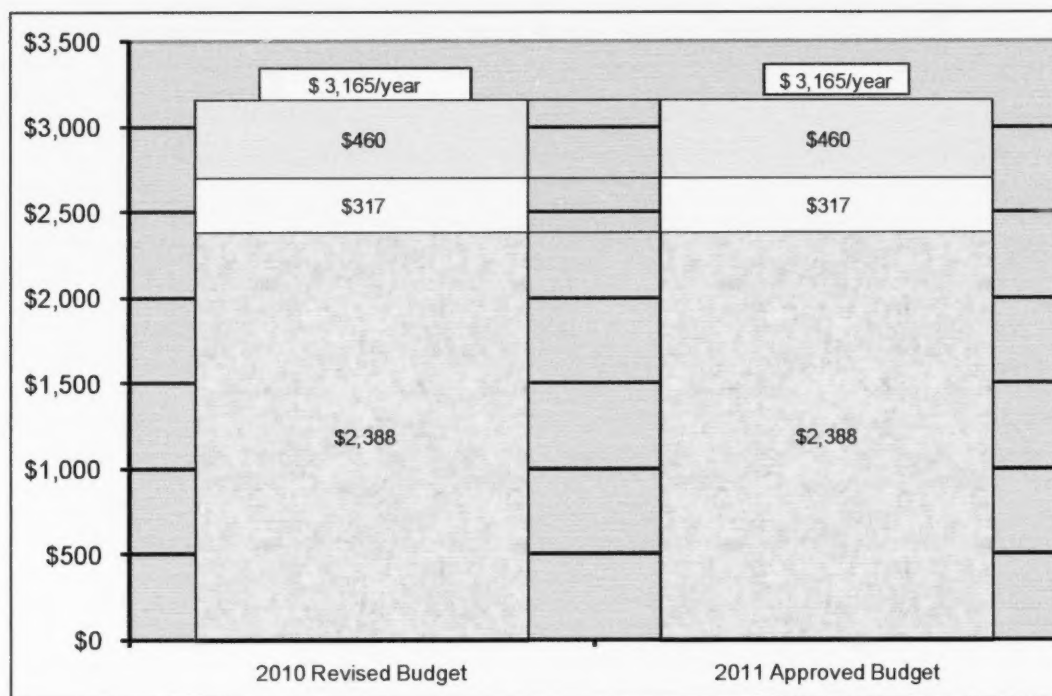
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## 2011 CITY OF LONDON BUDGET SUMMARY

### IMPACT ON THE AVERAGE RATE PAYER (INCLUDING WATER AND WASTEWATER CHARGES)

The 2011 Corporate Budget reflects a 0% increase in the property tax levy; after allocation of assessment growth of 1.4%, and a 0% increase in Water and Wastewater rates.

### Impact of the 2011 Budget on the Average Residential Rate Payer



#### ANNUAL INCREASE for average residential rate payer

\$ - Wastewater: 0% Rate Increase

\$ - Water: 0% Rate Increase

\$ - Municipal Property Tax 0%  
(Note: an additional impact of  
approximately \$456 is applied to  
Property Tax for Education which  
is set by the Province):

\$ - Total Annual Impact on  
Average Residential  
Rate Payer

Average Rate Payer owning a home with an assessed value of \$189,000. Municipal Property Tax Amount is subject to 2011 tax policy. Excludes the projected impact of water conservation savings for the average WasteWater/Water Rate Payer. (Annual Water Consumption Projected in 2011: 197.8 m<sup>3</sup>, 2010 Water Consumption Estimate 207 m<sup>3</sup>)

\*Figures rounded for presentation purposes.

## 2011 CITY OF LONDON BUDGET SUMMARY

### IMPACT ON THE AVERAGE RATE PAYER (INCLUDING WATER AND WASTEWATER CHARGES)

The chart below explains, in broad terms, the annual increases of \$0 for property tax, wastewater and water for the average rate payer.

#### Increase for the average residential rate payer explained:

Municipal Property Tax increase			Wastewater Rate increase			Water Rate increase				
<b>Cultural Services</b> (Library, Museum London, Heritage, CAIP Program)	\$	3	Operations, engineering and consumption adjustment	\$	2	Operations, engineering and consumption adjustment	\$	2		
<b>Economic Prosperity</b> (London Convention Centre, Tourism London,LEDC)	\$	5	Debt servicing and other capital costs	\$	(2)	Capital costs	\$	(3)		
<b>Environmental Services</b> (Conservation Authorities, Garbage Recycling & Composting)	\$	-	<b>TOTAL \$</b>			-	Cost to purchase water from Joint Boards	\$	1	
<b>Parks, Recreation &amp; Neighbourhood Services</b> (Neighbourhood & Recreation Services, Parks & Urban Forestry)	\$	7				<b>TOTAL \$</b>			-	
<b>Planning &amp; Development</b> (Building Controls, City Planning & Research, Development Approvals)	\$	-								
<b>Protective Services</b> (London Police, London Fire, By Law Enforcement)	\$	13								
<b>Social and Health Services</b> (Housing, Long Term Care, Middlesex London Health Unit, Land Ambulance, Social Services)	\$	7	<b>Total Annual Impact on Average Residential Rate Payer</b>						\$	-
<b>Transportation Services</b> (Parking, Public Transit - LTC, Roadways)	\$	13	A 1% change in tax levy requirement from tax rates equates to \$23.88 A 1% change in water rates equates to \$3.17 A 1% change in waste water rates equates to \$4.60							
<b>Corporate, Operational &amp; Council Services</b> (Corporate Services,Corporate Planning & Admin, Council Services, Financial Management, Public Support Services)	\$	(15)								
<b>Total Increase Before Assessment Growth</b>	\$	33								
<b>Allocation of Assessment Growth to Tax Levy</b>	\$	(33)								
<b>Total</b>	\$	-								

\*Figures subject to rounding

## 2011 CITY OF LONDON BUDGET SUMMARY

### OVERVIEW OF REVENUES AND EXPENDITURES

#### 2011 Operating Budget Overview (in \$ millions)

	2009 Actual	2010 Revised Budget	2011 Approved Budget	Budget Increase/ (Decrease)	% Increase/ (Decrease) (A)	% Growth Increase/ (Decrease) (B)	% Rate Increase (A-B)
<b>Operating Expenditures:</b>							
General (Tax supported) Budget	724.8	706.5	718.4	11.9	1.7%		
Water Budget	52.1	57.6	56.7	(0.9)	(1.5%)		
Wastewater Budget	65.5	71.4	71.4	-	0.0%		
<b>Total City of London Expenditures</b>	<b>\$ 842.4</b>	<b>\$ 835.5</b>	<b>\$ 846.5</b>	<b>\$ 11.0</b>	<b>1.3%</b>		
<b>Operating Revenues:</b>							
Property Tax	441.2	456.4	462.7	6.3	1.4%	1.40%	0.0%
Non-Property Tax Revenues	283.6	250.1	255.7	5.6	2.2%		
<b>General (Tax supported) Budget</b>	<b>\$ 724.8</b>	<b>\$ 706.5</b>	<b>\$ 718.4</b>	<b>\$ 11.9</b>	<b>1.7%</b>		
Water Rate	49.0	55.4	54.5	(0.9)	(1.6%)		
Non-Water Rate Revenues	3.1	2.2	2.2	-	0.0%		
<b>Water Budget</b>	<b>\$ 52.1</b>	<b>\$ 57.6</b>	<b>\$ 56.7</b>	<b>\$ (0.9)</b>	<b>(1.5%)</b>	<b>(1.5%)</b>	<b>0.0%</b>
Wastewater Rate	59.4	67.2	67.0	(0.2)	(0.3%)		
Non-Wastewater Rate Revenues	6.0	4.2	4.4	0.2	5.6%		
<b>Wastewater Budget</b>	<b>65.5</b>	<b>71.4</b>	<b>71.4</b>	<b>0.0</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Total City of London Revenues</b>	<b>\$ 842.4</b>	<b>\$ 835.5</b>	<b>\$ 846.5</b>	<b>\$ 11.0</b>	<b>1.3%</b>		

\*Figures subject to rounding

#### 2011 Capital Budget Overview (in \$ millions)

	2010 Original Budget	2010 Revised Budget	2011 Approved Budget	Budget Increase/ (Decrease)
General (Tax supported) Budget	103.6	121.3	100.2	(21.1)
Water Budget	26.6	26.7	28.2	1.5
Wastewater Budget	77.4	79.3	62.8	(16.5)
<b>Total City of London Capital</b>	<b>\$ 207.6</b>	<b>\$ 227.3</b>	<b>\$ 191.2</b>	<b>\$ (36.1)</b>

#### 2011 Total Corporate Budget Overview (in \$ millions)

	2010 Revised Budget	2011 Approved Budget	Budget Increase/ (Decrease)
Operating Budget	835.5	846.5	11.0
Capital Budget	227.3	191.2	(36.1)
<b>Total City of London Budget</b>	<b>\$ 1,062.8</b>	<b>\$ 1,037.7</b>	<b>\$ (25.1)</b>

\*Figures subject to rounding

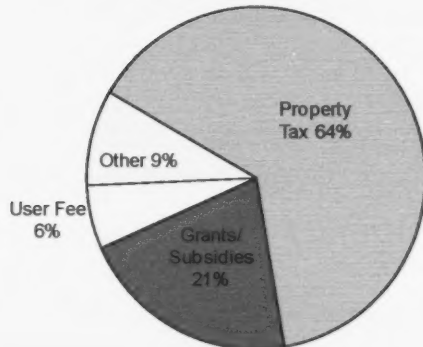


## 2011 CITY OF LONDON BUDGET SUMMARY

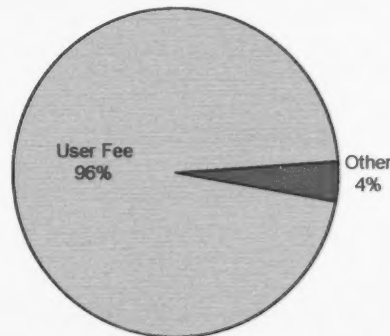
### SOURCES OF AND USES OF FUNDS

#### Source of 2011 Operating Revenues:

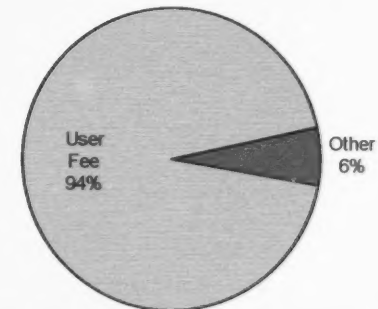
**General (Property Tax Support) Budget**  
\$718.4 million Revenues



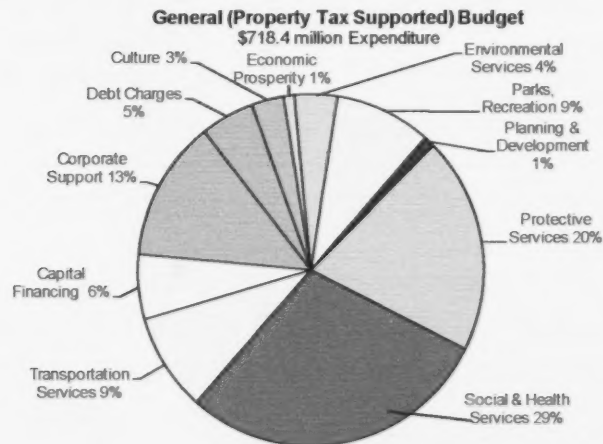
**Water Budget**  
\$56.7 million Revenues



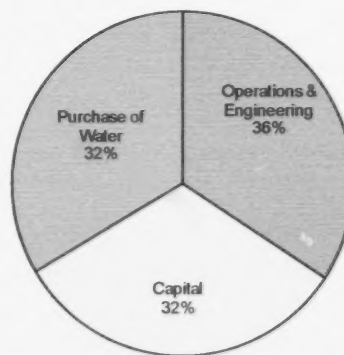
**Wastewater (Sewer) Budget**  
\$71.4 million Revenues



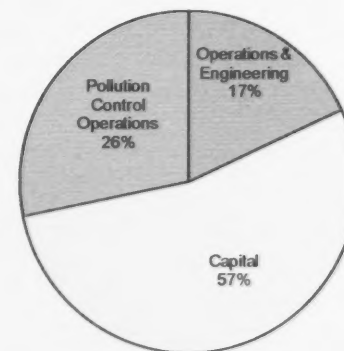
#### How 2011 Operating Dollars are spent:



**Water Budget**  
\$56.7 million Expenditure



**Wastewater (Sewer) Budget**  
\$71.4 million Expenditure





## 2011 CITY OF LONDON BUDGET SUMMARY

### PROPERTY TAX SUPPORTED

Council approved the 2011 property tax supported budget with a 0.0% property tax levy increase from rates. Outlined in the chart below are the budget programs highlighting each service grouping's approved budget.

#### PROPERTY TAX SUPPORTED BUDGET OVERVIEW (\$000's)

PROGRAM	SERVICE GROUP	2009 ACTUAL	2010 REVISED BUDGET	2011 APPROVED BUDGET	INCREASE/ (DECREASE) OVER 2010	% INCREASE/ (DECREASE)
CULTURE	Cultural Services:					
	Centennial Hall, Arts, Culture, and Heritage Advisory & Funding	1,984	2,104	2,114	10	0.5%
	Museum London	1,587	1,587	1,587	-	0.0%
	Heritage	141	89.6	90.2	0.6	0.7%
	London Public Library	16,786	17,086	17,714	628	3.7%
<b>TOTAL CULTURE</b>		<b>20,498</b>	<b>20,867</b>	<b>21,505</b>	<b>639</b>	<b>3.1%</b>
ECONOMIC PROSPERITY	Economic Development:					
	Business Attraction & Retention	2,607	2,947	3,984	1,037	35.2%
	Community Improvement/ Business Improvement Areas	193	215	206	(9)	(4.1%)
	London Convention Centre	600	610	600	(10)	(1.6%)
	Tourism London	1,697	1,737	1,737	-	0.0%
	Covent Garden Market	-	-	-	-	0.0%
<b>TOTAL ECONOMIC PROSPERITY</b>		<b>5,096</b>	<b>5,509</b>	<b>6,527</b>	<b>1,018</b>	<b>18.5%</b>
ENVIRONMENTAL SERVICES	Conservation Authorities:					
	Kettle Creek Conservation Authority	328	325	339	14	4.4%
	Lower Thames Valley Conservation Authority	72	79	82	3	3.7%
	Upper Thames River Conservation Authority	2,210	3,584	3,682	98	2.7%
	Environmental Stewardship	670	759	760	1	0.1%
	Garbage, Recycling, & Composting	13,303	13,329	13,190	(139)	(1.0%)
<b>TOTAL ENVIRONMENTAL SERVICES</b>		<b>16,584</b>	<b>18,076</b>	<b>18,052</b>	<b>(23)</b>	<b>(0.1%)</b>

# 2011 CITY OF LONDON BUDGET SUMMARY

## PROPERTY TAX SUPPORTED

PROGRAM	SERVICE GROUP	2009 ACTUAL	2010 REVISED BUDGET	2011 APPROVED BUDGET	INCREASE/ (DECREASE) OVER 2010	% INCREASE/ (DECREASE)
PARKS, RECREATION & NEIGHBOURHOOD SERVICES	Neighbourhood & Recreation Services	13,111	13,460	14,299	839	6.2%
	Parks & Urban Forestry	9,039	9,297	9,841	544	5.9%
<b>TOTAL PARKS, RECREATION, &amp; NEIGHBOURHOOD SERVICES</b>		<b>22,150</b>	<b>22,757</b>	<b>24,140</b>	<b>1,383</b>	<b>6.1%</b>
PLANNING & DEVELOPMENT SERVICES	Building Controls	(1,256)	(1,382)	(1,437)	(55)	(4.0%)
	City Planning & Research	1,742	2,181	2,226	45	2.1%
	Development Approvals	3,262	3,617	3,595	(22)	(0.6%)
<b>TOTAL PLANNING &amp; DEVELOPMENT SERVICES</b>		<b>3,748</b>	<b>4,416</b>	<b>4,384</b>	<b>(32)</b>	<b>(0.7%)</b>
PROTECTIVE SERVICES	Animal Services	1,062	1,062	1,062	-	0.0%
	By-Law Enforcement	1,537	1,536	1,592	56	3.6%
	Emergency & Security Services	1,050	1,095	1,115	20	1.8%
	Fire Services	48,360	50,805	51,060	254	0.5%
	Police Services	76,705	79,942	81,987	2,044	2.6%
<b>TOTAL PROTECTIVE SERVICES</b>		<b>128,714</b>	<b>134,441</b>	<b>136,815</b>	<b>2,374</b>	<b>1.8%</b>
SOCIAL & HEALTH SERVICES	Housing:					
	London & Middlesex Housing Corporation	6,619	7,088	7,729	641	9.0%
	Social Housing	11,499	11,742	12,045	303	2.6%
	Long Term Care	4,206	4,368	4,149	(219)	(5.0%)
	Primary Health Care:					
	Land Ambulance	9,486	9,782	10,016	234	2.4%
	Middlesex London Health Unit	5,583	6,199	6,199	-	0.0%
	Doctor Recruitment	95	100	100	-	0.0%
	Social Services	31,175	35,773	36,190	417	1.2%
<b>TOTAL SOCIAL &amp; HEALTH SERVICES</b>		<b>68,664</b>	<b>75,052</b>	<b>76,429</b>	<b>1,377</b>	<b>1.8%</b>
TRANSPORTATION SERVICES	Parking	(2,186)	(2,268)	(2,119)	149	6.6%
	London Transit Commission	20,294	21,222	22,905	1,683	7.9%
	Roadways	28,355	31,325	32,000	675	2.2%
<b>TOTAL TRANSPORTATION SERVICES</b>		<b>46,463</b>	<b>50,279</b>	<b>52,786</b>	<b>2,507</b>	<b>5.0%</b>

## 2011 CITY OF LONDON BUDGET SUMMARY

### PROPERTY TAX SUPPORTED

PROGRAM	SERVICE GROUP	2009 ACTUAL	2010 REVISED BUDGET	2011 APPROVED BUDGET	INCREASE/ (DECREASE) OVER 2010	% INCREASE/ (DECREASE)
CORPORATE, OPERATIONAL & COUNCIL SERVICES	Corporate Services <sup>(1)</sup>	41,046	45,254	46,119	865	1.9%
	Corporate Planning & Administration	2,567	1,632	1,653	21	1.3%
	Council Services	3,171	3,161	3,085	(76)	(2.4%)
	Financial Management <sup>(2)</sup>	83,013	79,974	74,715	(5,260)	(6.6%)
	Public Support Services	(571)	(98)	(117)	(19)	(19.5%)
	STRATEGIC DRAWS FROM OPERATING BUDGET CONTINGENCY RESERVE (separated from Financial Management for Presentation purposes)		(4,949)	(3,370)	1,579	31.9%
<b>TOTAL CORPORATE OPERATION &amp; COUNCIL SERVICES</b>		<b>129,226</b>	<b>124,974</b>	<b>122,085</b>	<b>(2,889)</b>	<b>(2.3%)</b>
<b>2011 PROPERTY TAX REQUIREMENT BEFORE ASSESSMENT GROWTH</b>		<b>441,144</b>	<b>456,372</b>	<b>462,725</b>	<b>6,353</b>	<b>1.4%</b>
<b>ALLOCATION OF ASSESSMENT GROWTH TO TAX LEVY</b>				<b>(6,389)</b>	<b>(6,389)</b>	<b>1.4%</b>
<b>2011 TAX LEVY INCREASE FROM RATES</b>				<b>456,336</b>	<b>(36)</b>	<b>0.0%</b>

All figures are subject to rounding.

<sup>(1)</sup> Does not include reductions budgeted in Financial Management

<sup>(2)</sup> Includes \$4.4 million in Civic Department reductions resulting from position management and service review.

Salary and wage freeze for management and inside employees	\$ 2,600
Position management	1,000
Service review reductions (AODA, Doctor Recruitment and others)	800
	<u>\$ 4,400</u>

## 2011 CITY OF LONDON BUDGET SUMMARY

### PROPERTY TAX SUPPORTED

A summary of the major budget adjustments by key program service area are outlined below:

- **Culture:** The Culture Service category represents approximately 4.7% of the overall Net Corporate Budget in 2011 and has been approved with a 3.1% increase primarily as a result of the London Public Library's 3.7% increase, which is largely due to the opening of the new Northeast Branch Library.
- **Economic Prosperity:** The Economic Prosperity category represents approximately 1.4% of the overall Net Corporate Budget in 2011 and has been approved with an 18.5% increase primarily as a result of a \$1.0 million increase in the contribution to the Economic Development Reserve Fund. The plan is to utilize funding from the Economic Development Reserve Fund and combine it with potential funding from other partners such as the provincial/federal government to fund projects throughout the 2011 to 2024 period that will lead to economic growth and job creation in the community. These projects include: Grants to University of Western Ontario – International Composite Material Centre (\$10.0 million in total over 2 years), Grant to Downtown Campus for Fanshawe College (up to \$20.7 million over 10 years), Digital Media, Medical Device Initiatives, and 401/402 Corridor.
- **Environmental Services:** The Environmental Services category represents approximately 3.9% of the overall Net Corporate Budget in 2011 and has been approved with a 0.1% decrease primarily as a result of increased funding from recycling initiatives.
- **Parks, Recreation and Neighbourhood Services:** The Parks, Recreation and Neighbourhood Services category represents approximately 5.2% of the overall Net Corporate Budget in 2011 and has been approved with a 6.1% increase over 2010 primarily as a result of increased program and operating costs at community centres (Byron, Boyle, Springbank and Medway) and grass cutting requirements in growth areas of the Community.
- **Planning & Development Services:** The Planning & Development Services category represents approximately 0.9% of the overall Net Corporate Budget in 2011 and has been approved with a 0.7% reduction from 2010 primarily as a result of increased building revenue.
- **Protective Services:** The Protective Services category represents approximately 29.6% of the overall Net Corporate Budget in 2011 and has been approved with a 1.8% increase exclusive of personnel contracts. It being noted that both the London Police and the London Fire contracts expired on December 31, 2010.
  - London Police Service has approved a 2011 budget increase of 2.6% or \$2.0 million (exclusive of personnel contracts that expired on December 31, 2010). The 2.6% increase accommodates a staggered hiring of 10 additional staff (5 officers, 5 civilians) and operational requirements to maintain existing policing services.
  - London Fire has approved a 2011 budget increase of 0.5% (exclusive of personnel contracts), it being noted that the increase relates primarily to operating costs associated with Fire Station 14.



## 2011 CITY OF LONDON BUDGET SUMMARY

### PROPERTY TAX SUPPORTED

- **Social and Health Services:** The Social and Health Services category represents approximately 16.5% of the overall Net Corporate Budget in 2011 and has been approved with a 1.8% increase. Outlined below are budget pressure points for the following key services:
  - London Middlesex Housing Corporation: The 2011 approved budget increase is 9.0% in comparison to a 7.0% target. Increase in the budget is primarily a result of a decline in rental revenue due to changing tenant income mix as well as increased costs for materials, maintenance and services.
  - Social and Community Support Services: An Ontario Works caseload increase of 500 cases is anticipated in 2011 primarily as a result of the downturn in the London economy, it being noted that the Ontario Works program cost (exclusive of the cost of administration) will be fully uploaded by the Province between 2011 and 2018. The 2011 caseload increase of 500 cases is significantly lower than originally projected in 2010. This service area of the budget is closely monitored by Civic Administration.
- **Transportation Services:** The Transportation Services category represents approximately 11.4% of the overall Net Corporate Budget in 2011 and has been approved with a 5.0% increase. Outlined below are the key service area increases:
  - London Transit Commission: The 2011 approved budget increase is 7.9% greater than 2010 primarily because of the new satellite facility on Wonderland Road as well as an increase in general operating cost of transit service (e.g. fuel and maintenance).
  - Parking: The 2011 approved budget increase is 6.6% greater than 2010 primarily because of loss in revenue resulting from Council approved decisions regarding overnight parking and free parking rules associated with Saturday and December parking initiatives.
- **Corporate, Operational and Council Services:** The Corporate, Operational and Council Services category represents approximately 26.4% of the overall Net Corporate Budget in 2011 and has been approved with a 2.3% reduction from 2010. Key budget pressure points are highlighted below:
  - OMERS rate increase: As announced on September 8, 2010 a temporary OMERS premium rate increase (2.9% on salaries over 3 years) became effective on January 1, 2011 representing a \$2.1 million budget pressure for the municipality. This cost has been partially offset by strategic revenue drawdowns from the Operating Budget Contingency Reserve.
  - Full upload of Ontario Disability Support Program (\$11.5 million) by the Province of Ontario has resulted in a budget savings for 2010.

## 2011 CITY OF LONDON BUDGET SUMMARY

### PROPERTY TAX SUPPORTED

- Position Management and Service Reviews: Cost containment initiatives such as enhancing vacancy management and position creation practices as well as service reviews produced cost savings in 2011. In total, these initiatives generated \$1.8 million of cost savings within the 2011 budget. These initiatives will be reallocated to the appropriate service areas in the spring of 2011.
- Demands for capital financing continue to increase with the addition of new assets and the increased costs associated with the maintenance of existing assets. Consistent with our Strategic Financial Plan, the appropriate increases are in place for capital financing costs and contributions to reserves/reserve funds it being noted that the strategic financial plan is a key component to London being awarded a Aaa credit rating from Moody's Investor Service for 34 consecutive years and thereby keeping borrowing costs at reasonable levels.
- Strategic draws from Contingency Reserves of \$3.4 million are included within the 2011 Corporate Budget to mitigate the costs associated with Ontario Works caseload, OMERS temporary premium rate increase as well as providing property tax relief.

#### Achieving 0%

In order to achieve a 0% change in the property tax levy over 2010, the civic areas (departments), boards and commissions provided the following budget reductions and service efficiencies:

#### Civic Departments

- Salary and wage freezes for management and inside employees in 2011 \$2.6 million

#### Position management and service review reductions (details below in 000's) \$1.8 million

- |  |         |
|--|---------|
| • Position Management  | \$1,000 |
| • Service Efficiencies (payroll, enviro programs, rate increases for funeral homes, postage & courier and games bidding costs) | 450     |
| • Reduced proposed increase in Accessibility for Ontarians with Disabilities Act (AODA)  | 250     |
| • Doctor Recruitment and Retention   | 100     |

#### Boards and Commissions (details below in 000's) \$1.1 million

- |   |       |
|---|-------|
| • London Police Services (personnel gapping & additional revenue)   | \$700 |
| • London & Middlesex Housing Corporation (reduced proposed increase primarily in property taxes, water & sewer rates) | 263   |
| • London Public Library (vacancy management and salary freeze for managers)   | 100   |
| • London Transit Commission   | 38    |
| • Museum London   | 29    |



## 2011 CITY OF LONDON BUDGET SUMMARY

### 2011 CAPITAL BUDGET AND TEN YEAR PLAN

#### The Capital Budget and Ten Year Capital Plan:

A long term capital plan is a useful tool to help Council ensure objectives are met, help guide community expectations and provide a good planning tool for growth and financial planning. The FUNDED capital budget is divided into three sections:

- **Life Cycle Renewal** – Life cycle renewal projects are devoted to maintaining the infrastructure that is in place today, (e.g. projects that resurface roads, replace roofs and replace equipment).
- **Growth Projects** – Growth works are planned to extend services into newly developed areas of the City, (e.g. a road widening to handle additional traffic from new subdivisions). Growth works are supported in part by development charges collected when building permits are taken out for new construction.
- **Service Improvements** – Service Improvement projects provide a new level of service or address an emerging need, (e.g. expand the blue box program by constructing a Regional Material Recovery Facility). These projects are usually optional, but the case for the work may be compelling.

Expenditures for all capital projects are shown below:

	2010	2011					
	Revised	Approved	2012	2013	2014	2015	2016-2020
Expenditures Requested	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast
Life Cycle Renewal	57.7	54.1	57.7	47.9	51.2	59.1	321.9
Growth	34.6	31.5	22.6	42.2	43.7	48.7	170.6
Service Improvement	29.0	14.6	9.5	14.2	10.6	16.1	33.4
<b>Total FUNDED Expenditures</b>	<b>\$121.3</b>	<b>\$100.2</b>	<b>\$89.8</b>	<b>\$104.3</b>	<b>\$105.5</b>	<b>\$123.9</b>	<b>\$525.9</b>

\* Figures rounded to \$ millions for presentation purposes.

## 2011 CITY OF LONDON BUDGET SUMMARY

### 2011 CAPITAL BUDGET AND TEN YEAR PLAN

A number of significant events occurred during 2010 that have impacted the capital budget and plan both in terms of project make-up and funding sources:

- **Development Charges**

As a result of the slowdown in development activity due to the current economic climate, the rate of payout on outstanding claims in the Urban Works Reserve Fund (UWRF) was slower than expected. The UWRF is funded by a portion of development charges (DC's) levied on new construction in the City. Administration met with the development community and agreed to increase the portion of DC levies attributed to UWRF and decrease the portion attributed to development charges for a period of five years.

To accommodate this rate shift, the City has deferred \$95.8 million of capital projects partially supported by development charges from the 2011-2020 periods to beyond 2020. These projects were also partially funded by tax supported debt (\$21.3 million). This created debt capacity in the 2011-2020 period which was incorporated into the 2011 capital budget.

- **Ontario Bus Replacement Program**

In March 2010, the Provincial government announced that the Ontario Bus Replacement Program (OBRP) would be cancelled effective 2011. London Transit Commission (LTC) had previously included \$2.6 million per year or \$23.3 million from OBRP in their capital plan from 2011 to 2019. This required LTC to revise their capital project for bus replacement and acquire less expensive diesel buses instead of the more expensive hybrid buses. This change resulted in an additional \$12.5 million in tax supported debt requirements for the revised LTC capital plan from 2011 to 2020.

- **New Economy Projects**

In 2009, the City of London received approval for \$103.1 million of capital works projects from the Infrastructure Stimulus Fund (\$96.9 million) and Recreation Infrastructure Canada Fund (\$6.2 million). The City of London contributed 1/3 of the funding (\$32.4 million) with the 2/3 balance of funding (\$68.7 million) coming from the Federal and Provincial governments and other sources. The approved capital projects were primarily life cycle renewal projects that were advanced from the City of London's 2010 to 2019 capital forecast. The advancement of the capital works with 2/3 financing from federal and provincial governments created "debt capacity" in future years. The original budget direction in 2010 was to utilize debenture financing for capital projects that the City would own.

However, based on the new direction from Council earlier in 2010 to focus economic growth and job creation with partnerships that require cash sourced financing (grants programs), the City Treasurer, Chief Financial Officer presented a financial plan to Council in December 2010 to fund a revised list of new economy projects valued at \$67.5 million. The projects are outlined below:

- *University of Western Ontario- Composite Research Centre - world leading centre for many industries - \$10 million*
- *Wastewater Technology Centre - world leading water centre - Research in Phase 1 - \$3.8 million*
- *Fanshawe College- Downtown Campus - numerous benefits for core and city - \$20.7 million*

## 2011 CITY OF LONDON BUDGET SUMMARY

### 2011 CAPITAL BUDGET AND TEN YEAR PLAN

- *Digital Media Centre - develops key cluster and long-term growth of digital media - \$6 million*
- *Medical Device Initiative - longer term strategy as development proceeds - \$2 million*
- *401/402 Interchange – infrastructure development to support new industrial ventures - \$25 million*

The New Economy Plan above requires a significant amount of cash sourced financing primarily because the program is a grants driven program and the City could not issue debt on capital projects that it does not own. A significant component of the program will be funded through the new Economic Development Reserve Fund with a portion of debt capacity still being utilized for the 401/402 corridor.

- **Financial Strategy**

Although debt costs to fund the 2011 to 2020 Capital Programs has slightly increased because of the increase in debt financing for bus replacement has outweighed the reduction in debt reduction from deferral in capital growth related projects as well as other life cycle projects, the \$26.0 million average debt cap approved by Council in 2010 has been maintained in the 2011-2020 Capital forecast. The debt cap will be revisited in 2012 as the new Council establishes its revenue priorities.

Pay-as-you-go financing is maintained at approximately \$17.1 million dollars for 2011 with incremental increases thereafter. The chart on the next page shows the impact of increasing the pay-as-you-go financing component. The early years of the plan are heavily weighted on “catch-up” or accelerated programs to bring the infrastructure up to standard (such as roads and facilities renewal). This explains the percentage of debt remaining relatively high in the first five years. In the latter part of the plan, the debt authorized can be reduced, since the pay-as you-go funding has increased to a level more appropriate to support the on-going renewal of municipal assets and infrastructure. The benefits of reducing authorized debt to finance these life cycle renewal projects are:

- Reduces cost to the tax payer in the long run for renewing and maintaining the infrastructure;
- Creates intergenerational equity – those who benefit from the asset are those who pay for it;
- Creates debt capacity within the debt cap for increased investment growth and new initiative projects that benefit future tax payers.

## 2011 CITY OF LONDON BUDGET SUMMARY

### 2011 CAPITAL BUDGET AND TEN YEAR PLAN

#### FINANCING STRATEGY FOR LIFE CYCLE RENEWAL

Source of Funding	Target Funding Source	2010 Funding Source	2011 Funding Source	2014 Funding Source	2020 Funding Source	How are we doing?
Capital Levy (Pay-As-You-Go)	75%	26%	29%	39%	48%	Position <b>improving</b> with plan (more PAYG)
Reserve Fund	20%	24%	26%	25%	23%	Position <b>aligning</b> closer to target (2010 to 2019)
Debt	0%	27%	24%	13%	11%	Position <b>improving</b> with plan (less debt authorized)
Other non-tax supported	5%	23%	21%	23%	18%	Reliance on other sources including Infrastructure Stimulus Funding in 2009 and Federal Gas Tax from 2010

The Corporate Strategic Financial Plan endorsed by Council has played a significant role in improving the funding mix for Life Cycle Maintenance – Capital Works projects. A comparison of the funding mix for Life Cycle Maintenance – Capital Works projects from 2006 to 2011 is outlined in the chart below.

Source of Funding	Target Funding Source	2006 Funding Source	2011 Funding Source	How are we doing?
Capital Levy (Pay-As-You-Go)	75%	11%	29%	18% Improvement since 2006, work still required
Reserve Fund	20%	21%	26%	Relatively status quo
Debt	0%	35%	24%	11% Improvement since 2006, significant work still needed
Other non-tax supported	5%	33%	21%	Reduced reliance in other non-tax-supported sources



## 2011 CITY OF LONDON BUDGET SUMMARY

### 2011 CAPITAL BUDGET AND TEN YEAR PLAN

#### TAX SUPPORTED 2011 CAPITAL BUDGET (FUNDED)

##### with Forecast for 2012-2020

(in \$ millions)

	2010 Revised Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016-2020 Forecast
<b>Expenditures Requested</b>							
Life Cycle Renewal	57.7	54.1	57.7	47.9	51.2	59.1	321.9
Growth	34.6	31.5	22.6	42.2	43.7	48.7	170.6
Service Improvement	29.0	14.6	9.5	14.2	10.6	16.1	33.4
<b>Total FUNDED Expenditures</b>	<b>\$121.3</b>	<b>\$100.2</b>	<b>\$89.8</b>	<b>\$104.3</b>	<b>\$105.5</b>	<b>\$123.9</b>	<b>\$525.9</b>
<b>Financing Available</b>							
Capital Levy (Pay-as-you-go)	17.1	17.1	18.3	20.5	22.7	25.0	158.3
Debenture <sup>(1)</sup>	23.1	24.9	29.4	27.5	30.0	29.8	103.9
Reserve Fund	21.2	17.7	17.2	16.6	15.0	23.5	83.8
Other	0.1	0.1					
<b>Total Tax Supported</b>	<b>\$61.5</b>	<b>\$59.8</b>	<b>\$64.9</b>	<b>\$64.6</b>	<b>\$67.7</b>	<b>\$78.3</b>	<b>\$346.0</b>
<b>Total Non-Tax Supported</b>	<b>\$59.8</b>	<b>\$40.4</b>	<b>\$24.9</b>	<b>\$39.7</b>	<b>\$37.8</b>	<b>\$45.6</b>	<b>\$179.9</b>
<b>Total Financing Available <sup>(2)</sup></b>	<b>\$121.3</b>	<b>\$100.2</b>	<b>\$89.8</b>	<b>\$104.3</b>	<b>\$105.5</b>	<b>\$123.9</b>	<b>\$525.9</b>

\*Numbers subject to rounding

<sup>(1)</sup> In light of infrastructure needs and fiscal circumstances, the capital plan calls for an "amended" average debt cap limit of \$26.0 million which resulted from the advancement of Capital Works projects in 2009 emanating from the Economic Stimulus Plan.

<sup>(2)</sup> Total available funding will be contingent on the mix of projects approved; for example, projects supported by grants and other non-tax sources leverage

## 2011 CITY OF LONDON BUDGET SUMMARY

### 2011 CAPITAL BUDGET AND TEN YEAR PLAN

**The 2011 Capital Budget at a Glance:** Outlined in the table below are some of the major capital projects organized by SERVICE category.

Major Capital Works in Ten Year Plan 2011- 2020 (in \$ millions)	2011	2012-2020
<b>Culture Services</b>		
Northwest Branch Library - 2017		\$ 3.0
Southeast Branch Library - Land Acquisition 2011/Construction 2013	\$ 0.8	\$ 3.0
<b>Economic Prosperity</b>		
Economic Stimulus Capacity Reinvestment (401/402 Corridor)	\$ 6.0	\$ 24.0
Grants to the University of Western Ontario	\$ 1.0	\$ 0.5
Industrial Land Acquisition, Servicing and Development	\$ 0.8	\$ 7.3
<b>Parks, Recreation &amp; Neighbourhood Services</b>		
New Multi-purpose Recreation Centre - Southwest - Consulting 2011/Construction 2014	\$ 3.0	\$ 35.0
New Multi-purpose Recreation Centre - Southeast - Construction 2018	\$ -	\$ 38.0
Floodplain Acquisition (\$200,000 annually)	\$ 0.2	\$ 1.8
Various Tree Planting and Woodland Management Programs (incl. Emerald Ash & Gypsy Moth)	\$ 0.7	\$ 6.0
Thames Valley Parkway	\$ 0.8	\$ 9.5
Recreation Facilities - Life Cycle Renewal	\$ 1.0	\$ 27.6
Parks Projects	\$ 2.9	\$ 36.7
<b>Protective Services</b>		
Relocate Fire Station No. 7	\$ 1.7	\$ -
Relocate Fire Station No. 11 - 2013	\$ -	\$ 1.6
<b>Social &amp; Health Services</b>		
Public Housing	\$ 2.2	\$ 20.0
<b>Transportation Services</b>		
Samia Road Widening including replacement of CPR Bridge	\$ 15.6	\$ 4.8
Fanshawe Rd E Widening Phase I (Fanshawe/Highbury Intersection)	\$ 0.9	\$ 14.3
Hyde Park Widening Phase 1 (Oxford to Samia) and Phase II (Samia to Gainsborough)	\$ 2.4	\$ 18.8
Future Road Widening & New Initiatives	\$ 5.3	\$ 162.6
Roads - Life Cycle Renewal	\$ 23.8	\$ 233.6
Bike Lanes	\$ 0.3	\$ 1.3
Transit System Investment	\$ 7.3	\$ 69.2
<b>Corporate, Operational and Council Services</b>		
City Facilities Lifecycle Renewal (including City Hall, Energy Savings Initiatives, Operation Facilities)	\$ 2.0	\$ 28.9



# 2011 Operating Budget Reports



**London**  
CANADA

## CULTURE

(\$ 000's)

	2010 Revised Budget			2011 Approved Budget			Increase/ (Decrease) Over 2010 Net Tax Supported Budget	% Increase/ (Decrease)	2011 Council Target % Increase/ (Decrease)
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported			
Cultural Services:									
Centennial Hall	714	(616)	98	714	(616)	98	0	0.0%	0.5%
Arts, Culture and Heritage Advisory and Funding	2,006	0	2,006	2,016	0	2,016	10	0.5%	0.4%
Museum London	2,934	(1,347)	1,587	2,911	(1,324)	1,587	0	0.0%	1.8%
Cultural Services	5,654	(1,963)	3,691	5,641	(1,940)	3,701	10	0.3%	1.1%
Heritage	89.6	0	89.6	90.2	0	90.2	0.6	0.7%	0.4%
London Public Library	18,659	(1,573)	17,086	19,242	(1,528)	17,714	628	3.7%	4.3%
<b>TOTAL CULTURE</b>	<b>24,403</b>	<b>(3,536)</b>	<b>20,867</b>	<b>24,973</b>	<b>(3,468)</b>	<b>21,505</b>	<b>639</b>	<b>3.1%</b>	<b>3.6%</b>

<b>Total Impact on Tax Levy from the Culture Program</b>	<b>0.2%</b>
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Note: A 1% tax levy increase is equivalent to a \$4.6 million increase in the 2011 property tax supported budget.  
All figures are subject to rounding.

The 2011 Property Tax Supported Budget for the Culture program is increasing by 3.1% or \$639k. Outlined below is an overview of what has contributed to this net increase in budget.	Increase/ (Decrease)
<b>CULTURAL SERVICES</b>	<b>\$10</b>
Arts, Culture, and Heritage Advisory & Funding increase is the result of existing employment agreements and contractual agreements with the London Arts Council and the London Heritage Council (\$10k).	
<b>LONDON PUBLIC LIBRARY</b>	<b>628</b>
Net increase in budget resulting from operational costs associated with the annualized cost of the Northeast Branch Library, personnel costs, utilities, insurance and reduction in the draw from the energy contingency reserve fund. Additional costs for the Northeast Branch Library have been partially offset by savings realized from the closure of the Northridge Branch as well efficiencies found throughout the organization.	

**Centennial Hall**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
2011 Operating Budget Reports									
Personnel Costs	16	16	2.2%	0				0	0.0%
Administrative Expenses	4	5	0.7%	1				1	25.0%
Purchased Services	370	375	52.5%	5				5	1.4%
Materials & Supplies	230	223	31.2%	(7)				(7)	(3.0%)
Furniture & Equipment	4	5	0.7%	1				1	25.0%
Other Expenses	90	90	12.6%	0				0	0.0%
Total Expenditures	714	714	100.0%	0	0	0	0	0	0.0%
Breakdown of Total Expenditures Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	0.0%	
Revenue									
User Fees	(616)	(616)	86.3%	0				0	0.0%
Sub-total - Non Property Tax Revenue	(616)	(616)	86.3%	0	0	0	0	0	0.0%
Breakdown of Total Revenue Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	0.0%	
Property Tax Support (Net Budget)	98	98	13.7%	0	0	0	0	0	0.0%

# Arts, Culture & Heritage Advisory & Funding

## 2011 Approved Budget

(\$000's)

Object	2010	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
2011 Operating Budget Reports									
Transfers (Grants & Programs):									
Community Art Investment Program:									
Category 1 (refer to City of London Grant Overview)	1,000	1,000	49.6%	0				0	0.0%
Category 2 - Grants	200	200	9.9%	0				0	0.0%
Public Art Program	132	132	6.5%	0				0	0.0%
Heritage Program	109	109	5.4%	0				0	0.0%
Purchased Services (Admin & Maintenance):									
Creative City Fund	103	103	5.1%	0				0	0.0%
Public Art Maintenance	16	16	0.8%	0				0	0.0%
London Arts Council	98	100	5.0%	2				2	2.0%
London Heritage Council	100	102	5.1%	2				2	2.0%
Cross Cultural Learner Centre	40	40	2.0%	0				0	0.0%
Other (Immigration Portal)	0	0	0.0%	0				0	0.0%
Personnel Costs	197	203	10.1%	6				6	3.0%
Other Expenses: Admin, Materials & Supplies	11	11	0.5%	0				0	0.0%
Financial Expenses (Reserve Transfers)	0	0	0.0%	0				0	0.0%
Total Expenditures	2,006	2,016	100.0%	10	0	0	0	10	0.5%
Breakdown of Total Expenditures Increase / (Decrease)				0.5%	0.0%	0.0%	0.0%	0.5%	
Property Tax Support (Net Budget)	2,006	2,016	100.0%	10	0	0	0	10	0.5%

**Museum London**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel	1,362	1,362	46.8%	13			(13)	0	0.0%
Exhibition & Program	394	393	13.5%	(1)				(1)	(0.3%)
Collection Management	95	98	3.4%	3				3	3.2%
Facility Maintenance & Utilities	710	717	24.6%	23			(16)	7	1.0%
Administration	176	178	6.1%	2				2	1.1%
Revenue Generation	197	163	5.6%	(34)				(34)	(17.3%)
Total Expenditures	2,934	2,911	100.0%	6	0	0	(29)	(23)	(0.8%)
Breakdown of Total Expenditures Increase / (Decrease)				(26.1%)	0.0%	0.0%	(1.0%)	(0.8%)	
Revenue									
User Fees	(85)	(88)	3.0%	(3)				(3)	3.5%
Government Grants / Subsidies	(407)	(395)	13.6%	12				12	(2.9%)
Other	(855)	(841)	28.9%	14				14	(1.6%)
Sub-total - Non Property Tax Revenue	(1,347)	(1,324)	45.5%	23	0	0	0	23	(1.7%)
Breakdown of Total Revenue Increase / (Decrease)				(1.7%)	0.0%	0.0%	0.0%	(1.7%)	
Property Tax Support (Net Budget)	1,587	1,587	54.5%	29	0	0	(29)	0	0.0%

**Heritage Service**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	89.6	90.2	100.0%	0.6				0.6	0.7%
Transfers	0.0	0.0	0.0%					0	0.0%
Total Expenditures	89.6	90.2	100.0%	0.6	0	0	0	0.6	0.7%
Breakdown of Total Expenditures Increase / (Decrease)				0.7%	0.0%	0.0%	0.0%	0.7%	
Property Tax Support (Net Budget)	89.6	90.2	100.0%	0.6	0	0	0	0.6	0.7%



**London Public Library**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Human Resources Costs	12,811	13,359	69.4%	387	221		(60)	548	4.3%
Administration Costs	101	103	0.5%	2				2	2.0%
Purchased Services	574	598	3.1%	19	13		(8)	24	4.2%
Technology Services	744	699	3.6%	(20)			(25)	(45)	(6.0%)
Utilities	794	816	4.2%	42	20		(40)	22	2.8%
Facilities Services	1,389	1,391	7.2%	(24)	26			2	0.1%
Materials & Collections	2,054	2,064	10.7%	10				10	0.5%
Program Services	69	71	0.4%	2				2	2.9%
General	6	6	0.0%					0	0.0%
Reserve Fund Contribution	73	91	0.5%	20	1		(3)	18	24.7%
Furniture and Equipment	44	44	0.2%	(2)	2			0	0.0%
Total Expenditures	18,659	19,242	100.0%	436	283	0	(136)	583	3.1%
Breakdown of Total Expenditures Increase / (Decrease)				2.3%	1.5%	0.0%	(0.7%)	3.1%	
Revenue									
Provincial Grants	(599)	(599)	3.1%					0	0.0%
Fines, Fees, Etc	(509)	(519)	2.7%				(10)	(10)	2.0%
Operating Revenues	(146)	(146)	0.8%					0	0.0%
Rental Revenue	(185)	(185)	1.0%					0	0.0%
Business Revenue	(79)	(79)	0.4%					0	0.0%
Reserve Fund Contribution	(55)	0	0.0%	55				55	(100.0%)
Sub-total - Non Property Tax Revenue	(1,573)	(1,528)	7.9%	55	0	0	(10)	45	(2.9%)
Breakdown of Total Revenue Increase / (Decrease)				(3.5%)	0.0%	0.0%	0.6%	(2.9%)	
Property Tax Support (Net Budget)	17,086	17,714	92.1%	491	283	0	(146)	628	3.7%

## ECONOMIC PROSPERITY

(\$ 000's)

	2010 Revised Budget			2011 Approved Budget			Increase/ (Decrease) Over 2010 Net Tax Supported Budget	% Increase/ (Decrease)	2011 Council Target % Increase/ (Decrease)
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported			
Economic Development:									
Business Attraction & Retention	2,947	0	2,947	3,984	0	3,984	1,037	35.2%	1.5%
Community Improvement/Business Improvement Areas	321	(106)	215	312	(106)	206	(9)	(4.1%)	1.5%
London Convention Centre	5,254	(4,644)	610	5,362	(4,762)	600	(10)	(1.6%)	1.5%
Tourism London	1,985	(248)	1,737	1,973	(236)	1,737	0	0.0%	1.0%
Covent Garden Market	2,626	(2,626)	0	2,659	(2,659)	0	0	0.0%	0.0%
<b>TOTAL ECONOMIC PROSPERITY</b>	<b>13,133</b>	<b>(7,624)</b>	<b>5,509</b>	<b>14,290</b>	<b>(7,763)</b>	<b>6,527</b>	<b>1,018</b>	<b>18.5%</b>	<b>0.6%</b>

<b>Total Impact on Tax Levy from the Economic Prosperity</b>	<b>0.2%</b>
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Note: A 1% tax levy increase is equivalent to a \$4.6 million increase in the 2011 property tax supported budget.

All figures are subject to rounding.

The 2011 Property Tax Supported Budget for the Economic Prosperity program is increasing by 18.5% or \$1.018 million. Outlined below is an overview of what has contributed to this net increase in budget.	Increase/ (Decrease)
<b>BUSINESS ATTRACTION &amp; RETENTION</b>	
Increased contribution to the Economic Development Reserve Fund in order to support London's New Economy initiatives from partnerships with other levels of government, education institutions, and the private sector.	\$1,000
Increase in costs with the London Economic Development Corporation due to the impact of the Harmonized Sales Tax.	37
<b>OTHER (Community Improvement/ BIA, London Convention Centre)</b>	
Net decrease in budget due to a reduction in funding for the Brownfield Study Grant and increased revenue at the London Convention Centre which is partially offset by increases in personnel costs due to existing employment agreements, transfers to Main Street London and Old East Business Improvement Areas.	(19)

## Business Attraction & Retention

2011 Approved Budget

(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
LEDC	2,070	2,107	53%	37				37	1.8%
Small Business Centre	177	177	4%					0	
Tech Alliance	200	200	5%					0	
Stiller	200	200	5%					0	
Contribution to Economic Development Reserve Fund	300	1,300	33%		1,000			1,000	333.3%
Total Expenditures	2,947	3,984	100%	37	1,000	0	0	1,037	35.2%
Breakdown of Total Expenditures Increase / (Decrease)				1.3%	33.9%	0.0%	0.0%	35.2%	
Property Tax Support (Net Budget)	2,947	3,984	100%	37	1,000	0	0	1,037	35.2%

**Community Improvement/BIA Service**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	90	90	28.8%	0				0	0.0%
Purchased Services	211	212	67.9%	1				1	0.5%
Transfers	20	10	3.2%	0			(10)	(10)	(50.0%)
Total Expenditures	321	312	100.0%	1	0	0	(10)	(9)	(2.8%)
Breakdown of Total Expenditures Increase / (Decrease)				0.3%	0.0%	0.0%	(3.1%)	(2.8%)	
Revenue									
Other Municipal Revenues	(106)	(106)	34.0%	0				0	0.0%
Sub-total - Non Property Tax Revenue	(106)	(106)	34.0%	0	0	0	0	0	0.0%
Breakdown of Total Revenue Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	0.0%	
Property Tax Support (Net Budget)	215	206	66.0%	1	0	0	(10)	(9)	(4.1%)

# London Convention Centre (Conventions, Meetings & Event Attendance)

2011 Approved Budget

(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel	2,321	2,379	44.4%	58				58	2.5%
Other Expenses	2,406	2,383	44.4%	(23)				(23)	(1.0%)
Building Reserve	527	600	11.2%	73				73	13.9%
Total Expenditures	5,254	5,362	100.0%	108	0	0	0	108	2.1%
Breakdown of Total Expenditures Increase / (Decrease)				2.1%	0.0%	0.0%	0.0%	2.1%	
Revenue									
Events	(3,950)	(4,051)	75.6%	(101)				(101)	(2.6%)
Parking	(373)	(398)	7.4%	(25)				(25)	(6.7%)
Other Revenue	(101)	(78)	1.5%	23				23	22.8%
Technical Revenue	(220)	(235)	4.4%	(15)				(15)	(6.8%)
Sub-total - Non Property Tax Revenue	(4,644)	(4,762)	88.8%	(118)	0	0	0	(118)	(2.5%)
Breakdown of Total Revenue Increase / (Decrease)				2.5%	0.0%	0.0%	0.0%	2.5%	
Property Tax Support (Net Budget)	610	600	11.2%	(10)	0	0	0	(10)	(1.6%)



**Tourism London**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel	1,130	1,132	57.4%	2				2	0.2%
Administrative Expenses	17	5	0.3%	0			(12)	(12)	(70.6%)
Financial Expenses	0	0	0.0%	0				0	0.0%
Purchased Services	446	463	23.5%	12	10		(5)	17	3.8%
Materials and Supplies	18	18	0.9%	0				0	0.0%
Furniture & Equipment	8	8	0.4%	0				0	0.0%
Other	366	347	17.6%	0			(19)	(19)	(5.2%)
Recovered Expenses	0	0	0.0%	0				0	0.0%
Total Expenditures	1,985	1,973	100.0%	14	10	0	(36)	(12)	(0.6%)
Breakdown of Total Expenditures Increase / (Decrease)				0.7%	0.5%	0.0%	(1.8%)	(0.6%)	
Revenue									
User Fees	(215)	(206)	10.4%	9				9	4.2%
Other	(33)	(30)	1.5%	3				3	9.1%
Sub-total - Non Property Tax Revenue	(248)	(236)	12.0%	12	0	0	0	12	4.8%
Breakdown of Total Revenue Increase / (Decrease)				(4.8%)	0.0%	0.0%	0.0%	(4.8%)	
Property Tax Support (Net Budget)	1,737	1,737	88.0%	26	10	0	(36)	0	0.0%

**Covent Garden Market**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel	382	402	15.1%	20				20	5.2%
Administrative Expenses	384	387	14.6%	3				3	0.8%
Financial Expenses	383	326	12.3%	(57)				(57)	(14.9%)
Purchased Services	1,116	1,114	41.9%	(2)				(2)	(0.2%)
Materials and Supplies	361	379	14.3%	18				18	5.0%
Furniture & Equipment	0	51	1.9%	51				51	0.0%
Total Expenditures	2,626	2,659	100.0%	33	0	0	0	33	1.3%
Breakdown of Total Expenditures Increase / (Decrease)				1.3%	0.0%	0.0%	0.0%	1.3%	
Revenue									
User Fees	(2,626)	(2,659)	100.0%	(33)				(33)	1.3%
Sub-total - Non Property Tax Revenue	(2,626)	(2,659)	100.0%	(33)	0	0	0	(33)	1.3%
Breakdown of Total Revenue Increase / (Decrease)				1.3%	0.0%	0.0%	0.0%	1.3%	
Property Tax Support (Net Budget)	0	0	0.0%	0	0	0	0	0	0.0%

## ENVIRONMENTAL SERVICES

(\$ 000's)

	2010 Revised Budget			2011 Approved Budget			Increase/ (Decrease) Over 2010 Net Tax Supported Budget	% Increase/ (Decrease)	2011 Council Target % Increase/ (Decrease)
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported			
Conservation Authorities:									
Kettle Creek Conservation Authority	1,878	(1,553)	325	1,892	(1,553)	339	14	4.4%	2.3%
Lower Thames Valley Conservation Authority	2,039	(1,960)	79	2,105	(2,023)	82	3	3.7%	1.9%
Upper Thames River Conservation Authority	15,098	(11,514)	3,584	14,386	(10,704)	3,682	98	2.7%	2.1%
Environmental Stewardship	854	(95)	759	856	(96)	760	1	0.1%	0.0%
Garbage, Recycling & Composting	21,932	(8,602)	13,329	22,806	(9,616)	13,190	(139)	(1.0%)	2.3%
<b>TOTAL ENVIRONMENTAL SERVICES</b>	<b>41,801</b>	<b>(23,724)</b>	<b>18,076</b>	<b>42,045</b>	<b>(23,992)</b>	<b>18,052</b>	<b>(23)</b>	<b>(0.1%)</b>	<b>2.2%</b>

**Total Impact on Tax Levy from the Environmental Program** **0.0%**

Note: A 1% tax levy increase is equivalent to a \$4.6 million increase in the 2011 property tax supported budget.

All figures are subject to rounding.

The 2011 Property Tax Supported Budget for the Environmental Services program is decreasing by 0.1% or \$23k.	Increase/
Outlined below is an overview of what has contributed to this net decrease in the Environmental Services budget.	(Decrease)
<b>CONSERVATION AUTHORITIES:</b>	
<b>KETTLE CREEK CONSERVATION AUTHORITY</b>	\$14
Increase in budget to maintain existing infrastructure. Note: Mandatory increase in personnel budget offset by staff reorganization.	
<b>LOWER THAMES VALLEY CONSERVATION AUTHORITY</b>	3
Increase in budget for Flood Control, Conservation, and other programs such as Erosion Control.	
<b>UPPER THAMES RIVER CONSERVATION AUTHORITY</b>	98
Net increase in budget for Lands & Facilities, Flood Control & Forecasting, Research, and other minor program adjustments.	
<b>ENVIRONMENTAL STEWARDSHIP</b>	1
Net increase in budget due to existing employment agreements.	
<b>GARBAGE, RECYCLING &amp; COMPOSTING</b>	(139)
Net reduction in budget due to an anticipated increase in funding from the Extended Producer Responsibility and Waste Diversion Ontario programs which offsets an increased Blue Box initiative, higher contractor payments (composting & garbage collection), and increased personnel costs due to existing employment agreements.	

**Kettle Creek Conservation Authority**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel	629	629	33.2%	27			(27)	0	0.0%
Administrative Expenses	320	320	16.9%					0	0.0%
Financial Expenses	24	24	1.3%					0	0.0%
Purchased Services	464	466	24.6%	2				2	0.4%
Materials and Supplies	401	413	21.8%	12				12	3.0%
Furniture & Equipment	40	40	2.1%					0	0.0%
Total Expenditures	1,878	1,892	100.0%	41	0	0	(27)	14	0.7%
Breakdown of Total Expenditures Increase / (Decrease)				2.2%	0.0%	0.0%	(1.4%)	0.7%	
Revenue									
User Fees	(1,075)	(1,075)	56.8%					0	0.0%
Government Grants / Subsidies	(181)	(181)	9.6%					0	0.0%
Other	(297)	(297)	15.7%					0	0.0%
Sub-total - Non Property Tax Revenue	(1,553)	(1,553)	82.1%	0	0	0	0	0	0.0%
Breakdown of Total Revenue Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	0.0%	
London's Final Share of Levy After CVA	325	339	17.9%	41	0	0	(27)	14	4.4%

**Lower Thames Valley Conservation Authority**  
**2011 Approved Budget**  
(\$000's)

Program	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Flood Control	206	212	10.0%	6				6	2.9%
Erosion Control	20	22	1.0%	2				2	10.0%
Flood Forecasting and Warning	192	198	9.4%	6				6	3.1%
Planning and Regulations	33	37	1.8%	4				4	12.1%
Technical Studies	11	11	0.5%	0				0	0.0%
Conservation	142	156	7.4%	14				14	9.9%
Conservation and Recreation	421	433	20.5%	12				12	2.9%
Community Relations	142	154	7.3%	2	10			12	8.5%
Conservation Education	102	105	5.0%	3				3	2.9%
Ska-Nah-Doht Iroquoian Village	214	219	10.4%	5				5	2.3%
Groundwater Monitoring	12	12	0.6%	0				0	0.0%
Employment Programs (Fed/Prov)	100	100	4.7%	0				0	0.0%
Watershed Planning-Source Protection	213	221	10.5%	8				8	3.8%
Technical Studies-Generic Regulations	63	66	3.1%	3				3	4.8%
Chatham-Kent Greening Project	158	158	7.5%	0				0	0.0%
Bottom Drain Reconstruction	0	0	0.0%	0				0	0.0%
Aerial Photography	10	10	0.5%	0				0	0.0%
Total Expenditures	2,039	2,114	100.0%	65	10	0	0	75	3.7%
Breakdown of Total Expenditures Increase / (Decrease)				3.2%	0.5%	0.0%	0.0%	3.7%	
Revenue									
Government Grants/Subsidies	(530)	(540)	25.5%	(10)				(10)	(1.9%)
User Fees	(510)	(545)	25.8%	(35)				(35)	(6.9%)
Foundation Grants/Revenues	(52)	(41)	1.9%	11				11	21.2%
Other Municipal Levy	(868)	(906)	42.9%	(29)	(9)			(38)	(4.4%)
Sub-total - Non Property Tax Revenue	(1,960)	(2,032)	96.1%	(63)	(9)	0	0	(72)	(3.7%)
Breakdown of Total Revenue Increase / (Decrease)				(3.2%)	(0.5%)	0.0%	0.0%	(3.7%)	
London's Final Share of Levy After CVA	79	82	3.9%	2	1	0	0	3	3.7%



**Upper Thames River Conservation Authority**  
**2011 Approved Budget**  
(\$000's)

Object	2010	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Wages & Benefits	5,673	5,878	40.9%	205				205	3.6%
Staff Expenses	183	208	1.4%	25				25	13.7%
Materials and Supplies	1,519	1,461	10.2%	(58)				(58)	(3.8%)
Capital-Contracts and Capital maintenance levy	2,721	2,485	17.3%	(258)	22			(236)	(8.7%)
Taxes/Insurance/Safety	459	461	3.2%	2				2	0.4%
Utilities	357	357	2.5%	0				0	0.0%
Legal Fees	21	21	0.1%	0				0	0.0%
Other Expenses	1,623	905	6.3%	(718)				(718)	(44.2%)
Allocated Costs: (Includes occupancy, information systems, motor pool, marketing and communications, administration, and finance.)	2,542	2,610	18.1%	46	22			68	2.7%
Total Expenditures	15,098	14,386	100.0%	(756)	44	0	0	(712)	(4.7%)
Breakdown of Total Expenditures Increase / (Decrease)				(5.0%)	0.3%	0.0%	0.0%	(4.7%)	
Revenue									
Direct Revenue	(5,763)	(5,840)	40.6%	(77)				(77)	(1.3%)
Direct Donations	(206)	(151)	1.0%	55				55	26.7%
MNR Grants (Flood Control)	(351)	(351)	2.4%	0				0	0.0%
Other Provincial Sources	(3,068)	(2,280)	15.8%	788				788	25.7%
Federal Sources	(174)	(173)	1.2%	1				1	0.6%
Reserves	(93)	(2)	0.0%	91				91	97.8%
Other Municipal Levy (General, Dam/Flood Control and Specific)	(1,859)	(1,907)	13.3%	(48)				(48)	(2.6%)
Sub-total - Non Property Tax Revenue	(11,514)	(10,704)	74.4%	810	0	0	0	810	7.0%
Breakdown of Total Revenue Increase / (Decrease)				7.0%	0.0%	0.0%	0.0%	7.0%	
London's Final Share of Levy After CVA	3,584	3,682	25.6%	54	44	0	0	98	2.7%

## Environmental Action Programs & Reporting

2011 Approved Budget

(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	589	591	69.0%	2				2	0.3%
Administrative Expenses	1	1	0.1%	0				0	0.0%
Purchased Services	255	255	29.7%	0				0	0.0%
Materials & Supplies	3	3	0.4%	0				0	0.0%
Furniture & Equipment	7	7	0.8%	0				0	0.0%
Recovered Expenses	0	0	0.0%	0				0	0.0%
Total Expenditures	854	856	100.0%	2	0	0	0	2	0.2%
Breakdown of Total Expenditures Increase / (Decrease)				0.2%	0.0%	0.0%	0.0%	0.2%	
Revenue									
Other Municipal Revenues	(95)	(96)	11.3%	(1)				(1)	(1.5%)
Sub-total - Non Property Tax Revenue	(95)	(96)	11.3%	(1)	0	0	0	(1)	(1.5%)
Breakdown of Total Revenue Increase / (Decrease)				(1.5%)	0.0%	0.0%	0.0%	(1.5%)	
Property Tax Support (Net Budget)	759	760	88.7%	1	0	0	0	1	0.1%

## Garbage, Recycling & Composting

### Summary of 2011 Approved Budget

\$000's

Service	2010 Revised Budget			2011 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Composting	1,235	(132)	<b>1,103</b>	1,388	(132)	<b>1,256</b>	153	0	<b>153</b>	13.9%
Garbage Collection	8,434	(510)	<b>7,924</b>	8,613	(510)	<b>8,103</b>	179	0	<b>179</b>	2.3%
Garbage Disposal	4,347	(3,735)	<b>612</b>	4,295	(3,874)	<b>421</b>	(52)	(139)	<b>(191)</b>	(31.1%)
Recycling	7,916	(4,225)	<b>3,691</b>	8,510	(5,100)	<b>3,410</b>	594	(875)	<b>(281)</b>	(7.6%)
<b>Total Garbage, Recycling &amp; Composting</b>	<b>21,932</b>	<b>(8,602)</b>	<b>13,329</b>	<b>22,806</b>	<b>(9,616)</b>	<b>13,190</b>	<b>874</b>	<b>(1,014)</b>	<b>(139)</b>	<b>(1.0%)</b>
<b>% Increase/Decrease over previous year</b>							<b>4.0%</b>	<b>(11.8%)</b>	<b>(1.0%)</b>	

**Composting**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	141	141	10.2%					0	0.0%
Purchased Services	1,094	1,247	89.8%	23	130			153	14.0%
Materials & Supplies	0	0	0.0%	0				0	0.0%
Other Expenses	0	0	0.0%	0				0	0.0%
Recovered Expenses	0	0	0.0%	0				0	0.0%
Total Expenditures	1,235	1,388	100.0%	23	130	0	0	153	12.4%
Breakdown of Total Expenditures Increase / (Decrease)				1.9%	10.5%	0.0%	0.0%	12.4%	
Revenue									
Government Grants & Subsidies	(40)	0	0.0%	40				40	100.0%
User Fees	(92)	(112)	8.1%	(20)				(20)	(21.7%)
Other Municipal Revenue	0	(20)	1.4%	(20)				(20)	(100.0%)
Sub-total - Non Property Tax Revenue	(132)	(132)	9.5%	0	0	0	0	0	0.0%
Breakdown of Total Revenue Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	0.0%	
Property Tax Support (Net Budget)	1,103	1,256	90.5%	23	130	0	0	153	13.9%

**Garbage Collection**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	5,527	5,574	64.7%	46				46	0.8%
Administrative Expenses	70	70	0.8%	0				0	0.0%
Financial Expenses	0	0	0.0%	0				0	0.0%
Purchased Services	303	338	3.9%	35				35	11.6%
Materials & Supplies	11	26	0.3%	15				15	142.9%
Furniture & Equipment	2,553	2,636	30.6%	83				83	3.2%
Other Expenses	20	20	0.2%	0				0	0.0%
Recovered Expenses	(50)	(50)	(0.6%)	0				0	0.0%
Total Expenditures	8,434	8,613	100.0%	179	0	0	0	179	2.1%
Breakdown of Total Expenditures Increase / (Decrease)				2.1%	0.0%	0.0%	0.0%	2.1%	
Revenue									
User Fees	(510)	(510)	5.9%	0				0	0.0%
Sub-total - Non Property Tax Revenue	(510)	(510)	5.9%	0	0	0	0	0	0.0%
Breakdown of Total Revenue Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	0.0%	
Property Tax Support (Net Budget)	7,924	8,103	94.1%	179	0	0	0	179	2.3%



**Garbage Disposal**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	1,516	1,588	37.0%	44	29			73	4.8%
Administrative Expenses	14	14	0.3%	0				0	0.0%
Financial Expenses	251	256	6.0%	5				5	2.0%
Purchased Services	424	169	3.9%	(255)				(255)	(60.2%)
Materials & Supplies	265	265	6.2%	0				0	0.0%
Furniture & Equipment	1,438	1,614	37.6%	176				176	12.2%
Other Expenses	501	450	10.5%	(51)				(51)	(10.1%)
Recovered Expenses	(60)	(60)	(1.4%)	0				0	0.0%
Total Expenditures	4,347	4,295	100.0%	(81)	29	0	0	(52)	(1.2%)
Breakdown of Total Expenditures Increase / (Decrease)				(1.9%)	0.7%	0.0%	0.0%	(1.2%)	
Revenue									
Government Grants & Subsidies	(545)	(305)	7.1%	240				240	44.0%
User Fees	(3,128)	(3,378)	78.6%	(250)				(250)	(8.0%)
Other Municipal Revenues	(62)	(191)	4.4%	(103)	(26)			(129)	(206.7%)
Sub-total - Non Property Tax Revenue	(3,735)	(3,874)	90.2%	(113)	(26)	0	0	(139)	(3.7%)
Breakdown of Total Revenue Increase / (Decrease)				(3.0%)	(0.7%)	0.0%	0.0%	(3.7%)	
Property Tax Support (Net Budget)	612	421	9.8%	(194)	3	0	0	(191)	(31.1%)

**Recycling**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	171	204	2.4%	33				33	19.5%
Administrative Expenses	2	2	0.0%	0				0	0.0%
Purchased Services	7,735	8,296	97.5%	(39)	600			561	7.3%
Materials & Supplies	0	0	0.0%	0				0	0.0%
Furniture & Equipment	7	7	0.1%	0				0	0.0%
Other Expenses	0	0	0.0%	0				0	0.0%
Recovered Expenses	0	0	0.0%	0				0	0.0%
Total Expenditures	7,916	8,510	100.0%	(6)	600	0	0	594	7.5%
Breakdown of Total Expenditures Increase / (Decrease)				(0.1%)	7.6%	0.0%	0.0%	7.5%	
Revenue									
Government Grants & Subsidies	(1,450)	(2,130)	25.0%	(680)				(680)	(46.9%)
Other Municipal Revenues	(2,775)	(2,970)	34.9%	105	(300)			(195)	(7.0%)
Sub-total - Non Property Tax Revenue	(4,225)	(5,100)	59.9%	(575)	(300)	0	0	(875)	(20.7%)
Breakdown of Total Revenue Increase / (Decrease)				(13.6%)	(7.1%)	0.0%	0.0%	(20.7%)	
Property Tax Support (Net Budget)	3,691	3,410	40.1%	(581)	300	0	0	(281)	(7.6%)

## PARKS, RECREATION & NEIGHBOURHOOD SERVICES

(\$ 000's)

	2010 Revised Budget			2011 Approved Budget			Increase/ (Decrease) Over 2010 Net Tax Supported Budget	% Increase/ (Decrease)	2011 Council Target % Increase/ (Decrease)
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported			
Neighbourhood & Recreation Services	54,868	(41,408)	13,460	55,578	(41,279)	14,299	839	6.2%	3.7%
Parks & Urban Forestry	9,351	(54)	9,297	9,884	(43)	9,841	544	5.8%	1.6%
TOTAL PARKS, RECREATION & NEIGHBOURHOOD	64,219	(41,462)	22,757	65,462	(41,322)	24,140	1,383	6.1%	2.9%

<b>Total Impact on Tax Levy from the Parks, Recreation &amp; Neighbourhood Program</b>	<b>0.3%</b>
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Note: A 1% tax levy increase is equivalent to a \$4.6 million increase in the 2011 property tax supported budget.

All figures are subject to rounding.

The 2011 Property Tax Supported Budget for the Parks, Recreation & Neighbourhood Services program is increasing by 6.1% or \$1.383 million. Outlined below is an overview of what has contributed to this net increase in budget.	Increase/ (Decrease)
<b>NEIGHBOURHOOD &amp; RECREATION SERVICES</b>	
Increase in Community Centres due to new programs and net operating costs at Byron, Boyle, Springbank and Medway Community Centres, which includes 2 new supervisor positions. Also user fee revenues have been adjusted down based on a trend review of the past 4 years.	\$547
Net revenues at Golf courses have decreased in a highly competitive local golf market from reduced revenue per round due to competitive green fees and reduced player spending on services such as food & beverage and pro shop sales.	65
Net revenues at Community Recreation & Leisure Programs have been decreased to reflect trends over the past 4 years.	77
Net increase in budget based on Pillar Non-Profit Network Funding of \$50,000 as well as contractual agreements and actual experience in Aquatics, Arenas, Children Services, Community Development & Funding and Sports Services.	150
<b>PARKS &amp; URBAN FORESTRY</b>	
Increase in budget for roadside turf maintenance and weed control based on the growth in roadways and side walks as well as increase in Environmentally Significant Area management and other contractual agreements.	544

**Neighbourhood & Recreation Services**  
**Summary of 2011 Approved Budget**  
(\$000's)

Service	2010 Revised Budget			2011 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Aquatics	3,084	(2,333)	751	3,152	(2,381)	771	68	(48)	21	2.7%
Arenas	7,134	(5,545)	1,589	7,245	(5,591)	1,654	111	(46)	65	4.1%
Children's Services	30,225	(24,450)	5,776	30,305	(24,526)	5,780	80	(76)	4	0.1%
Community Centres	2,746	(1,716)	1,030	3,141	(1,564)	1,577	395	152	547	53.2%
Community Development & Funding	2,857	(126)	2,731	2,818	(36)	2,782	(39)	90	51	1.9%
Community Recreation & Leisure Programs	1,981	(1,243)	738	1,980	(1,165)	815	(1)	78	77	10.5%
Golf	3,876	(3,941)	(65)	3,835	(3,835)	(0)	(41)	106	65	100.0%
Special Events Coordination	210	(140)	70	211	(141)	70	1	(1)	(0)	(0.4%)
Sports Services	1,452	(652)	799	1,481	(671)	809	29	(19)	10	1.3%
Storybook Gardens	1,305	(1,263)	42	1,412	(1,369)	43	107	(106)	1	2.4%
<b>Total Neighbourhood &amp; Recreation Services</b>	<b>54,868</b>	<b>(41,408)</b>	<b>13,460</b>	<b>55,578</b>	<b>(41,279)</b>	<b>14,299</b>	<b>709</b>	<b>131</b>	<b>839</b>	<b>6.2%</b>
<b>% Increase/Decrease over previous year</b>							<b>1.3%</b>	<b>0.4%</b>	<b>6.2%</b>	

**Aquatics**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	2,648	2,677	84.9%	29				29	1.1%
Administrative Expenses	18	28	0.9%	10				10	52.8%
Purchased Services	61	72	2.3%	10				10	16.9%
Materials & Supplies	267	281	8.9%	14				14	5.3%
Furniture & Equipment	90	95	3.0%	5				5	6.1%
Other Expenses	0	0	0.0%	0				0	0.0%
Recovered Expenses	0	0	0.0%	0				0	0.0%
Total Expenditures	3,084	3,152	100%	68	0	0	0	68	2.2%
Breakdown of Total Expenditures Increase / (Decrease)				2.2%	0.0%	0.0%	0.0%	2.2%	
Revenue									
User Fees	(2,329)	(2,377)	75.4%	(48)				(48)	(2.1%)
Other Municipal Revenues	(4)	(4)	0.1%	0				0	0.0%
Sub-total - Non Property Tax Revenue	(2,333)	(2,381)	75.5%	(48)	0	0	0	(48)	(2.0%)
Breakdown of Total Revenue Increase / (Decrease)				(2.0%)	0.0%	0.0%	0.0%	(2.0%)	
Property Tax Support (Net Budget)	751	771	24.5%	21	0	0	0	21	2.7%



**Arenas**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	4,018	4,072	56.2%	54				54	1.3%
Administrative Expenses	70	76	1.0%	6				6	8.2%
Purchased Services	2,453	2,516	34.7%	64				64	2.6%
Materials & Supplies	192	182	2.5%	(9)				(9)	(4.9%)
Furniture & Equipment	401	398	5.5%	(4)				(4)	(0.9%)
Other Expenses	0	0	0.0%	0				0	0.0%
Recovered Expenses	0	0	0.0%	0				0	0.0%
Total Expenditures	7,134	7,245	100%	111	0	0	0	111	1.6%
Breakdown of Total Expenditures Increase / (Decrease)				1.6%	0.0%	0.0%	0.0%	1.6%	
Revenue									
User Fees	(5,445)	(5,491)	75.8%	(46)				(46)	(0.8%)
Other Municipal Revenues	(100)	(100)	1.4%	0				0	0.0%
Sub-total - Non Property Tax Revenue	(5,545)	(5,591)	77.2%	(46)	0	0	0	(46)	(0.8%)
Breakdown of Total Revenue Increase / (Decrease)				(0.8%)	0.0%	0.0%	0.0%	(0.8%)	
Property Tax Support (Net Budget)	1,589	1,654	22.8%	65	0	0	0	65	4.1%

**Children's Services**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	1,570	1,587	5.2%	17				17	1.1%
Administrative Expenses	33	33	0.1%	0				0	0.0%
Financial Expenses	0	0	0.0%	0				0	0.0%
Purchased Services	26,060	26,134	86.2%	74				74	0.3%
Materials & Supplies	39	32	0.1%	(7)				(7)	(17.9%)
Furniture & Equipment	54	54	0.2%	0				0	0.0%
Transfers	2,469	2,465	8.1%	(4)				(4)	(0.2%)
Total Expenditures	30,225	30,305	100.0%	80	0	0	0	80	0.3%
Breakdown of Total Expenditures Increase / (Decrease)				0.3%	0.0%	0.0%	0.0%	0.3%	
Revenue									
Government Grants & Subsidies	(24,114)	(24,190)	79.8%	(76)				(76)	(0.3%)
Other Municipal Revenues	(336)	(336)	1.1%	0				0	0.0%
Sub-total - Non Property Tax Revenue	(24,450)	(24,526)	80.9%	(76)	0	0	0	(76)	(0.3%)
Breakdown of Total Revenue Increase / (Decrease)				(0.3%)	0.0%	0.0%	0.0%	(0.3%)	
Property Tax Support (Net Budget)	5,776	5,780	19.1%	4	0	0	0	4	0.1%

**Community Centres**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	2,249	2,615	83.3%	40	326			366	16.3%
Administrative Expenses	21	27	0.9%	5	1			6	28.6%
Purchased Services	129	123	3.9%	(17)	11			(6)	(4.7%)
Materials & Supplies	321	340	10.8%	13	6			19	5.9%
Furniture & Equipment	22	30	1.0%	0	8			8	36.4%
Other Expenses	4	6	0.2%	1	1			2	50.0%
Total Expenditures	2,746	3,141	100.0%	42	353	0	0	395	14.4%
Breakdown of Total Expenditures Increase / (Decrease)				1.5%	12.9%	0.0%	0.0%	14.4%	
Revenue									
Government Grants & Subsidies	(136)	(111)	3.5%	25	0			25	18.4%
User Fees	(1,547)	(1,420)	45.2%	144	(17)			127	8.2%
Other Municipal Revenues	(33)	(33)	1.1%	0				0	0.0%
Sub-total - Non Property Tax Revenue	(1,716)	(1,564)	49.8%	169	(17)	0	0	152	8.9%
Breakdown of Total Revenue Increase / (Decrease)				9.8%	(1.0%)	0.0%	0.0%	8.9%	
Property Tax Support (Net Budget)	1,030	1,577	50.2%	211	336	0	0	547	53.2%

**Community Development & Funding**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	467	468	16.6%	1				1	0.2%
Administrative Expenses	13	15	0.5%	2				2	15.4%
Purchased Services	647	555	19.7%	(2)			(90)	(92)	(14.2%)
Materials & Supplies	24	24	0.9%	0				0	0.0%
Transfers	1,706	1,756	61.6%			50		50	2.9%
Total Expenditures	2,857	2,818	99.3%	1	0	50	(90)	(39)	(1.4%)
Breakdown of Total Expenditures Increase / (Decrease)				0.0%	0.0%	1.8%	(3.2%)	(1.4%)	
Revenue									
Government Grants & Subsidies	(126)	(36)	1.3%	0			90	90	71.4%
Sub-total - Non Property Tax Revenue	(126)	(36)	1.3%	0	0	0	90	90	71.4%
Breakdown of Total Revenue Increase / (Decrease)				0.0%	0.0%	0.0%	71.4%	71.4%	
Property Tax Support (Net Budget)	2,731	2,782	98.7%	1	0	50	0	51	1.9%

**Community Recreation & Leisure Programs**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	1,655	1,663	84.0%	8				8	0.5%
Administrative Expenses	32	33	1.7%	1				1	3.1%
Financial Expenses	0	0	0.0%	0				0	0.0%
Purchased Services	178	164	8.3%	(14)				(14)	(7.9%)
Materials & Supplies	115	119	6.0%	4				4	3.5%
Furniture & Equipment	1	1	0.1%	0				0	0.0%
Total Expenditures	1,981	1,980	100.0%	(1)	0	0	0	(1)	(0.1%)
Breakdown of Total Expenditures Increase / (Decrease)				(0.1%)	0.0%	0.0%	0.0%	(0.1%)	
Revenue									
User Fees	(1,243)	(1,165)	58.8%	78				78	6.3%
Sub-total - Non Property Tax Revenue	(1,243)	(1,165)	58.8%	78	0	0	0	78	6.3%
Breakdown of Total Revenue Increase / (Decrease)				6.3%	0.0%	0.0%	0.0%	6.3%	
Property Tax Support (Net Budget)	738	815	41.2%	77	0	0	0	77	10.5%



**Golf**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	1,976	2,000	52.2%	24				24	1.2%
Administrative Expenses	14	14	0.4%	0				0	2.2%
Financial Expenses	315	257	6.7%	(58)				(58)	(18.5%)
Purchased Services	355	366	9.5%	11				11	3.1%
Materials & Supplies	639	624	16.3%	(15)				(15)	(2.3%)
Furniture & Equipment	569	565	14.7%	(4)				(4)	(0.6%)
Other Expenses	8	8	0.2%	0				0	0.0%
Recovered Expenses	0	0	0.0%	0				0	0.0%
Total Expenditures	3,876	3,835	100.0%	(41)	0	0	0	(41)	(1.1%)
Breakdown of Total Expenditures Increase / (Decrease)				(1.1%)	0.0%	0.0%	0.0%	(1.1%)	
Revenue									
User Fees	(3,134)	(3,129)	81.6%	5				5	0.1%
Other Municipal Revenues	(807)	(706)	18.4%	101				101	12.5%
Sub-total - Non Property Tax Revenue	(3,941)	(3,835)	100.0%	106	0	0	0	106	2.7%
Breakdown of Total Revenue Increase / (Decrease)				2.7%	0.0%	0.0%	0.0%	2.7%	
Property Tax Support (Net Budget)	(65)	(0)	(0.0%)	65	0	0	0	65	100.0%

**Special Events Coordination**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	161	161	76.4%	0				0	0.2%
Administrative Expenses	4	4	1.9%	0				0	0.0%
Purchased Services	8	9	4.0%	1				1	6.3%
Materials & Supplies	8	8	3.7%	0				0	0.0%
Furniture & Equipment	7	7	3.5%	0				0	0.0%
Transfers	19	19	9.0%	0				0	0.0%
Other Expenses	3	3	1.4%	0				0	0.0%
Recovered Expenses	0	0	0.0%	0				0	0.0%
Total Expenditures	210	211	100.0%	1	0	0	0	1	0.4%
Breakdown of Total Expenditures Increase / (Decrease)				0.4%	0.0%	0.0%	0.0%	0.4%	
Revenue									
User Fees	(132)	(133)	63.2%	(1)				(1)	(0.8%)
Other Municipal Revenues	(8)	(8)	3.8%	(0)				(0)	0.0%
Sub-total - Non Property Tax Revenue	(140)	(141)	67.0%	(1)	0	0	0	(1)	(0.8%)
Breakdown of Total Revenue Increase / (Decrease)				(0.8%)	0.0%	0.0%	0.0%	(0.8%)	
Property Tax Support (Net Budget)	70	70	33.0%	(0)	0	0	0	(0)	(0.4%)

**Sports Services**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	602	605	40.9%	4				4	0.6%
Administrative Expenses	1	1	0.1%	0				0	0.0%
Purchased Services	83	95	6.4%	12				12	14.7%
Materials & Supplies	318	318	21.4%	(1)				(1)	(0.2%)
Furniture & Equipment	353	366	24.7%	14				14	3.9%
Transfers	95	95	6.4%	0				0	0.0%
Other Expenses	0	0	0.0%	0				0	0.0%
Recovered Expenses	0	0	0.0%	0				0	0.0%
Total Expenditures	1,452	1,481	100.0%	29	0	0	0	29	2.0%
Breakdown of Total Expenditures Increase / (Decrease)				2.0%	0.0%	0.0%	0.0%	2.0%	
Revenue									
User Fees	(652)	(671)	45.3%	(19)				(19)	(2.9%)
Sub-total - Non Property Tax Revenue	(652)	(671)	45.3%	(19)	0	0	0	(19)	(2.9%)
Breakdown of Total Revenue Increase / (Decrease)				(2.9%)	0.0%	0.0%	0.0%	(2.9%)	
Property Tax Support (Net Budget)	799	809	54.7%	10	0	0	0	10	1.3%

**Storybook Gardens**  
**2011 Approved Budget**  
(\$000's)

Object	2010	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	745	816	57.8%	72				72	9.6%
Administrative Expenses	7	9	0.6%	2				2	29.6%
Financial Expenses	15	15	1.1%	0				0	0.0%
Purchased Services	253	257	18.2%	4				4	1.6%
Materials & Supplies	254	283	20.1%	29				29	11.4%
Furniture & Equipment	4	4	0.3%	0				0	0.0%
Other Expenses	28	28	1.9%	0				0	0.0%
Recovered Expenses	0	0	0.0%	0				0	0.0%
Total Expenditures	1,305	1,412	100.0%	107	0	0	0	107	8.2%
Breakdown of Total Expenditures Increase / (Decrease)				8.2%	0.0%	0.0%	0.0%	8.2%	
Revenue									
User Fees	(973)	(1,039)	73.6%	(66)				(66)	(6.8%)
Other Municipal Revenues	(290)	(330)	23.4%	(40)				(40)	(13.8%)
Sub-total - Non Property Tax Revenue	(1,263)	(1,369)	96.9%	(106)	0	0	0	(106)	(8.4%)
Breakdown of Total Revenue Increase / (Decrease)				(8.4%)	0.0%	0.0%	0.0%	(8.4%)	
Property Tax Support (Net Budget)	42	43	3.1%	1	0	0	0	1	2.4%

**Parks & Urban Forestry Service**  
**Summary of 2011 Approved Budget**  
(\$000's)

Service	2010 Revised Budget			2011 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Parks & Horticulture Service	6,790	(10)	6,780	7,329	0	7,329	539	10	549	8.1%
Urban Forestry Service	2,561	(44)	2,517	2,555	(43)	2,512	(6)	1	(5)	(0.2%)
<b>Total Parks &amp; Urban Forestry Service</b>	<b>9,351</b>	<b>(54)</b>	<b>9,297</b>	<b>9,884</b>	<b>(43)</b>	<b>9,841</b>	<b>533</b>	<b>11</b>	<b>544</b>	<b>5.8%</b>
<b>% Increase/Decrease over previous year</b>							<b>5.7%</b>	<b>20.4%</b>	<b>5.8%</b>	



## Parks & Horticulture Service

### 2011 Approved Budget

(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	4,150	4,524	61.7%	374				374	9.0%
Administrative Expenses	38	34	0.5%	(4)				(4)	(10.3%)
Purchased Services	948	856	11.7%	(92)				(92)	(9.7%)
Materials & Supplies	404	491	6.7%	87				87	21.5%
Furniture & Equipment	1,250	1,424	19.4%	174				174	13.9%
Other Expenses	0	0	0.0%	0				0	0.0%
Recovered Expenses	0	0	0.0%	0				0	0.0%
Total Expenditures	6,790	7,329	100.0%	539	0	0	0	539	7.9%
Breakdown of Total Expenditures Increase / (Decrease)				7.9%	0.0%	0.0%	0.0%	7.9%	
Revenue									
Other Municipal Revenues	(10)	0	0.0%	10				10	100.0%
Sub-total - Non Property Tax Revenue	(10)	0	0.0%	10	0	0	0	10	100.0%
Breakdown of Total Revenue Increase / (Decrease)				100.0%	0.0%	0.0%	0.0%	0.0%	
Property Tax Support (Net Budget)	6,780	7,329	100.0%	549	0	0	0	549	8.1%

**Urban Forestry Service**  
**2011 Approved Budget**  
(\$000's)

Object	2010	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	1,567	1,567	61.3%					0	0.0%
Administrative Expenses	22	24	0.9%					2	9.2%
Purchased Services	549	549	21.5%					0	0.0%
Materials & Supplies	35	35	1.4%					0	0.0%
Furniture & Equipment	426	418	16.4%					(8)	(1.8%)
Other Expenses	50	50	2.0%					0	0.0%
Recovered Expenses	(87)	(87)	(3.4%)					0	0.0%
Total Expenditures	2,561	2,555	100.0%	0	0	0	0	(6)	(0.2%)
Breakdown of Total Expenditures Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	(0.2%)	
Revenue									
User Fees	(44)	(43)	1.7%	0				1	2.3%
Sub-total - Non Property Tax Revenue	(44)	(43)	1.7%	0	0	0	0	1	
Breakdown of Total Revenue Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	2.3%	
Property Tax Support (Net Budget)	2,517	2,512	98.3%	0	0	0	0	(5)	(0.2%)

## PLANNING & DEVELOPMENT SERVICES

(\$ 000's)

	2010 Revised Budget			2011 Approved Budget			Increase/ (Decrease) Over 2010 Net Tax Supported Budget	% Increase/ (Decrease)	2011 Council Target % Increase/ (Decrease)
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported			
Building Controls	3,896	(5,278)	(1,382)	3,917	(5,354)	(1,437)	(55)	(4.0%)	(0.5%)
City Planning & Research	2,711	(530)	2,181	2,719	(493)	2,226	45	2.1%	0.5%
Development Approvals	4,262	(644)	3,617	4,247	(652)	3,595	(22)	(0.6%)	0.3%
<b>TOTAL PLANNING &amp; DEVELOPMENT SERVICES</b>	<b>10,869</b>	<b>(6,452)</b>	<b>4,416</b>	<b>10,883</b>	<b>(6,499)</b>	<b>4,384</b>	<b>(32)</b>	<b>(0.7%)</b>	<b>0.3%</b>

<b>Total Impact on Tax Levy from the Planning &amp; Development Services Program</b>	<b>0.0%</b>
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Note: A 1% tax levy increase is equivalent to a \$4.6 million increase in the 2011 property tax supported budget.

All figures are subject to rounding.

The 2011 Property Tax Supported Budget for the Planning & Development program is decreasing by 0.7% or \$32k. Outlined below is an overview of what has contributed to this net decrease in the budget.	Increase/ (Decrease)
<b>BUILDING CONTROLS</b>	(\$55)
Increase in user fee revenue largely due to building permits, sign, site plan, and swimming pool fees based on experience, partially offset by increase in personnel due to existing employment agreements.	
<b>CITY PLANNING &amp; RESEARCH</b>	45
Increase in personnel costs based on existing employment agreements, operation costs at 204/206 Dundas Street and a reduction in user fee revenue from official plan/ by-law amendments.	
<b>DEVELOPMENT APPROVALS</b>	(22)
Reduction in budget due to lower personnel costs and a net increase in revenue primarily due to site plan condo application fee and plan of condo vacant land fee.	

**Building Controls**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	3,608	3,658	93.4%	50				50	1.4%
Administrative Expenses	15	19	0.5%	4				4	26.7%
Financial Expenses	0	0	0.0%	0				0	0.0%
Purchased Services	32	36	0.9%	4				4	12.5%
Materials & Supplies	35	33	0.8%	(2)				(2)	(5.7%)
Furniture & Equipment	206	171	4.4%	(35)				(35)	(17.0%)
Recovered Expenses	0	0	0.0%	0				0	0.0%
Total Expenditures	3,896	3,917	100.0%	21	0	0	0	21	0.5%
Breakdown of Total Expenditures Increase / (Decrease)				0.5%	0.0%	0.0%	0.0%	0.5%	
Revenue									
User Fees	(5,278)	(5,354)	136.7%	(76)				(76)	(1.4%)
Sub-total - Non Property Tax Revenue	(5,278)	(5,354)	136.7%	(76)	0	0	0	(76)	(1.4%)
Breakdown of Total Revenue Increase / (Decrease)				1.4%	0.0%	0.0%	0.0%	1.4%	
Property Tax Support (Net Budget)	(1,382)	(1,437)	(36.7%)	(55)	0	0	0	(55)	(4.0%)

**Land Use Planning Service**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	2,176	2,226	81.9%	50				50	2.3%
Administrative Expenses	11	13	0.5%	2				2	18.2%
Financial Expenses	0		0.0%					0	0.0%
Purchased Services	408	370	13.6%				(38)	(38)	(9.3%)
Materials & Supplies	66	72	2.6%	11			(5)	6	9.1%
Furniture & Equipment	50	38	1.4%	(12)				(12)	(24.0%)
Transfers	0		0.0%					0	0.0%
Other Expenses	0		0.0%					0	0.0%
Total Expenditures	2,711	2,719	100.0%	51	0	0	(43)	8	0.3%
Breakdown of Total Expenditures Increase / (Decrease)				1.9%	0.0%	0.0%	(1.6%)	0.3%	
Revenue									
Government Grants & Subsidies	(30)	0	0.0%				30	30	100.0%
User Fees	(500)	(493)	18.1%	7				7	1.4%
Sub-total - Non Property Tax Revenue	(530)	(493)	18.1%	7	0	0	30	37	7.0%
Breakdown of Total Revenue Increase / (Decrease)				1.3%	0.0%	0.0%	5.7%	7.0%	
Property Tax Support (Net Budget)	2,181	2,226	81.9%	58	0	0	(13)	45	2.1%



**Development Approvals**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	4,178	4,145	97.6%	(33)				(33)	(0.8%)
Administrative Expenses	5	5	0.1%	0				0	0.0%
Financial Expenses	0	0	0.0%	0				0	0.0%
Purchased Services	24	25	0.6%	1				1	4.1%
Materials & Supplies	17	17	0.4%	0				0	0.0%
Furniture & Equipment	39	56	1.3%	17				17	44.1%
Recovered Expenses	0	0	0.0%	0				0	0.0%
Total Expenditures	4,262	4,247	100.0%	(15)	0	0	0	(15)	(0.4%)
Breakdown of Total Expenditures Increase / (Decrease)				(0.4%)	0.0%	0.0%	0.0%	(0.4%)	
Revenue									
User Fees	(644)	(652)	15.3%	(7)				(7)	(1.1%)
Sub-total - Non Property Tax Revenue	(644)	(652)	15.3%	(7)	0	0	0	(7)	(1.1%)
Breakdown of Total Revenue Increase / (Decrease)				(1.1%)	0.0%	0.0%	0.0%	(1.1%)	
Property Tax Support (Net Budget)	3,618	3,595	84.7%	(22)	0	0	0	(22)	(0.6%)

## PROTECTIVE SERVICES

(\$ 000's)

	2010 Revised Budget			2011 Approved Budget			Increase/ (Decrease) Over 2010 Net Tax Supported Budget	% Increase/ (Decrease)	2011 Council Target % Increase/ (Decrease)
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported			
Animal Services	2,282.8	(1,221)	1,061.8	2,320.6	(1,259)	1,061.6	(0.3)	(0.0%)	0.0%
By-Law Enforcement	1,807	(271)	1,536	2,012	(420)	1,592	56	3.6%	0.5%
Emergency & Security Management	1,257	(162)	1,095	1,279	(164)	1,115	19.8	1.8%	0.0%
Fire Services	51,296	(491)	50,805	51,423	(363)	51,060	254	0.5%	0.5%
London Police Services	86,144	(6,202)	79,942	88,188	(6,202)	81,987	2,044	2.6%	1.9%
<b>TOTAL PROTECTIVE SERVICES</b>	<b>142,787</b>	<b>(8,346)</b>	<b>134,441</b>	<b>145,224</b>	<b>(8,408)</b>	<b>136,815</b>	<b>2,374</b>	<b>1.8%</b>	<b>1.3%</b>

<b>Total Impact on Tax Levy from the Protective Services Program</b>	<b>0.5%</b>
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Note: A 1% tax levy increase is equivalent to a \$4.6 million increase in the 2011 property tax supported budget.

All figures are subject to rounding.

The 2011 Property Tax Supported Budget for the Protective Services program is increasing by 1.8% or \$2,374K. Outlined below is an overview of what has contributed to this net increase in budget.	Increase/ (Decrease)
<b>BY-LAW ENFORCEMENT</b>	<b>\$56</b>
Additional funding required for Residential Rental Unit Licensing By-Law, new property standards officer, customer service representative, and additional student in By-Law Enforcement as well as increase in existing perosnnel costs based on existing employment agreements. These costs are paritally offset by additional residential rental licensing revenue.	
<b>EMERGENCY &amp; SECURITY MANAGEMENT</b>	<b>19.8</b>
Increase in contract for guard services for city facilities.	
<b>LONDON FIRE SERVICE</b>	<b>254</b>
Increase in personnel costs related to existing employment agreement and flow through of Station 14 staff. These costs are paritally offset by efficiencies found through the services.	
<b>LONDON POLICE SERVICE</b>	<b>2,044</b>
Increase in budget related to flow through of prior year costs, inflationary impacts, operational requirements, contractual obligations, and an increase in complement; 5 officers and 5 civilians, partially offset by personnel gapping savings and additional provincial revenue.	

**Animal Services**  
 Summary of 2011 Approved Budget  
 \$000's

Service	2010 Revised Budget			2011 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Animal Care & Control	2,061.6	(1,081.0)	980.6	2,099.0	(1,119.0)	980.0	37.4	(38.0)	(0.6)	(0.1%)
Animal Welfare	221.3	(140.0)	81.3	221.5	(140.0)	81.5	0.3	0.0	0.3	0.4%
<b>Total Animal Services</b>	<b>2,282.8</b>	<b>(1,221.0)</b>	<b>1,061.8</b>	<b>2,320.6</b>	<b>(1,259.0)</b>	<b>1,061.6</b>	<b>37.7</b>	<b>(38.0)</b>	<b>(0.3)</b>	<b>(0.03%)</b>
<b>% Increase/Decrease over previous year</b>							<b>1.7%</b>	<b>(3.1%)</b>	<b>(0.03%)</b>	

## Animal Care & Control

### 2011 Approved Budget

(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	0.0	0.0	0.0%	0.0				0.0	0.0%
Administrative Expenses	0.0	0.0	0.0%	0.0				0.0	0.0%
Purchased Services	1,941.7	1,980.5	94.4%	38.8				38.8	2.0%
Materials & Supplies	0.0	0.0	0.0%	0.0				0.0	0.0%
Furniture & Equipment	119.9	118.5	5.6%	(1.4)				(1.4)	(1.2%)
Transfers	0.0	0.0	0.0%	0.0					0.0%
Recovered Expenses	0.0	0.0	0.0%	0.0				0.0	0.0%
Total Expenditures	2,061.6	2,099.0	100.0%	37.4	0	0	0	37.4	1.8%
Breakdown of Total Expenditures Increase / (Decrease)				1.8%	0.0%	0.0%	0.0%	1.8%	
Revenue									
User Fees	(1,080.0)	(1,118.0)	53.3%	(38.0)				(38.0)	(3.5%)
Other Municipal Revenues	(1.0)	(1.0)	0.0%	0.0				0.0	0.0%
Sub-total - Non Property Tax Revenue	(1,081.0)	(1,119.0)	53.3%	(38.0)	0	0	0	(38.0)	(3.5%)
Breakdown of Total Revenue Increase / (Decrease)				(3.5%)	0.0%	0.0%	0.0%	(3.5%)	
Property Tax Support (Net Budget)	980.6	980.0	46.7%	(0.6)	0	0	0	(0.6)	(0.1%)

**Animal Welfare**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	74.8	75.0	33.9%	0.29				0.3	0.4%
Administrative Expenses	0.5	0.5	0.2%	0				0	0.0%
Purchased Services	145.0	145.0	65.4%	0				0	0.0%
Materials & Supplies	1.0	1.0	0.5%	0				0	0.0%
Total Expenditures	221.3	221.5	100.0%	0.3	0	0	0	0	0.1%
Breakdown of Total Expenditures Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	0.0%	
Revenue									
User Fees	(100.0)	(100.0)	45.1%	0				0	0.0%
Other Municipal Revenues	(40.0)	(40.0)	18.1%	0				0	0.0%
Sub-total - Non Property Tax Revenue	(140.0)	(140.0)	63.2%	0	0	0	0	0	0.0%
Breakdown of Total Revenue Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	0.0%	
Property Tax Support (Net Budget)	81.3	81.5	36.8%	0.3	0	0	0	0.3	0.4%



**By-Law Enforcement & Property Standards Service**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	1,557	1,740	86.5%	53	130			183	11.8%
Administrative Expenses	12	12	0.6%					0	0.0%
Financial Expenses	0	0	0.0%					0	0.0%
Purchased Services	128	139	6.9%	11				11	8.6%
Materials & Supplies	3	3	0.1%					0	0.0%
Furniture & Equipment	107	118	5.9%	11				11	10.3%
Recovered Expenses	0	0	0.0%					0	0.0%
Total Expenditures	1,807	2,012	100.0%	75	130	0	0	205	11.3%
Breakdown of Total Expenditures Increase / (Decrease)				4.2%	7.2%	0.0%	0.0%	11.3%	
Revenue									
Other Municipal Revenues	(50)	0	0.0%	50				50	100.0%
User Fees	(221)	(420)	20.9%	(24)	(175)			(199)	(90.0%)
Sub-total - Non Property Tax Revenue	(271)	(420)	20.9%	26	(175)	0	0	(149)	55.0%
Breakdown of Total Revenue Increase / (Decrease)				(9.6%)	64.6%	0.0%	0.0%	55.0%	
Property Tax Support (Net Budget)	1,536	1,592	79.1%	101	(45)	0	0	56	3.6%

## Emergency & Security Management

### Summary of 2011 Approved Budget

(\$000's)

Service	2010 Revised Budget			2011 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Emergency Management	216	(22)	194	217	(23)	194	0.7	(0.3)	0.4	0.2%
Security Management	1,041	(139)	902	1,063	(142)	921	21.5	(2.1)	19.4	2.1%
<b>Total Emergency &amp; Security Management</b>	<b>1,257</b>	<b>(162)</b>	<b>1,095</b>	<b>1,279</b>	<b>(164)</b>	<b>1,115</b>	<b>22.2</b>	<b>(2.4)</b>	<b>19.8</b>	<b>1.8%</b>
<b>% Increase/Decrease over previous year</b>							<b>1.8%</b>	<b>1.5%</b>	<b>1.8%</b>	

## Emergency Management

### 2011 Approved Budget

(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	175.5	176.2	81.3%	0.7				0.7	0.4%
Administrative Expenses	10.2	10.2	4.7%	0				0	0.0%
Purchased Services	26.5	26.5	12.2%	0				0	0.0%
Materials & Supplies	2.8	2.8	1.3%	0				0	0.0%
Furniture & Equipment	0.9	0.9	0.4%	0				0	0.0%
Recovered Expenses	0.0	0.0	0.0%	0				0	0.0%
Total Expenditures	215.9	216.6	100.0%	0.7	0	0	0	0.7	0.4%
Breakdown of Total Expenditures Increase / (Decrease)				0.3%	0.0%	0.0%	0.0%	0.3%	
Revenue									
Other Municipal Revenues	(22.3)	(22.6)	10.4%	(0.3)				(0.3)	1.2%
Sub-total - Non Property Tax Revenue	(22.3)	(22.6)	10.4%	(0.3)	0	0	0	(0.3)	1.2%
Breakdown of Total Revenue Increase / (Decrease)				1.2%	0.0%	0.0%	0.0%	1.2%	
Property Tax Support (Net Budget)	194	194	89.6%	0.4	0	0	0	0.4	0.2%

## Security Management

### 2011 Approved Budget

(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	518	522	49.2%	4				4	0.8%
Administrative Expenses	3	3	0.3%	0				0	0.0%
Financial Expenses	0	0	0.0%	0				0	0.0%
Purchased Services	561	579	54.5%	18				18	3.2%
Materials & Supplies	0	0	0.0%	0				0	0.0%
Furniture & Equipment	21	21	1.9%	(0)				(0)	(1.3%)
Recovered Expenses	(62)	(62)	(5.9%)	0				0	0.0%
Total Expenditures	1,041	1,063	100.0%	21	0	0	0	21	2.1%
Breakdown of Total Expenditures Increase / (Decrease)				2.1%	0.0%	0.0%	0.0%	2.1%	
Revenue									
Other Municipal Revenues	(139)	(142)	13.3%	(2)				(2)	1.5%
Sub-total - Non Property Tax Revenue	(139)	(142)	13.3%	(2)	0	0	0	(2)	1.5%
Breakdown of Total Revenue Increase / (Decrease)				1.5%	0.0%	0.0%	0.0%	1.5%	
Property Tax Support (Net Budget)	902	921	86.7%	19	0	0	0	19	2.1%

**Fire Services**  
**Summary of 2011 Approved Budget**  
(\$000's)

Service	2010 Revised Budget			2011 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Fire & Rescue Services	48,725	(351)	<b>48,374</b>	48,919	(223)	<b>48,696</b>	194	128	<b>322</b>	0.7%
Fire Prevention & Education	2,443	(140)	<b>2,303</b>	2,400	(140)	<b>2,260</b>	(44)	0	<b>(44)</b>	(1.9%)
Specialized Rescue Services	128	0	<b>128</b>	104	0	<b>104</b>	(24)	0	<b>(24)</b>	(19.1%)
<b>Total Fire Services</b>	<b>51,296</b>	<b>(491)</b>	<b>50,805</b>	<b>51,423</b>	<b>(363)</b>	<b>51,060</b>	<b>127</b>	<b>128</b>	<b>254</b>	<b>0.5%</b>
<b>% Increase/Decrease over previous year</b>							<b>0.2%</b>	<b>26.1%</b>	<b>0.5%</b>	



## Fire & Rescue Services

### 2011 Approved Budget

(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	46,262	46,608	95.3%	346				346	0.7%
Administrative Expenses	414	377	0.8%	(37)				(37)	(8.9%)
Financial Expenses	0	0	0.0%	0				0	0.0%
Purchased Services	444	411	0.8%	(33)				(33)	(7.4%)
Materials & Supplies	1,414	1,326	2.7%	(89)				(88)	(6.2%)
Furniture & Equipment	191	197	0.4%	6				6	3.1%
Other Expenses	0	0	0.0%	0				0	0.0%
Total Expenditures	48,725	48,919	100.0%	193	0	0	0	194	0.4%
Breakdown of Total Expenditures Increase / (Decrease)				0.4%	0.0%	0.0%	0.0%	0.4%	
Revenue									
User Fees	(221)	(223)	0.5%	(2)				(2)	(0.9%)
Other Municipal Revenues	(130)	0	0.0%	130				130	100.0%
Sub-total - Non Property Tax Revenue	(351)	(223)	0.5%	128	0	0	0	128	36.5%
Breakdown of Total Revenue Increase / (Decrease)				36.5%	0.0%	0.0%	0.0%	36.5%	
Property Tax Support (Net Budget)	48,374	48,696	99.5%	321	0	0	0	322	0.7%

**Fire Prevention and Education**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	2,300	2,266	94.4%	(34)				(34)	(1.5%)
Administrative Expenses	1	1	0.0%	0				0	0.0%
Materials & Supplies	96	87	3.6%	(9)				(9)	(9.4%)
Furniture & Equipment	46	46	1.9%	0				0	0.0%
Total Expenditures	2,443	2,400	100.0%	(43)	0	0	0	(44)	(1.8%)
Breakdown of Total Expenditures Increase / (Decrease)				(1.8%)	0.0%	0.0%	0.0%	(1.8%)	
Revenue									
User Fees	(140)	(140)	5.8%	0				0	0.0%
Sub-total - Non Property Tax Revenue	(140)	(140)	5.8%	0	0	0	0	0	0.0%
Breakdown of Total Revenue Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	0.0%	
Property Tax Support (Net Budget)	2,303	2,260	94.2%	(43)	0	0	0	(44)	(1.9%)

## Specialized Rescue Services

2011 Approved Budget

(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Administrative Expenses	1	1	1.0%	0				0	0.0%
Materials & Supplies	5	3	2.9%	(2)				(2)	(39.1%)
Furniture & Equipment	122	100	96.2%	(22)				(22)	(18.4%)
Total Expenditures	128	104	100.0%	(24)	0	0	0	(24)	(19.1%)
Breakdown of Total Expenditures Increase / (Decrease)				(18.8%)	0.0%	0.0%	0.0%	(18.8%)	
Property Tax Support (Net Budget)	128	104	100.0%	(24)	0	0	0	(24)	(19.1%)

# London Police Service

## 2011 Approved Budget

(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	78,379	79,500	90.1%	1,632	0	0	(511)	1,121	1.4%
Administrative Expenses	668	832	0.9%	164	0	0	0	164	24.6%
Financial Expenses	800	1,028	1.2%	228	0	0	0	228	28.5%
Purchased Services	3,271	3,498	4.0%	227	0	0	0	227	6.9%
Materials & Supplies	3,117	3,196	3.6%	79	0	0	0	79	2.5%
Furniture & Equipment	266	498	0.6%	232	0	0	0	232	87.2%
Other Expenses	1	1	0.0%	0	0	0	0	0	0.0%
Recovered Expenses	(358)	(365)	(0.4%)	(7)	0	0	0	(7)	(2.0%)
Total Expenditures	86,144	88,188	100.0%	2,555	0	0	(511)	2,044	2.4%
Breakdown of Total Expenditures Increase / (Decrease)				3.0%	0.0%	0.0%	(1%)	2%	
Revenue									
Government Grants & Subsidies	(3,250)	(3,329)	3.8%	210	0	(289)	0	(79)	(2.4%)
User Fees	(185)	(185)	0.2%	0	0	0	0	0	0.0%
Other Municipal Revenues	(2,767)	(2,688)	3.0%	79	0	0	0	79	2.9%
Sub-total - Non Property Tax Revenue	(6,202)	(6,202)	7.0%	289	0	(289)	0	0	0.0%
Breakdown of Total Revenue Increase / (Decrease)				4.7%	0.0%	4.7%	0.0%	0.0%	
Property Tax Support (Net Budget)	79,942	81,987	93.0%	2,844	0	(289)	(511)	2,044	2.6%

## SOCIAL & HEALTH SERVICES

(\$ 000's)

	2010 Revised Budget			2011 Approved Budget			Increase/ (Decrease) Over 2010 Net Tax Supported Budget	% Increase/ (Decrease)	2011 Council Target % Increase/ (Decrease)
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported			
Housing:									
Social Housing	22,983	(11,241)	11,742	23,500	(11,455)	12,046	304	2.6%	3.1%
London & Middlesex Housing Corporation	16,788	(9,700)	7,088	17,248	(9,519)	7,729	641	9.0%	7.0%
Long Term Care	19,106	(14,738)	4,368	19,502	(15,353)	4,149	(219)	(5.0%)	0.5%
Primary Health Care:									
Doctor Recruitment & Retention	100	0	100	100	0	100	0	0.0%	0.0%
Land Ambulance	23,296	(13,514)	9,782	23,713	(13,697)	10,016	234	2.4%	2.9%
Middlesex London Health Unit	30,938	(24,739)	6,199	31,154	(24,955)	6,199	0	0.0%	0.0%
Social & Community Support Services	132,133	(96,360)	35,773	138,619	(102,429)	36,190	417	1.2%	8.1%
<b>TOTAL SOCIAL &amp; HEALTH SERVICES</b>	<b>245,344</b>	<b>(170,292)</b>	<b>75,052</b>	<b>253,836</b>	<b>(177,408)</b>	<b>76,429</b>	<b>1,377</b>	<b>1.8%</b>	<b>5.4%</b>

<b>Total Impact on Tax Levy from the Social &amp; Health Program</b>	<b>0.3%</b>
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Note: A 1% tax levy increase is equivalent to a \$4.6 million increase in the 2011 property tax supported budget.

All figures are subject to rounding.



## SOCIAL & HEALTH SERVICES (cont'd)

(\$ 000's)

The 2011 Property Tax Supported Budget for the Social & Health Services program is increasing by 1.8% or \$1,377k. Outlined below is an overview of what has contributed to this net increase in budget:

Increase/  
(Decrease)

### SOCIAL HOUSING

\$303

Net increase in budget due to an increase in purchased services including subsidies to Non-Profit and Co-operative Housing Providers and Private sector landlords through the Rent Supplement Program. These increased costs have been partially offset by adjustments to personnel budgets and a net increase in revenue budgets.

### LONDON & MIDDLESEX HOUSING CORPORATION

641

Net increase in budget based on a decrease in rental revenue and an increase in maintenance budgets (pest control, waste removal, and move outs), personnel budgets, insurance and mortgages based on experience.

### LONG TERM CARE

(219)

Net decrease in budget due to an increase in Ministry of Health funding related to the implementation, education, and sustainability of the Long Term Care Home Act, 2007 which came into force July 1, 2010 and an increase in resident accommodation user fee revenue. These increases in revenue have offset increased expenditures such as an increase in 4.4 full time equivalents, and the continuation of increased reception hours, a part time social worker position, and the extension of the chaplain function which were funded in 2010 through one time OMPF funding.

### LAND AMBULANCE

234

Net increase in Land Ambulance budget due to contractor payments and a net increase in the vehicle & equipment budget.

### SOCIAL & COMMUNITY SUPPORT SERVICES

417

Net increase in budget predominantly due to an increase in Ontario Works (i.e. caseload +500 and discretionary benefits), net of cost sharing agreements which includes an increase in subsidy resulting from the continued phase in of the Provincial upload.

**Housing Service**  
**Summary of 2011 Approved Budget**  
(\$000's)

Service	2010 Revised Budget			2011 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Affordable Housing Planning and Funding	155.1	(89.0)	66.1	178.9	(113.5)	65.4	23.8	(24.5)	(0.7)	(1.1%)
Social Housing Administration	22,792	(11,152)	11,640	23,285	(11,341)	11,944	493	(189)	304	2.6%
Student Housing Mediation Service	35.7	0.0	35.7	36.5	0.0	36.5	0.8	0.0	0.8	2.1%
<b>Total Housing Service</b>	<b>22,983</b>	<b>(11,241)</b>	<b>11,742</b>	<b>23,500</b>	<b>(11,455)</b>	<b>12,046</b>	<b>517</b>	<b>(214)</b>	<b>304</b>	<b>2.6%</b>
<b>% Increase/Decrease over previous year</b>							<b>2.3%</b>	<b>(1.9%)</b>	<b>2.6%</b>	

**Affordable Housing Planning & Funding**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	65.6	64.9	36.3%	(0.7)				(0.7)	(1.1%)
Administrative Expenses	0.5	0.5	0.3%					0.0	0.0%
Purchased Services	89.0	113.5	63.4%	24.5				24.5	27.5%
Transfers	0.0	0.0	0.0%					0.0	0.0%
Total Expenditures	155.1	178.9	100.0%	23.8	0.0	0.0	0.0	23.8	15.3%
Breakdown of Total Expenditures Increase / (Decrease)				15.3%	0.0%	0.0%	0.0%	15.3%	
Revenue									
Other Municipal Revenues	(89.0)	(113.5)	63.4%	(24.5)				(24.5)	(27.5%)
Sub-total - Non Property Tax Revenue	(89.0)	(113.5)	63.4%	(24.5)	0.0	0.0	0.0	(24.5)	27.5%
Breakdown of Total Revenue Increase / (Decrease)				27.5%	0.0%	0.0%	0.0%	27.5%	
Property Tax Support (Net Budget)	66.1	65.4	36.6%	(0.7)	0.0	0.0	0.0	(0.7)	(1.1%)

**Social Housing Administration Service**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	1,144	1,090	4.7%	(54)				(54)	(4.7%)
Administrative Expenses	13	13	0.1%	0				0	0.0%
Financial Expenses	0	0	0.0%	0				0	0.0%
Purchased Services:									
Private Non-Profit Housing	17,601	18,172	78.0%	571				571	3.2%
Federal Non-Profit Housing	793	793	3.4%	0				0	0.0%
Rent Supplement Program	3,095	3,077	13.2%	(18)				(18)	(0.6%)
Adminstration & Housing Access Centre	119	109	0.5%	(10)				(10)	(8.4%)
Materials & Supplies	8	8	0.0%	0				0	0.0%
Furniture & Equipment	19	23	0.1%	4				4	21.1%
Total Expenditures	22,792	23,285	100.0%	493	0	0	0	493	2.2%
Breakdown of Total Expenditures Increase / (Decrease)				2.2%	0.0%	0.0%	0.0%	2.2%	
Revenue									
Government Grants & Subsidies	(7,025)	(6,973)	29.9%	52				52	(0.7%)
Other Municipal Revenues	(4,127)	(4,368)	18.8%	(241)				(241)	5.8%
Sub-total - Non Property Tax Revenue	(11,152)	(11,341)	48.7%	(189)	0	0	0	(189)	1.7%
Breakdown of Total Revenue Increase / (Decrease)				1.7%	0.0%	0.0%	0.0%	1.7%	
Property Tax Support (Net Budget)	11,640	11,944	51.3%	304	0	0	0	304	2.6%

## Student Housing Mediation Services

2011 Approved Budget

(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Student Housing Mediation Service	35.7	36.5	100.0%	0.8	0	0	0	0.8	2.1%
Total Expenditures	35.7	36.5	100.0%	0.8	0	0	0	0.8	2.1%
Breakdown of Total Expenditures Increase / (Decrease)				2.1%	0.0%	0.0%	0.0%	2.1%	
Property Tax Support (Net Budget)	35.7	36.5	100.0%	0.8	0	0	0	0.8	2.1%



**London & Middlesex Housing Corporation**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel	3,942	4,061	23.5%	140			(21)	119	3.0%
Maintenance, Materials and Services	3,622	3,935	22.8%	383			(70)	313	8.6%
Utilities	4,236	4,122	23.9%	4			(118)	(114)	-2.7%
Property Taxes, Insurance and Mortgage	4,257	4,397	25.5%	238			(98)	140	3.3%
Administration	706	718	4.2%	12				12	1.7%
Fire, Wind and Ice Expenses	25	15	0.1%	(10)				(10)	(40.0%)
Total Expenditures	16,788	17,248	100.0%	767	0	0	(307)	460	2.7%
Breakdown of Total Expenditures Increase / (Decrease)				4.6%	0.0%	0.0%	(1.8%)	2.7%	
Revenue									
Net Rental Revenues	(9,546)	(9,315)	54.0%	231				231	2.4%
Other	(154)	(204)	1.2%	(50)				(50)	(32.5%)
Sub-total - Non Property Tax Revenue	(9,700)	(9,519)	55.2%	181	0	0	0	181	1.9%
Breakdown of Total Revenue Increase / (Decrease)				1.9%	0.0%	0.0%	0.0%	1.9%	
Property Tax Support (Net Budget)	7,088	7,729	44.8%	948	0	0	(307)	641	9.0%

**Long Term Care**  
**Summary of 2011 Approved Budget**  
(\$000's)

Service	2010 Revised Budget			2011 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Adult Day Programs	556	(556)	0	548	(548)	0	(8)	8	0	0.0%
Long Term Care - Deamess Home	18,339	(14,038)	4,301	18,745	(14,661)	4,084	406	(623)	(217)	(5.0%)
Homemakers	211	(144)	67	209	(144)	65	(2)	0	(2)	(2.8%)
<b>Total Long Term Care</b>	<b>19,106</b>	<b>(14,738)</b>	<b>4,368</b>	<b>19,502</b>	<b>(15,353)</b>	<b>4,149</b>	<b>396</b>	<b>(615)</b>	<b>(219)</b>	<b>(5.0%)</b>
<b>% Increase/Decrease over previous year</b>							<b>2.1%</b>	<b>4.2%</b>	<b>(5.0%)</b>	

**Adult Day Programs**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	247	246	44.9%	(1)				(1)	(0.4%)
Administrative Expenses	75	75	13.7%					0	0.0%
Purchased Services	51	51	9.3%					0	0.0%
Materials & Supplies	21	18	3.3%	(3)				(3)	(14.3%)
Transfers	139	135	24.6%	(4)				(4)	(2.9%)
Other Expenses	23	23	4.2%					0	0.0%
Total Expenditures	556	548	100.0%	(8)	0	0	0	(8)	(1.4%)
Breakdown of Total Expenditures Increase / (Decrease)				(1.4%)	0.0%	0.0%	0.0%	(1.4%)	
Revenue									
Government Grants & Subsidies	(393)	(396)	72.3%	(3)				(3)	(0.8%)
User Fees	(163)	(152)	27.7%	11				11	6.7%
Sub-total - Non Property Tax Revenue	(556)	(548)	100.0%	8	0	0	0	8	1.4%
Breakdown of Total Revenue Increase / (Decrease)				1.4%	0.0%	0.0%	0.0%	1.4%	
Property Tax Support (Net Budget)	0	0	0.0%	0	0	0	0	0	0.0%

**Long Term Care - Dearness Home**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	16,129	16,400	87.5%	271				271	1.7%
Administrative Expenses	112	111	0.6%	(1)				(1)	(0.9%)
Financial Expenses	0		0.0%					0	0.0%
Purchased Services	335	334	1.8%	(1)				(1)	(0.3%)
Materials & Supplies	1,752	1,869	10.0%	117				117	6.7%
Furniture & Equipment	87	94	0.5%	7				7	8.0%
Transfers	(139)	(135)	(0.7%)	4				4	(2.9%)
Other Expenses	63	72	0.4%	9				9	14.3%
Recovered Expenses	0	0	0.0%					0	0.0%
Total Expenditures	18,339	18,745	100.0%	406	0	0	0	406	2.2%
Breakdown of Total Expenditures Increase / (Decrease)				2.2%	0.0%	0.0%	0.0%	2.2%	
Revenue									
Government Grants & Subsidies	(9,266)	(9,770)	52.1%	(504)				(504)	(5.4%)
User Fees	(4,716)	(4,836)	25.8%	(120)				(120)	(2.5%)
Other Municipal Revenues	(56)	(55)	0.3%	1				1	1.8%
Sub-total - Non Property Tax Revenue	(14,038)	(14,661)	78.2%	(623)	0	0	0	(623)	(4.4%)
Breakdown of Total Revenue Increase / (Decrease)				(4.4%)	0.0%	0.0%	0.0%	(4.4%)	
Property Tax Support (Net Budget)	4,301	4,084	21.8%	(217)	0	0	0	(217)	(5.0%)

**Homemakers**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	31	29	13.9%	(2)				(2)	(6.5%)
Purchased Services	180	180	86.1%					0	0.0%
Total Expenditures	211	209	100.0%	(2)	0	0	0	(2)	(0.9%)
Breakdown of Total Expenditures Increase / (Decrease)				(0.9%)	0.0%	0.0%	0.0%	(0.9%)	
Revenue									
Government Grants & Subsidies	(144)	(144)	68.9%					0	0.0%
Sub-total - Non Property Tax Revenue	(144)	(144)	68.9%	0	0	0	0	0	0.0%
Breakdown of Total Revenue Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	0.0%	
Property Tax Support (Net Budget)	67	65	31.1%	(2)	0	0	0	(2)	(2.8%)



## Doctor Recruitment & Retention

2011 Approved Budget

(\$ 000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	76	76	76.0%					0	0.0%
Administrative Expenses	6	6	6.0%					0	0.0%
Materials & Supplies	4	4	4.0%					0	0.0%
Other Expenses	14	14	14.0%					0	0.0%
Total Expenditures	100	100	100.0%	0	0	0	0	0	0.0%
Breakdown of Total Expenditures Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	0.0%	
Property Tax Support (Net Budget)	100	100	100.0%	0	0	0	0	0	0.0%

**Note:**

To reduce the 2011 tax levy increase, Civic Administration identified \$4.4 million in budget reductions within Capital Costs & Contingencies. During budget deliberations, Council approved these reductions within Capital Costs & Contingencies of which \$100,000 related to Doctor Recruitment & Retention. In the spring of 2011, the Doctor Recruitment & Retention budget will be adjusted accordingly.

**Land Ambulance**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Contractor Payments	21,736	22,005	92.8%	269				269	1.2%
Vehicles, Equipment & Supplies	854	1,480	6.2%	626				626	73.3%
Contribution to Capital	490	0	0.0%	(490)				(490)	(100.0%)
Other Operational Expenses	216	228	1.0%	12				12	5.6%
Total Expenditures	23,296	23,713	100.0%	417	0	0	0	417	1.8%
Breakdown of Total Expenditures Increase / (Decrease)				1.8%	0.0%	0.0%	0.0%	1.8%	
Revenue									
Province of Ontario	(11,688)	(11,795)	49.7%	(107)				(107)	0.9%
County of Middlesex	(1,766)	(1,801)	7.6%	(35)				(35)	2.0%
Other Revenue	(60)	(101)	0.4%	(41)				(41)	68.3%
Sub-total - Non Property Tax Revenue	(13,514)	(13,697)	57.8%	(183)	0	0	0	(183)	1.4%
Breakdown of Total Revenue Increase / (Decrease)				1.4%	0.0%	0.0%	0.0%	1.4%	
Property Tax Support (Net Budget)	9,782	10,016	42.2%	234	0	0	0	234	2.4%

**Middlesex London Health Unit**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel	22,491	22,682	72.8%	191				191	0.8%
Administrative Expenses	782	782	2.5%	0				0	0.0%
Purchased Services	5,476	5,476	17.6%	0				0	0.0%
Materials and Supplies	1,347	1,347	4.3%	0				0	0.0%
Furniture & Equipment	412	437	1.4%	25				25	6.1%
Other	430	430	1.4%	0				0	0.0%
Total Expenditures	30,938	31,154	100.0%	216	0	0	0	216	0.7%
Breakdown of Total Expenditures Increase / (Decrease)				0.7%	0.0%	0.0%	0.0%	0.7%	
Revenue									
User Fees	(733)	(733)	2.4%	0				0	0.0%
Government Grants / Subsidies	(23,732)	(23,948)	76.9%	(216)				(216)	(0.9%)
Other	(274)	(274)	0.9%	0				0	0.0%
Sub-total - Non Property Tax Revenue	(24,739)	(24,955)	80.1%	(216)	0	0	0	(216)	(0.9%)
Breakdown of Total Revenue Increase / (Decrease)				(0.9%)	0.0%	0.0%	0.0%	(0.9%)	
Property Tax Support (Net Budget)	6,199	6,199	19.9%	0	0	0	0	0	0.0%

**Social & Community Support Services**  
 Summary of 2011 Approved Budget  
 (\$000's)

Service	2010 Revised Budget			2011 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Homeless Support & Emergency Shelters	7,480	(5,912)	1,568	7,566	(6,055)	1,511	87	(144)	(57)	(3.6%)
Substance Abuse (London CARES)	1,250	(513)	738	1,250	(513)	738	0	0	0	0.0%
Subsidized Transit	503	0	503	533	0	533	30	0	30	6.0%
Ontario Works	122,901	(89,936)	32,965	129,270	(95,861)	33,409	6,369	(5,925)	444	1.3%
<b>Total Social &amp; Community Support Services</b>	<b>132,133</b>	<b>(96,360)</b>	<b>35,773</b>	<b>138,619</b>	<b>(102,429)</b>	<b>36,190</b>	<b>6,486</b>	<b>(6,069)</b>	<b>417</b>	<b>1.2%</b>
<b>% Increase/Decrease over previous year</b>							<b>4.9%</b>	<b>(6.3%)</b>	<b>1.2%</b>	

**Homeless Support & Emergency Shelters**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	0	0	0.0%	0	0	0	0	0	0.0%
Administrative Expenses	0	0	0.0%	0	0	0	0	0	0.0%
Financial Expenses	0	0	0.0%	0	0	0	0	0	0.0%
Purchased Services	7,195	7,281	96.2%	87	0	0	0	87	1.2%
Materials & Supplies	0	0	0.0%	0	0	0	0	0	0.0%
Transfers	285	285	3.8%	0	0	0	0	0	0.0%
Total Expenditures	7,480	7,566	100.0%	87	0	0	0	87	1.2%
Breakdown of Total Expenditures Increase / (Decrease)				1.2%	0.0%	0.0%	0.0%	1.2%	
Revenue									
Government Grants & Subsidies	(5,912)	(6,055)	80.0%	(144)	0	0	0	(144)	(2.4%)
Sub-total - Non Property Tax Revenue	(5,912)	(6,055)	80.0%	(144)	0	0	0	(144)	(2.4%)
Breakdown of Total Revenue Increase / (Decrease)				2.4%	0.0%	0.0%	0.0%	2.4%	
Property Tax Support (Net Budget)	1,568	1,511	20.0%	(57)	0	0	0	(57)	(3.6%)



**Substance Abuse (London CARES)**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Purchased Services	1,250	1,250	100.0%	0	0	0	0	0	0.0%
Materials & Supplies	0	0	0.0%	0	0	0	0	0	0.0%
Total Expenditures	1,250	1,250	100.0%	0	0	0	0	0	0.0%
Breakdown of Total Expenditures Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	0.0%	
Revenue									
Other Municipal Revenues	(513)	(513)	41.0%	0	0	0	0	0	0.0%
Sub-total - Non Property Tax Revenue	(513)	(513)	41.0%	0	0	0	0	0	0.0%
Breakdown of Total Revenue Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	0.0%	
Property Tax Support (Net Budget)	738	738	59.0%	0	0	0	0	0	0.0%

**Subsidized Transit**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Purchased Services	503	533	100.0%	30				30	6.0%
Total Expenditures	503	533	100.0%	30	0	0	0	30	6.0%
Breakdown of Total Expenditures Increase / (Decrease)				6.0%	0.0%	0.0%	0.0%	6.0%	
Property Tax Support (Net Budget)	503	533	100.0%	30	0	0	0	30	6.0%

**Ontario Works**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	16,907	16,978	13.1%	71	0	0	0	71	0.4%
Administrative Expenses	260	260	0.2%	0	0	0	0	0	0.0%
Financial Expenses	0	0	0.0%	0	0	0	0	0	0.0%
Purchased Services	8,515	8,610	6.7%	95	0	0	0	95	1.1%
Materials & Supplies	303	303	0.2%	(0)	0	0	0	(0)	(0.0%)
Furniture & Equipment	225	225	0.2%	(0)	0	0	0	(0)	(0.0%)
Transfers	96,775	102,918	79.6%	6,143	0	0	0	6,143	6.3%
Other Expenses	(25)	(25)	(0.0%)	0	0	0	0	0	0.0%
Recovered Expenses	(60)	0	0.0%	60	0	0	0	60	(100.0%)
Total Expenditures	122,901	129,270	100.0%	6,369	0	0	0	6,369	5.2%
Breakdown of Total Expenditures Increase / (Decrease)				5.2%	0.0%	0.0%	0.0%	5.2%	
Revenue									
Government Grants & Subsidies	(89,936)	(95,861)	74.2%	(5,925)	0	0	0	(5,925)	(6.6%)
Sub-total - Non Property Tax Revenue	(89,936)	(95,861)	74.2%	(5,925)	0	0	0	(5,925)	(6.6%)
Breakdown of Total Revenue Increase / (Decrease)				6.6%	0.0%	0.0%	0.0%	6.6%	
Property Tax Support (Net Budget)	32,965	33,409	25.8%	444	0	0	0	444	1.3%

## TRANSPORTATION SERVICES

(\$ 000's)

	2010 Revised Budget			2011 Approved Budget			Increase/ (Decrease) Over 2010 Net Tax Supported Budget	% Increase/ (Decrease)	2011 Council Target % Increase/ (Decrease)
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported			
Parking	2,442	(4,710)	(2,268)	2,533	(4,652)	(2,119)	149	6.6%	9.3%
Public Transit	54,792	(33,570)	21,222	58,111	(35,206)	22,905	1,683	7.9%	8.1%
Roadways	35,545	(4,220)	31,325	36,583	(4,583)	32,000	675	2.2%	1.8%
<b>TOTAL TRANSPORTATION</b>	<b>92,779</b>	<b>(42,500)</b>	<b>50,279</b>	<b>97,227</b>	<b>(44,441)</b>	<b>52,786</b>	<b>2,507</b>	<b>5.0%</b>	<b>5.0%</b>

<b>Total Impact on Tax Levy from the Transportation Program</b>	<b>0.5%</b>
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Note: A 1% tax levy increase is equivalent to a \$4.6 million increase in the 2011 property tax supported budget.  
All figures are subject to rounding.

The 2011 Property Tax Supported Budget for the Transportation program is increasing by 5.0% or \$2,507k. Outlined below is an overview of what has contributed to this net increase in budget.		Increase/ (Decrease)
<b>PARKING</b>		<b>\$149</b>
Reduction in revenue attributable to the change in overnight parking, free parking rules, and free Saturday and December parking initiatives, partially offset by increased revenue from parking lots, parking fees, and enforcement.		
<b>PUBLIC TRANSIT</b>		<b>1,683</b>
Increase in operational expenditures due to new satellite facility on Wonderland Road which includes 6 staff, as well as an increase in costs to maintain existing services; employment contracts, fuel, etc.		
<b>ROADWAYS</b>		<b>675</b>
Increase in energy costs due to increased rates for delivery and consumption charges for street lighting and traffic signals as well as increased costs related to traffic and street light accidents, partially offset by recoveries.		

**Parking**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	988	1,002	39.5%	14				14	1.4%
Administrative Expenses	10	10	0.4%	0				0	0.0%
Financial Expenses	52	72	2.8%	20				20	38.5%
Purchased Services	1,242	1,275	50.3%	33				33	2.7%
Materials & Supplies	115	119	4.7%	5				5	4.2%
Furniture & Equipment	34	53	2.1%	19				19	57.9%
Other Expenses	2	2	0.1%	0				0	0.0%
Recovered Expenses	0	0	0.0%	0				0	0.0%
Total Expenditures	2,442	2,533	100.0%	91	0	0	0	91	3.7%
Breakdown of Total Expenditure: Increase / (Decrease)				3.7%	0.0%	0.0%	0.0%	3.7%	
Revenue									
User Fees	(4,584)	(4,526)	178.7%	(202)	260			58	1.3%
Other Municipal Revenues	(126)	(126)	5.0%	0				0	0.0%
Sub-total - Non Property Tax Revenue	(4,710)	(4,652)	183.6%	(202)	260	0	0	58	1.2%
Breakdown of Total Revenue: Increase / (Decrease)				(4.3%)	5.5%	0.0%	0.0%	1.2%	
Property Tax Support Net Budget (reduction)	(2,268)	(2,119)	(83.6%)	(111)	260	0	0	149	6.6%

**London Transit Commission (Conventional & Specialized)**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	35,693	37,390	64.3%	1,258	400	57	(18)	1,697	4.8%
Materials - Direct Bus Maintenance	3,621	3,762	6.5%	141	(9)	9		141	3.9%
Materials - Fuel	6,371	6,900	11.9%	531	(17)	15		529	8.3%
Materials - Facility Costs	1,409	1,976	3.4%	80	487			567	40.2%
Materials - Insurance	1,615	1,657	2.9%	(10)	52			42	2.6%
Materials - All Others	2,455	2,639	4.5%	60	144		(20)	184	7.5%
Contributions to Reserves	599	451	0.8%	(148)				(148)	(24.7%)
Contract Service Delivery	3,029	3,335	5.7%	129		177		306	10.1%
Total Expenditures	54,792	58,111	100.0%	2,041	1,057	258	(38)	3,319	6.1%
Breakdown of Total Expenditures Increase / (Decrease)				3.7%	1.9%	0.5%	(0.1%)	6.1%	
Revenue									
User Fees (Customer Fares)	(28,312)	(29,197)	50.2%	(838)		(47)		(885)	(3.1%)
Other Operating Revenues	(926)	(849)	1.5%	77				77	8.3%
Transfers from Reserves	(1,351)	(758)	1.3%	593				593	43.9%
Provincial Gas Tax Funding	(2,981)	(4,402)	7.6%	(1,210)		(211)		(1,421)	(47.7%)
Sub-total - Non Property Tax Revenue	(33,570)	(35,206)	60.6%	(1,378)		(258)	0	(1,636)	(4.9%)
Breakdown of Total Revenue Increase / (Decrease)				(4.1%)	0.0%	(0.8%)	0.0%	(4.9%)	
Property Tax Support (Net Budget)	21,222	22,905	39.4%	663	1,057	0	(38)	1,683	7.9%



**Roadways**  
**Summary of 2011 Approved Budget**  
(\$000's)

Service	2010 Revised Budget			2011 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Roadway Maintenance	11,288	(2,867)	<b>8,420</b>	11,302	(2,920)	<b>8,382</b>	15	(53)	<b>(38)</b>	(0.5%)
Roadway Planning & Design	2,507	(972)	<b>1,535</b>	2,505	(983)	<b>1,522</b>	(1)	(11)	<b>(13)</b>	(0.8%)
Snow Control	12,248	(315)	<b>11,933</b>	12,297	(315)	<b>11,982</b>	50	0	<b>50</b>	0.4%
Street Lighting & Traffic Signal	9,503	(66)	<b>9,437</b>	10,478	(365)	<b>10,113</b>	975	(299)	<b>676</b>	7.2%
<b>Total Roadways</b>	<b>35,545</b>	<b>(4,220)</b>	<b>31,325</b>	<b>36,583</b>	<b>(4,583)</b>	<b>32,000</b>	<b>1,038</b>	<b>(363)</b>	<b>675</b>	<b>2.2%</b>
<b>% Increase/Decrease over previous year</b>							<b>2.9%</b>	<b>(8.6%)</b>	<b>2.2%</b>	

**Roadway Maintenance**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	6,246	6,240	55.2%	(6)				(6)	(0.1%)
Administrative Expenses	158	158	1.4%	0				0	0.0%
Financial Expenses	0	0	0.0%	0				0	0.0%
Purchased Services	741	741	6.6%	0				0	0.0%
Materials & Supplies	1,485	1,485	13.1%	0				0	0.0%
Furniture & Equipment	2,731	2,751	24.3%	20				20	0.7%
Other Expenses	0	0	0.0%	0				0	0.0%
Recovered Expenses	(73)	(73)	(0.6%)	0				0	0.0%
Total Expenditures	11,288	11,302	100.0%	15	0	0	0	15	0.1%
Breakdown of Total Expenditures Increase / (Decrease)				0.1%	0.0%	0.0%	0.0%	0.1%	
Revenue									
Government Grants & Subsidies	(75)	(90)	0.8%	(15)				(15)	(20.0%)
User Fees	(242)	(242)	2.1%	0				0	0.0%
Other Municipal Revenues	(2,550)	(2,588)	22.9%	(38)				(38)	(1.5%)
Sub-total - Non Property Tax Revenue	(2,867)	(2,920)	25.8%	(53)	0	0	0	(53)	(1.8%)
Breakdown of Total Revenue Increase / (Decrease)				(1.8%)	0.0%	0.0%	0.0%	1.8%	
Property Tax Support (Net Budget)	8,420	8,382	74.2%	(38)	0	0	0	(38)	(0.5%)

**Roadway Planning & Design**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	2,867	2,872	114.6%	5				5	0.2%
Administrative Expenses	26	27	1.1%	1				1	3.9%
Financial Expenses	0	0	0.0%	0				0	0.0%
Purchased Services	157	152	6.1%	(5)				(5)	(3.3%)
Materials & Supplies	10	12	0.5%	2				2	20.0%
Furniture & Equipment	52	51	2.0%	(1)				(1)	(1.7%)
Recovered Expenses	(604)	(608)	(24.3%)	(4)				(4)	(0.6%)
Total Expenditures	2,507	2,505	100.0%	(1)	0	0	0	(1)	(0.1%)
Breakdown of Total Expenditures Increase / (Decrease)				(0.1%)	0.0%	0.0%	0.0%	(0.1%)	
Revenue									
User Fees	(206)	(206)	8.2%	0				0	0.0%
Other Municipal Revenues	(765)	(777)	31.0%	(11)				(11)	(1.5%)
Sub-total - Non Property Tax Revenue	(972)	(983)	39.2%	(11)	0	0	0	(11)	(1.2%)
Breakdown of Total Revenue Increase / (Decrease)				(1.2%)	0.0%	0.0%	0.0%	(1.2%)	
Property Tax Support (Net Budget)	1,535	1,522	60.8%	(13)	0	0	0	(13)	(0.8%)

**Snow Control**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	4,178	4,227	34.4%	50				50	1.2%
Administrative Expenses	7	7	0.1%	0				0	0.0%
Purchased Services	90	90	0.7%	0				0	0.0%
Materials & Supplies	2,770	2,770	22.5%	0				0	0.0%
Furniture & Equipment	5,308	5,308	43.2%	0				0	0.0%
Other Expenses	22	22	0.2%	0				0	0.0%
Recovered Expenses	(127)	(127)	(1.0%)	0				0	0.0%
Total Expenditures	12,248	12,297	2.6%	50	0	0	0	50	0.4%
Breakdown of Total Expenditures Increase / (Decrease)				0.4%	0.0%	0.0%	0.0%	0.4%	
Revenue									
User Fees	(315)	(315)	2.6%	0				0	0.0%
Sub-total - Non Property Tax Revenue	(315)	(315)	2.6%	0	0	0	0	0	0.0%
Breakdown of Total Revenue Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	0.0%	
Property Tax Support (Net Budget)	11,933	11,982	97.4%	50	0	0	0	50	0.4%

# Street Lighting & Traffic Signals

## 2011 Approved Budget

(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	1,868	1,866	17.8%	(2)				(2)	(0.1%)
Administrative Expenses	4	12	0.1%	8				8	192.8%
Financial Expenses	20	20	0.2%	0				0	0.0%
Purchased Services	4,266	4,714	45.0%	399	50			449	10.5%
Materials & Supplies	3,078	3,603	34.4%	525				525	17.1%
Furniture & Equipment	317	312	3.0%	(5)				(5)	(1.6%)
Other Expenses	0	0	0.0%	0				0	0.0%
Recovered Expenses	(50)	(50)	(0.5%)	0				0	0.0%
Total Expenditures	9,503	10,478	100.0%	925	50	0	0	975	10.3%
Breakdown of Total Expenditures Increase / (Decrease)				9.7%	0.5%	0.0%	0.0%	10.3%	
Revenue									
User Fees	(65)	(65)	0.6%	0				0	0.0%
Other Municipal Revenues	(1)	(300)	2.9%	(299)				(299)	(29900%)
Sub-total - Non Property Tax Revenue	(66)	(365)	3.5%	(299)	0	0	0	(299)	(453.0%)
Breakdown of Total Revenue Increase / (Decrease)				(453.0%)	0.0%	0.0%	0.0%	(453.0%)	
Property Tax Support (Net Budget)	9,437	10,113	96.5%	626	50	0	0	676	7.2%



## CORPORATE, OPERATIONAL & COUNCIL SERVICES

(\$ 000's)

	2010 Revised Budget			2011 Approved Budget			Increase/ (Decrease) Over 2010 Net Tax Supported Budget	% Increase/ (Decrease)	2011 Council Target % Increase/ (Decrease)
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported			
Corporate Services	50,779	(5,525)	45,254	51,582	(5,464)	46,119	865	1.9%	1.3%
Corporate Planning & Corporate Administration	2,603	(971)	1,632	2,609	(956)	1,653	21	1.3%	0.8%
Council Services	4,212	(1,051)	3,161	3,114	(29)	3,085	(76)	(2.4%)	0.8%
Financial Management*	112,418	(37,392)	75,026	107,020	(35,674)	71,347	(3,680)	(4.9%)	1.5%*
Public Support Services	8,180	(8,278)	(98)	8,323	(8,440)	(117)	(19)	(19.5%)	(33.3%)
<b>TOTAL CORPORATE, OPERATIONAL &amp; COUNCIL SERVICES</b>	<b>178,192</b>	<b>(53,218)</b>	<b>124,974</b>	<b>172,648</b>	<b>(50,563)</b>	<b>122,085</b>	<b>(2,889)</b>	<b>(2.3%)</b>	<b>1.4%</b>

\* Financial Management includes the strategic draws from the Operating Budget Contingency Reserve along with budget reductions identified on December 7, 2010 totalling \$4.4 million.

**Total Impact on Tax Levy from the Corporate, Operational & Council Services (0.6%)**

Note: A 1% tax levy increase is equivalent to a \$4.6 million increase in the 2011 property tax supported budget.

All figures are subject to rounding.

The 2011 Property Tax Supported Budget for the Corporate, Operational & Council Services program is decreasing by 2.3% or (\$2,889k). Outlined below is an overview of what has contributed to this net decrease in budget.	Increase/ (Decrease)
<b>CORPORATE SERVICES</b>	
Increase to the budget in preparation for the implementation of accessibility standards as outlined in the Accessibility for Ontarians with Disabilities Act (2005). The Customer Service Standard is now law with standards for Transportation, Employment, Information and Communications, and the Built Environment will soon follow. Total proposed budget for AODA in 2011 is \$1.4 million.	\$500
Increase in Facilities Maintenance & Operations budget to facilitate operating costs associated with 2010 capital projects and renovated facilities such as Community Centres.	250
Service adjustments in Technology Services to improve the Information Technology Infrastructure Library to meet best practices framework. Adjustments will improve internal service delivery processes as well as enhance existing project and program management. These budgetary increases have been partially offset by efficiencies and savings found within existing operations.	79



## CORPORATE, OPERATIONAL & COUNCIL SERVICES (cont'd)

(\$ 000's)

The 2011 Property Tax Supported Budget for the Corporate, Operational & Council Services program is decreasing by 2.3% or (\$2,889k). Outlined below is an overview of what has contributed to this net decrease in budget.	Increase/ (Decrease)
<b>CORPORATE SERVICES (continued)</b>	
Net Increase in remaining Corporate Services budget resulting from existing employment agreements, inflationary pressures, and line by line budget adjustments (+/-) based on trends experienced and efficiencies achieved.	36
<b>CORPORATE PLANNING</b>	
Increase in budget due to existing employment agreements and inclusion of funding for Emerging Leaders London Community Network (\$50k). These increases have been partially offset by reductions in purchased services and other adjustments based on experience.	21
<b>COUNCIL SERVICES</b>	
Net reduction in Council Services budget mainly due to the elimination of Board of Control which is partially offset by a budgeted contingency to implement Council Compensation Task Force recommendations and a 0.5% increase to Advisory Committee Budgets.	(76)
<b>FINANCIAL MANAGEMENT</b>	
Increase in budget to account for the employer's share of the OMERS temporary contribution increase as well as a corporate contingency for other personnel related issues such as the provisions for collective agreements which expire December 31, 2010.	7,346
Increase in capital financing requirements to fund 2011 capital plan (capital levy) along with debt servicing costs to fund prior year approved capital projects based on planned issuance.	1,503
Net increase in contribution to corporate reserve funds for Downtown Rehabilitation, Deerness Home, and Storybook Gardens partially offset by reduced contributions to the Social Housing Major Repairs and Upgrade Reserve Fund and the Major Public Sector Capital Grant Reserve Fund.	665
Reduction in supplementary tax revenue budget based on current economic environment.	550
Increase in tax expenditure accounts, corporate insurance (+10%), net interest costs, and other financial related purchased services.	550
Reduction in Ontario Disability Support Program (ODSP) budget as costs have been fully uploaded to Province.	(11,458)

# CORPORATE, OPERATIONAL & COUNCIL SERVICES (cont'd)

(\$ 000's)

The 2011 Property Tax Supported Budget for the Corporate, Operational & Council Services program is decreasing by 2.3% or (\$2,889k). Outlined below is an overview of what has contributed to this net decrease in budget.	Increase/ (Decrease)
FINANCIAL MANAGEMENT (continued)	
Reduction in draw from <u>Operating Budget Contingency Reserve</u> as one time draws are no longer needed to fund the increased ODSP caseload and the temporary dip in recycling and solid waste revenue anticipated in 2010 during 2009 budget development.	1,579
Corporate budget reduction plan introduced December 7th, 2010 resulting in reduced wages and benefits, increased vacancy management and efficiencies found through service review.	(4,415)
PUBLIC SUPPORT SERVICES	
Reduction in Public Support Services budget attributable to increase in revenue from finance fees, marriage licences, and provincial offenses revenue based on experience. This increase in revenue has been partially offset by increased personnel costs due to existing employment agreements, postage & courier expenses, and County share payments.	(19)

**Corporate Services**  
**Summary of 2011 Approved Budget**  
(\$000's)

Service	2010 Revised Budget			2011 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Administrative Services	7,272	(2,397)	<b>4,875</b>	7,243	(2,339)	<b>4,904</b>	(29)	58	<b>29</b>	0.6%
Asset Management	1,296	(75)	<b>1,221</b>	1,722	0	<b>1,722</b>	427	75	<b>502</b>	41.1%
Dispatch	821	(158)	<b>663</b>	816	(161)	<b>655</b>	(5)	(2)	<b>(7)</b>	(1.1%)
Energy Conservation	198	0	<b>198</b>	201	0	<b>201</b>	3	0	<b>3</b>	1.3%
Facilities Design & Construction	1,569	(31)	<b>1,538</b>	1,576	(32)	<b>1,544</b>	7	(1)	<b>6</b>	0.4%
Facilities Maintenance & Operations	11,258	(259)	<b>10,999</b>	11,509	(268)	<b>11,241</b>	250	(8)	<b>242</b>	2.2%
Fleet Management	0	0	<b>0</b>	0	0	<b>0</b>	0	0	<b>0</b>	0.0%
Graphics, Surveying & Technical Services	814	(5)	<b>809</b>	823	(3)	<b>820</b>	9	2	<b>11</b>	1.4%
Human Resources	5,002	(816)	<b>4,186</b>	5,025	(829)	<b>4,196</b>	23	(13)	<b>10</b>	0.2%
Human Rights	194	0	<b>194</b>	195	0	<b>195</b>	1	0	<b>1</b>	0.5%
Legal Services	2,495	(15)	<b>2,480</b>	2,507	(15)	<b>2,492</b>	12	0	<b>12</b>	0.5%
Payroll	1,114	(126)	<b>988</b>	1,122	(129)	<b>993</b>	8	(3)	<b>5</b>	0.5%
Purchasing	1,188	(214)	<b>974</b>	1,180	(216)	<b>964</b>	(8)	(2)	<b>(10)</b>	(1.0%)
Realty Services	964	(806)	<b>158</b>	966	(827)	<b>139</b>	2	(21)	<b>(19)</b>	(12.0%)
Risk Management	390	(100)	<b>290</b>	392	(101)	<b>291</b>	2	(1)	<b>1</b>	0.5%
Technology Services	16,204	(522)	<b>15,682</b>	16,305	(544)	<b>15,761</b>	101	(22)	<b>79</b>	0.5%
<b>Total Corporate Services</b>	<b>50,779</b>	<b>(5,525)</b>	<b>45,254</b>	<b>51,582</b>	<b>(5,464)</b>	<b>46,119</b>	<b>804</b>	<b>61</b>	<b>865</b>	<b>1.9%</b>
<b>% Increase/Decrease over previous year</b>							<b>1.6%</b>	<b>1.1%</b>	<b>1.9%</b>	

**Administrative Services**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	5,454	5,469	75.5%	15				15	0.3%
Administrative Expenses	583	572	7.9%	14			(25)	(11)	(1.9%)
Financial Expenses	131	141	2.0%	10				10	7.6%
Purchased Services	654	658	9.1%	3				3	0.5%
Materials & Supplies	263	222	3.1%	(41)				(41)	(15.6%)
Furniture & Equipment	62	57	0.8%	(5)				(5)	(7.8%)
Transfers	124	124	1.7%					0	0.0%
Total Expenditures	7,272	7,243	100.0%	(4)	0	0	(25)	(29)	(0.4%)
Breakdown of Total Expenditures Increase / (Decrease)				(0.0%)	0.0%	0.0%	(0.3%)	(0.4%)	
Revenue									
Government Grants & Subsidies	(976)	(951)	13.1%				25	25	2.6%
User Fees	(172)	(167)	2.3%	5				5	2.9%
Other Municipal Revenues	(1,249)	(1,221)	16.9%	28				28	2.2%
Sub-total - Non Property Tax Revenue	(2,397)	(2,339)	32.3%	33	0	0	25	58	2.4%
Breakdown of Total Revenue Increase / (Decrease)				1.4%	0.0%	0.0%	1.0%	2.4%	
Property Tax Support (Net Budget)	4,875	4,904	67.7%	29	0	0	0	29	0.6%

**Asset Management**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	353	358	20.8%	5				5	1.4%
Administrative Expenses	27	24	1.4%	(3)				(3)	(11.2%)
Purchased Services	914	1,338	77.7%	0	500		(75)	425	46.5%
Materials & Supplies	1	1	0.1%	0				0	0.0%
Furniture & Equipment	1	1	0.1%	0				0	27.8%
Total Expenditures	1,296	1,722	100.0%	2	500	0	(75)	427	33.0%
Breakdown of Total Expenditures Increase / (Decrease)				0.2%	38.6%	0.0%	(5.8%)	33.0%	
Revenue									
Other Municipal Revenue	(75)	0	0.0%				75	75	100.0%
Sub-total - Non Property Tax Revenue	(75)	0	0.0%	0	0	0	75	75	100.0%
Breakdown of Total Revenue Increase / (Decrease)				0.0%	0.0%	0.0%	100.0%	100.0%	
Property Tax Support (Net Budget)	1,221	1,722	100.0%	2	500	0	0	502	41.1%



**Dispatch**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	652	648	79.4%	(4)				(4)	(0.5%)
Administrative Expenses	4	4	0.4%						
Purchased Services	65	65	8.0%						
Materials & Supplies	5	5	0.6%						
Furniture & Equipment	218	216	26.5%	(1)				(1)	(0.6%)
Other Expenses	0	0	0.0%						
Recovered Expenses	(122)	(122)	(15.0%)						
Total Expenditures	821	816	100.0%	(5)	0	0	0	(5)	(0.6%)
Breakdown of Total Expenditures Increase / (Decrease)				(0.6%)	0.0%	0.0%	0.0%	(0.6%)	
Revenue									
Other Municipal Revenues	(158)	(161)	19.7%	(2)				(2)	(1.5%)
Sub-total - Non Property Tax Revenue	(158)	(161)	19.7%	(2)	0	0	0	(2)	(1.5%)
Breakdown of Total Revenue Increase / (Decrease)				(1.5%)	0.0%	0.0%	0.0%	(1.5%)	
Property Tax Support (Net Budget)	663	655	80.3%	(7)	0	0	0	(7)	(1.1%)



**Energy Conservation**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	160	161	80.0%	1				1	0.3%
Administrative Expenses	6	1	0.6%	(5)				(5)	(80.0%)
Financial Expense	0	0	0.0%						
Purchased Services	1	9	4.3%	8				8	760.0%
Materials & Supplies	25	24	12.0%	(1)				(1)	(2.0%)
Furniture & Equipment	6	6	3.2%	0				0	0.0%
Total Expenditures	198	201	100.0%	3	0	0	0	3	1.3%
Breakdown of Total Expenditures Increase / (Decrease)				1.3%	0.0%	0.0%	0.0%	1.3%	
Property Tax Support (Net Budget)	198	201	100.0%	3	0	0	0	3	1.3%

**Facilities Design & Construction**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	1,611	1,618	102.7%	7				7	0.4%
Administrative Expenses	18	18	1.1%	0				0	0.0%
Financial Expenses	0	0	0.0%	0				0	0.0%
Materials & Supplies	0	0	0.0%	0				0	0.0%
Furniture & Equipment	49	49	3.1%	0				0	0.0%
Recovered Expenses	(109)	(109)	(6.9%)	0				0	0.0%
Total Expenditures	1,569	1,576	100.0%	7	0	0	0	7	0.4%
Breakdown of Total Expenditures Increase / (Decrease)				0.4%	0.0%	0.0%	0.0%	0.4%	
Revenue									
Other Municipal Revenues	(31)	(32)	2.0%	(1)				(1)	(3.7%)
Sub-total - Non Property Tax Revenue	(31)	(32)	2.0%	(1)	0	0	0	(1)	(3.7%)
Breakdown of Total Revenue Increase / (Decrease)				(3.7%)	0.0%	0.0%	0.0%	(3.7%)	
Property Tax Support (Net Budget)	1,538	1,544	98.0%	6	0	0	0	6	0.4%

# Facilities Maintenance & Operations

## 2011 Approved Budget

(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	3,149	3,153	27.4%	4	250			4	0.1%
Administrative Expenses	39	39	0.3%	0				0	0.0%
Financial Expenses	0	0	0.0%	0				0	0.0%
Purchased Services	2,710	3,053	26.5%	93				343	12.7%
Materials & Supplies	5,370	5,277	45.9%	(93)				(93)	(1.7%)
Furniture & Equipment	291	287	2.5%	(4)				(4)	(1.2%)
Other Expenses	10	10	0.1%	0				0	0.0%
Recovered Expenses	(310)	(310)	(2.7%)	0				0	0.0%
Total Expenditures	11,258	11,509	100.0%	0	250	0	0	250	2.2%
Breakdown of Total Expenditures Increase / (Decrease)				0.0%	2.2%	0.0%	0.0%	2.2%	
Revenue									
User Fees	(28)	(28)	0.2%	0	0	0	0	0	0.0%
Other Municipal Revenues	(231)	(240)	2.1%	(8)				(8)	(3.7%)
Sub-total - Non Property Tax Revenue	(259)	(268)	2.3%	(8)				(8)	(3.3%)
Breakdown of Total Revenue Increase / (Decrease)				(3.3%)	0.0%	0.0%	0.0%	(3.3%)	
Property Tax Support (Net Budget)	10,999	11,241	97.7%	(8)	250	0	0	242	2.2%

**Fleet Management**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	4,494	4,551	31.5%	57				57	1.3%
Administrative Expenses	60	60	0.4%	0				0	0.0%
Contribution to Vehicle & Equipment Reserve Fund	4,071	4,116	28.5%	45				45	1.1%
Purchased Services	1,064	1,032	7.1%	(32)				(32)	(3.0%)
Materials & Supplies	4,470	4,416	30.6%	(54)				(54)	(1.2%)
Furniture & Equipment	234	231	1.6%	(3)				(3)	(1.3%)
Other Expenses	35	35	0.2%	0				0	0.0%
Recovered Expenses	(14,428)	(14,441)	(100.0%)	(13)				(13)	0.1%
Total Expenditures	0	0	0.0%	0	0	0	0	0	0.0%
Breakdown of Total Expenditures Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	0.0%	
Property Tax Support (Net Budget)	0	0	0.0%	0	0	0	0	0	0.0%

**Graphics, Surveying & Tech Surveying**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	1,089	1,096	133.2%	6				6	0.6%
Administrative Expenses	1	1	0.2%	0				0	0.0%
Purchased Services	39	47	5.8%	8				8	20.4%
Materials & Supplies	6	6	0.8%	0				0	0.0%
Furniture & Equipment	26	25	3.1%	(0)				(0)	(1.1%)
Other Expenses	0	0	0.0%	0				0	0.0%
Recovered Expenses	(348)	(353)	(42.9%)	(5)				(5)	1.5%
Total Expenditures	814	823	100.0%	9	0	0	0	9	1.1%
Breakdown of Total Expenditures Increase / (Decrease)				1.1%	0.0%	0.0%	0.0%	1.1%	
Revenue									
User Fees	(5)	(3)	0.3%	2				2	(40.0%)
Sub-total - Non Property Tax Revenue	(5)	(3)	0.3%	2	0	0	0	2	(40.0%)
Breakdown of Total Revenue Increase / (Decrease)				40.0%	0.0%	0.0%	0.0%	40.0%	
Property Tax Support (Net Budget)	809	820	99.7%	11	0	0	0	11	1.4%

**Human Resources**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	3,347	3,370	67.1%	22				22	0.7%
Administrative Expenses	884	884	17.6%	0				0	0.0%
Financil Expenses	0	0	0.0%					0	0.0%
Purchased Services	698	698	13.9%	0				0	0.0%
Materials & Supplies	46	47	0.9%	1				1	2.0%
Furniture & Equipment	40	40	0.8%	0				0	0.0%
Recovered Expenses	(14)	(14)	(0.3%)	0				0	0.0%
Total Expenditures	5,002	5,025	100.0%	23	0	0	0	23	0.5%
Breakdown of Total Expenditures Increase / (Decrease)				0.5%	0.0%	0.0%	0.0%	0.5%	
Revenue									
User Fees	(3)	(3)	0.0%	0				0	0.0%
Other Municipal Revenues	(814)	(827)	16.5%	(13)				(13)	(1.6%)
Sub-total - Non Property Tax Revenue	(816)	(829)	16.5%	(13)	0	0	0	(13)	(1.6%)
Breakdown of Total Revenue Increase / (Decrease)				(1.6%)	0.0%	0.0%	0.0%	(1.6%)	
Property Tax Support (Net Budget)	4,186	4,196	83.5%	10	0	0	0	10	0.2%



**Human Rights**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	79	79	40.6%	0				0	0.0%
Administrative Expenses	37	36	18.3%	(1)				(1)	(2.8%)
Purchased Services	76	78	39.7%	2				2	2.4%
Materials & Supplies	2	2	0.9%	0				0	0.0%
Total Expenditures	194	195	100.0%	1	0	0	0	1	0.5%
Breakdown of Total Expenditures Increase / (Decrease)				0.4%	0.0%	0.0%	0.0%	0.4%	
Property Tax Support (Net Budget)	194	195	100.0%	1	0	0	0	1	0.5%

**Legal Services**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	1,961	1,966	78.4%	5				5	0.2%
Administrative Expenses	50	50	2.0%	0				0	1.0%
Purchased Services	418	423	16.9%	5				5	1.1%
Materials & Supplies	46	49	2.0%	3				3	7.0%
Furniture & Equipment	20	19	0.8%	(1)				(1)	(5.1%)
Recovered Expenses	0	0	0.0%	0				0	0.0%
Total Expenditures	2,495	2,507	100.0%	12	0	0	0	12	0.5%
Breakdown of Total Expenditures Increase / (Decrease)				0.5%	0.0%	0.0%	0.0%	0.5%	
Revenue									
Other Municipal Revenues	(15)	(15)	0.6%	0				0	0.0%
Sub-total - Non Property Tax Revenue	(15)	(15)	0.6%	0	0	0	0	0	0.0%
Breakdown of Total Revenue Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	0.0%	
Property Tax Support (Net Budget)	2,480	2,492	99.4%	12	0	0	0	12	0.5%

**Payroll**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	1,079	1,080	96.3%	1				1	0.1%
Administrative Expenses	14	21	1.9%	7				7	50.0%
Financial Expenses	0	0	0.0%	0				0	0.0%
Purchased Services	1	1	0.1%	0				0	0.0%
Materials & Supplies	20	20	1.8%	0				0	0.0%
Total Expenditures	1,114	1,122	100.0%	8	0	0	0	8	0.7%
Breakdown of Total Expenditures Increase / (Decrease)				0.7%	0.0%	0.0%	0.0%	0.7%	
Revenue									
Other Municipal Revenues	(126)	(129)	11.5%	(3)				(3)	(2.4%)
Sub-total - Non Property Tax Revenue	(126)	(129)	11.5%	(3)	0	0	0	(3)	(2.4%)
Breakdown of Total Revenue Increase / (Decrease)				(2.4%)	0.0%	0.0%	0.0%	(2.4%)	
Property Tax Support (Net Budget)	988	993	88.5%	5	0	0	0	5	0.5%

**Purchasing**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	1,118	1,108	93.9%	(10)				(10)	(0.9%)
Administrative Expenses	19	21	1.8%	2				2	10.5%
Financial Expenses	0	0	0.0%	0				0	0.0%
Purchased Services	1	2	0.2%	1				1	100.0%
Materials & Supplies	11	10	0.8%	(1)				(1)	(9.1%)
Furniture & Equipment	39	39	3.3%	0				0	0.0%
Total Expenditures	1,188	1,180	100.0%	(8)	0	0	0	(8)	(0.7%)
Breakdown of Total Expenditures Increase / (Decrease)				(0.7%)	0.0%	0.0%	0.0%	(0.7%)	
Revenue									
User Fees	(15)	(15)	1.3%	0				0	0.0%
Other Municipal Revenues	(199)	(201)	17.0%	(2)				(2)	(1.0%)
Sub-total - Non Property Tax Revenue	(214)	(216)	18.3%	(2)	0	0	0	(2)	(0.9%)
Breakdown of Total Revenue Increase / (Decrease)				(0.9%)	0.0%	0.0%	0.0%	(0.9%)	
Property Tax Support (Net Budget)	974	964	81.7%	(10)	0	0	0	(10)	(1.0%)

**Realty Services**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	638	641	66.3%	3				3	0.5%
Administrative Expenses	24	23	2.4%	(1)				(1)	(3.8%)
Financial Expenses	175	175	18.1%	0				0	0.0%
Purchased Services	110	111	11.4%	1				1	0.5%
Materials & Supplies	15	15	1.5%	(1)				(1)	(3.3%)
Furniture & Equipment	2	2	0.2%	0				0	0.0%
Total Expenditures	964	966	100.0%	2	0	0	0	2	0.2%
Breakdown of Total Expenditures Increase / (Decrease)				0.2%	0.0%	0.0%	0.0%	0.2%	
Revenue									
User Fees	(806)	(827)	85.6%	(21)				(21)	(2.6%)
Sub-total - Non Property Tax Revenue	(806)	(827)	85.6%	(21)	0	0	0	(21)	(2.6%)
Breakdown of Total Revenue Increase / (Decrease)				2.6%	0.0%	0.0%	0.0%	2.6%	
Property Tax Support (Net Budget)	158	139	14.4%	(19)	0	0	0	(19)	(12.0%)

**Risk Management**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	341	340	86.7%	(1)				(1)	(0.3%)
Administrative Expenses	20	22	5.6%		2			2	9.8%
Purchased Services	23	25	6.4%	2				2	9.2%
Materials & Supplies	4	3	0.8%	(1)				(1)	(23.5%)
Furniture & Equipment	2	2	0.5%	0				0	1.1%
Total Expenditures	390	392	100.0%	0	2	0	0	2	0.4%
Breakdown of Total Expenditures Increase / (Decrease)				0.1%	0.5%	0.0%	0.0%	0.4%	
Revenue									
User Fees	(4)	(4)	1.0%	0				0	0.0%
Other Municipal Revenues	(96)	(97)	24.7%	(1)				(1)	(0.9%)
Sub-total - Non Property Tax Revenue	(100)	(101)	25.7%	(1)	0	0	0	(1)	(0.8%)
Breakdown of Total Revenue Increase / (Decrease)				(0.8%)	0.0%	0.0%	0.0%	(0.8%)	
Property Tax Support (Net Budget)	290	291	74.3%	(1)	2	0	0	1	0.5%



**Technology Services**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	7,472	7,519	46.1%	(42)	89			47	0.6%
Administrative Expenses	181	182	1.1%	1				1	0.6%
Financial Expenses	0	0	0.0%	0				0	0.0%
Purchased Services	5,631	5,616	34.4%	(140)	125			(15)	(0.3%)
Materials & Supplies	207	210	1.3%	3				3	1.4%
Furniture & Equipment	3,306	3,391	20.8%	85				85	2.6%
Other Expenses	0	0	0.0%	0				0	0.0%
Recovered Expenses	(593)	(613)	(3.8%)	(20)				(20)	3.4%
Total Expenditures	16,204	16,305	100.0%	(113)	214	0	0	101	0.6%
Breakdown of Total Expenditures Increase / (Decrease)				(0.7%)	1.3%	0.0%	0.0%	0.6%	
Revenue									
User Fees	(12)	(12)	0.1%	0				0	0.0%
Other Municipal Revenues	(510)	(532)	3.3%	(22)				(22)	(4.3%)
Sub-total - Non Property Tax Revenue	(522)	(544)	3.3%	(22)	0	0	0	(22)	(4.2%)
Breakdown of Total Revenue Increase / (Decrease)				(4.2%)	0.0%	0.0%	0.0%	(4.2%)	
Property Tax Support (Net Budget)	15,682	15,761	96.7%	(135)	214	0	0	79	0.5%

## Corporate Planning & Administration

### Summary of 2011 Approved Budget

(\$000's)

Service	2010 Revised Budget			2011 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Corporate Management	2,029	(766)	1,263	2,029	(751)	1,278	0	15	15	1.2%
Information & Archive Management	574	(205)	369	580	(205)	375	6	0	6	1.6%
<b>Total Corporate Planning &amp; Administration</b>	<b>2,603</b>	<b>(971)</b>	<b>1,632</b>	<b>2,609</b>	<b>(956)</b>	<b>1,653</b>	<b>6</b>	<b>15</b>	<b>21</b>	<b>1.3%</b>
<b>% Increase/Decrease over previous year</b>							<b>0.2%</b>	<b>1.5%</b>	<b>1.3%</b>	

**Corporate Management**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	1,262	1,299	64.0%	37				37	2.9%
Administrative Expenses	385	386	19.0%	3			(2)	1	0.3%
Financial Expenses	0	0	0.0%	0				0	0.0%
Purchased Services	351	264	13.0%	(47)			(40)	(87)	(24.8%)
Materials & Supplies	23	23	1.1%	0				0	0.0%
Furniture & Equipment	8	7	0.3%	0			(1)	(1)	(12.5%)
Transfer	0	50	2.5%	0		50	0	50	N/A
Total Expenditures	2,029	2,029	100.0%	(7)	0	50	(43)	0	0.0%
Breakdown of Total Expenditures Increase / (Decrease)				(0.3%)	0.0%	2.5%	(2.1%)	0.0%	
Revenue									
Government Grants & Subsidies	(133)	(133)	6.6%					0	0.0%
Other Municipal Revenues	(633)	(618)	30.5%	(10)			25	15	2.4%
Sub-total - Non Property Tax Revenue	(766)	(751)	37.0%	(10)	0	0	25	15	2.0%
Breakdown of Total Revenue Increase / (Decrease)				(1.3%)	0.0%	0.0%	3.3%	2.0%	
Property Tax Support (Net Budget)	1,263	1,278	63.0%	(17)	0	50	(18)	15	1.2%

## Information & Archive Management

### 2011 Approved Budget

(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	506	512	88.3%	6				6	1.2%
Administrative Expenses	1	1	0.2%	0				0	0.0%
Purchased Services	67	67	11.6%	0				0	0.0%
Materials & Supplies	0	0	0.0%	0				0	0.0%
Furniture & Equipment	0	0	0.0%	0				0	0.0%
Total Expenditures	574	580	100.0%	6	0	0	0	6	1.0%
Breakdown of Total Expenditures Increase / (Decrease)				1.0%	0.0%	0.0%	0.0%	1.0%	
Revenue									
User Fees	(205)	(205)	35.3%					0	0.0%
Sub-total - Non Property Tax Revenue	(205)	(205)	35.3%	0	0	0	0	0	0.0%
Breakdown of Total Revenue Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	0.0%	
Property Tax Support (Net Budget)	369	375	64.7%	6	0	0	0	6	1.6%

**Council Services**  
**Summary of 2011 Approved Budget**  
(\$000's)

Service	2010 Revised Budget			2011 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Advisory Committees	93.7	0.0	93.7	94.3	0.0	94.3	0.6	0.0	0.6	0.6%
Audit	300	0	300	300	0	300	0	0	0	0.0%
Councillors' Office	1,317	(1)	1,316	1,242	(1)	1,241	(75)	0	(75)	(5.7%)
Mayor's Office	439	0	439	439	0	439	0	0	0	0.0%
Municipal Election	1,029	(1,027)	2	2	0	2	(1,027)	1,027	0	0.0%
Secretariat Support-City Clerk	1,033	(23)	1,010	1,037	(28)	1,009	4	(5)	(1)	(0.1%)
<b>Total Council Services</b>	<b>4,212</b>	<b>(1,051)</b>	<b>3,161</b>	<b>3,114</b>	<b>(29)</b>	<b>3,085</b>	<b>(1,097)</b>	<b>1,022</b>	<b>(76)</b>	<b>(2.4%)</b>
<b>% Increase/Decrease over previous year</b>							<b>(26.1%)</b>	<b>97.2%</b>	<b>(2.4%)</b>	

## Advisory Committees

2011 Approved Budget

(\$ 000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Administrative Expenses	7.5	7.6	7.7%	0.1	0.0	0.0	0.0	0.1	1.3%
Purchased Services	19.8	19.9	20.9%	0.1	0.0	0.0	0.0	0.1	0.5%
Advisory Committees	79.9	80.3	85.2%	0.4	0.0	0.0	0.0	0.4	0.5%
Recovered Expenses	(13.5)	(13.5)	(14.8%)	0.0	0.0	0.0	0.0	0.0	0.0%
Total Expenditures	93.7	94.3	98.9%	0.6	0	0	0	0.6	0.6%
Breakdown of Total Expenditures Increase / (Decrease)				0.6%	0.0%	0.0%	0.0%	0.6%	
Property Tax Support (Net Budget)	93.7	94.3	100.0%	0.4	0.0	0.0	0.0	0.6	0.6%



**Audit**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	0	0	0.0%	0				0	0.0%
Administrative Expenses	0	0	0.0%	0				0	0.0%
Purchased Services	300	300	100.0%	0				0	0.0%
Materials & Supplies	0	0	0.0%	0				0	0.0%
Furniture & Equipment	0	0	0.0%	0				0	0.0%
Total Expenditures	300	300	100.0%	0	0	0	0	0	0.0%
Breakdown of Total Expenditures Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	0.0%	
Property Tax Support (Net Budget)	300	300	100.0%	0	0	0	0	0	0.0%

**Councillors' Offices**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	977	928	74.7%	(4)	221		(266)	(49)	(0.1)
Administrative Expenses	108	108	8.7%					0	0.0%
Financial Expenses	0	0	0.0%					0	0.0%
Purchased Services	85	87	7.0%	2				2	2.4%
Materials & Supplies	132	104	8.4%				(28)	(28)	(21.2%)
Furniture & Equipment	15	15	1.2%					0	0.0%
Total Expenditures	1,317	1,242	100.0%	(2)	221	0	(294)	(75)	(5.7%)
Breakdown of Total Expenditures Increase / (Decrease)				(0.2%)	16.8%	0.0%	(22.3%)	(5.7%)	
Revenue									
Other Municipal Revenues	(1)	(1)	0.1%					0	0.0%
Sub-total - Non Property Tax Revenue	(1)	(1)	0.1%	0	0	0	0	0	0.0%
Breakdown of Total Revenue Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	0.0%	
Property Tax Support (Net Budget)	1,316	1,241	99.9%	(2)	221	0	(294)	(75)	(5.7%)

**Mayor's Office**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	402	401	91.3%	(1)				(1)	(0.2%)
Administrative Expenses	21	22	5.0%	1				1	4.8%
Purchased Services	1	1	0.2%	0				0	0.0%
Materials & Supplies	10	10	2.3%	0				0	0.0%
Furniture & Equipment	5	5	1.1%	0				0	0.0%
Total Expenditures	439	439	100.0%	0	0	0	0	0	0.0%
Breakdown of Total Expenditures Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	0.0%	
Property Tax Support (Net Budget)	439	439	100.0%	0	0	0	0	0	0.0%

**Municipal Elections**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	164	0	0.0%	(164)				(164)	(100.0%)
Administrative Expenses	10	2	100.0%	(8)				(8)	(80.0%)
Purchased Services	414	0	0.0%	(414)				(414)	(100.0%)
Materials & Supplies	270	0	0.0%	(270)				(270)	(100.0%)
Furniture & Equipment	171	0	0.0%	(171)				(171)	(100.0%)
Total Expenditures	1,029	2	100.0%	(1,027)	0	0	0	(1,027)	(99.8%)
Breakdown of Total Expenditures Increase / (Decrease)				(99.8%)	0.0%	0.0%	0.0%	(99.8%)	
Revenue									
User Fees	(2)	0	0.0%	2				2	100.0%
Drawdown from Municipal Election Reserve	(1,025)	0	0.0%	1,025				1,025	100.0%
Sub-total - Non Property Tax Revenue	(1,027)	0	0.0%	1,027	0	0	0	1,027	100.0%
Breakdown of Total Revenue Increase / (Decrease)				100.0%	0.0%	0.0%	0.0%	100.0%	
Property Tax Support (Net Budget)	2	2	100.0%	0	0	0	0	0	0.0%

**Secretariat Support**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	876	880	84.9%	4				4	0.5%
Administrative Expenses	57	57	5.5%	0				0	0.0%
Financial Expenses	0	0	0.0%	0				0	0.0%
Purchased Services	67	67	6.5%	0				0	0.0%
Materials & Supplies	56	56	5.4%	0				0	0.0%
Fumiture & Equipment	2	2	0.2%	0				0	0.0%
Transfers	4	4	0.4%	0				0	0.0%
Recovered Expenses	(29)	(29)	(2.8%)	0				0	0.0%
Total Expenditures	1,033	1,037	100.0%	4	0	0	0	4	0.4%
Breakdown of Total Expenditures Increase / (Decrease)				0.4%	0.0%	0.0%	0.0%	0.4%	
Revenue									
Other Municipal Revenues	(23)	(28)	2.7%	(5)				(5)	(21.7%)
Sub-total - Non Property Tax Revenue	(23)	(28)	2.7%	(5)	0	0	0	(5)	(21.7%)
Breakdown of Total Revenue Increase / (Decrease)				(21.7%)	0.0%	0.0%	0.0%	(21.7%)	
Property Tax Support (Net Budget)	1,010	1,009	97.3%	(1)	0	0	0	(1)	(0.1%)

**Financial Management**  
**Summary of 2011 Approved Budget**  
(\$000's)

Service	2010 Revised Budget			2011 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Capital Costs & Contingencies	108,332	0	108,332	102,816	0	102,816	(5,516)	0	(5,516)	(5.1%)
Corporate Revenues	275	(36,808)	(36,533)	325	(35,079)	(34,754)	50	1,728	1,778	4.9%
Financial Services	3,811	(584)	3,227	3,879	(594)	3,285	68	(10)	58	1.8%
<b>Total Financial Management</b>	<b>112,418</b>	<b>(37,392)</b>	<b>75,026</b>	<b>107,020</b>	<b>(35,674)</b>	<b>71,347</b>	<b>(5,398)</b>	<b>1,718</b>	<b>(3,680)</b>	<b>(4.9%)</b>
<b>% Increase/Decrease over previous year</b>							<b>(4.8%)</b>	<b>4.6%</b>	<b>(4.9%)</b>	

NOTE: CORPORATE REVENUES CONTAINS THE STRATEGIC DRAW FROM THE OPERATING BUDGET CONTINGENCY RESERVE.



**Capital Costs & Contingency**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Capital Financing:									
Debt Charges & Substitution:									
a) Debt Charges	33,808	34,497	33.6%	689				689	2.0%
b) OMPF	0	0	0.0%					0	0.0%
Contributions to Capital Reserve Funds:									
a) Major Repairs & Upgrades (Private/Non Profit)	1,000	500	0.5%				(500)	(500)	(50.0%)
b) New Affordable Housing Reserve Fund	2,000	2,000	1.9%	0				0	0.0%
c) Police Vehicle Replacement	1,764	1,764	1.7%	0				0	0.0%
d) Major Repairs - City Facilities	1,850	1,850	1.8%	0				0	0.0%
e) Property Acquisition	880	880	0.9%	0				0	0.0%
f) Other Capital	14,476	15,641	15.2%	0	1,165			1,165	8.0%
Capital Levy	17,224	18,453	17.9%	0	1,229			1,229	7.1%
Contributions to Non-capital Reserves and Reserve Funds:									
a) Operating Budget Contingency (London Hydro Dividend, Year End Savings)	0	0	0.0%	0				0	0.0%
b) Unfunded Liabilities	0	0	0.0%	0				0	0.0%
c) Energy Management	100	100	0.1%	0				0	0.0%
d) Operating Reserve Funds ( Municipal Elections, Self Insurance, Sick Leave and WSIB)	2,459	2,459	2.4%	0				0	0.0%
Total Financing Costs	75,561	78,144	76.0%	689	2,394	0	(500)	2,583	3.4%

## Capital Costs & Contingency

2011 Approved Budget

(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Contingencies:									
a) Tax Write Offs and Rebates	7,335	7,584	7.4%	249				249	3.4%
b) Corporate Costs (Personnel and Legal)	5,465	12,796	12.4%	7,459			(128)	7,331	134.1%
c) Budget Reductions - identified December 7th		(4,415)	(4.3%)				(4,415)	(4,415)	N/A
Other Corporate Expenditures:									
a) Interest Charges	209	649	0.6%	440				440	210.5%
b) Professional Fees (Accounting, Consulting, Legal, Purchased Services)	856	862	0.8%	6				6	0.7%
c) Insurance Costs	1,226	1,356	1.3%	130				130	10.6%
d) Municipal Property Assessment Corporation (MPAC) service fee	4,317	4,350	4.2%	33				33	0.8%
e) County of Middlesex - suburban roads payments	1,240	1,240	1.2%	0				0	0.0%
f) Capital Grants	665	250	0.2%	(165)			(250)	(415)	(62.4%)
g) Ontario Disability Support Program	11,458	0	0.0%	(11,458)				(11,458)	(100.0%)
Total Expenditures	108,332	102,816	100.0%	(2,617)	2,394	0	(5,293)	(5,516)	(5.1%)
Breakdown of Total Expenditures Increase / (Decrease)				(2.4%)	2.2%	0.0%	(4.9%)	(5.1%)	
Property Tax Support (Net Budget)	108,332	102,816	100.0%	(2,617)	2,394	0	(5,293)	(5,516)	(5.1%)

**2011 CAPITAL COSTS AND CONTINGENCIES - APPENDIX A  
2011 APPROVED CAPITAL GRANT**

		<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
<b>Available New Capital Grant Funding</b>		<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>
<b><u>Applications Committed in Previous Years</u></b>							
London Potters Guild	<i>Grant Approved:</i> \$200,000 over 4 years starting in 2008. <i>Grant Requested:</i> \$400,000 over 4 years. <i>Purpose:</i> Purchase, renovate and furnish a building for use as a dedicated clay art centre. This will encourage growth and development of potters and provide a venue for artistic and educational activities. Current location at the East Lions Artisans Centre does not provide for expansion. Total project cost is \$1,000,000. <i>Paid to Date:</i> \$150,000	50					
Royal Canadian Regiment Museum (RCR)	<i>Grant Approved:</i> \$200,000 over 4 years starting in 2008. <i>Grant Requested:</i> \$400,000 over 3 years. <i>Purpose:</i> Renovation and expansion into space being vacated by Regional Headquarters. Provide for new gallery, multi-purpose room, gift shop and expansion of permanent galleries. Total project cost is \$2,303,000. Provincial commitment of \$315,000. <i>Paid to Date:</i> \$150,000	50					
YOU (Youth Opportunities Unlimited)	<i>Grant Approved:</i> \$200,000 over 4 years starting in 2008. <i>Grant Requested:</i> \$551,000 - over 4 years (flexible on amounts in each year) <i>Purpose:</i> Renovation costs to provide space for hands on training for youth in an industrial kitchen, relocation of Youth Action Centre, provide housing support services and life skills programs, easier site supervision and improved ability to deliver creative programming. This will be combined in conjunction with a new 28 bed affordable housing strategy. Total project cost for capital renovations is \$551,000. Total cost of new building including affordable housing is \$3 million. <i>Paid to Date:</i> \$150,000.	50					
Aeolian Hall	<i>Grant Approved:</i> \$150,000 over 2 years starting in 2011. <i>Grant Requested:</i> \$183,000 <i>Purpose:</i> Replace roof and buried elevator cylinder. Total project cost is \$183,000. <i>Paid to Date:</i> \$0	100	50				
<b>Total Committed in Previous Years</b>		<b>250</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Balance Available for Additional Requests</b>		<b>0</b>	<b>200</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>

**Corporate Revenues**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Revenue									
Other Taxation:									
a) Grants In Lieu of Taxes & Railway Rights of Way	(9,148)	(9,305)	26.8%	(157)				(157)	(1.7%)
b) Supplementary Taxes	(5,650)	(5,100)	14.7%	550				550	9.7%
c) Local Improvements	(152)	(149)	0.4%	3				3	2.0%
Government Grants & Subsidy:									
a) Dearness - Provincial Capital Recovery	(918)	(918)	2.6%	0				0	0.0%
b) Other Grants (OMPF)	(100)	0	0.0%	100				100	100.0%
Other Municipal Revenues:									
a) Penalty & Interest	(3,400)	(3,400)	9.8%	0				0	0.0%
b) Short & Long Term Investments	(429)	(788)	2.3%	(359)				(359)	(83.7%)
c) Draw from Operating Stabilization Reserves									
i) Strategic Draw from Operating Budget Contingency Reserve	(4,949)	(3,370)	9.7%	1,579				1,579	31.9%
ii) Transfer from Capital Reserves	(117)	(38)	0.1%	79				79	67.5%
d) Western Fair									
i) Slot Machine	(3,800)	(3,800)	10.9%	0				0	0.0%
ii) Rent	(400)	(450)	1.3%	(50)				(50)	(12.5%)
e) Recovery (London Hydro, Water)									
i) London Hydro-interest	(4,200)	(4,200)	12.1%	0				0	0.0%
London Hydro-dividend	(2,450)	(2,450)	7.0%	0				0	0.0%
London Hydro- administrative recovery	(75)	(75)	0.2%	0				0	0.0%
ii) Recovery from Water rate	(789)	(805)	2.3%	(16)				(16)	(2.0%)
f) Other	(306)	(306)	0.9%	0				0	0.0%
g) Tax Reductions	350	400	(1.2%)	50				50	(14.3%)
Total Corporate Revenue	(36,533)	(34,754)	100.0%	1,778	0	0	0	1,778	4.9%
Breakdown of Total Revenue Increase / (Decrease)				4.9%	0.0%	0.0%	0.0%	4.9%	
Property Tax Support (Net Budget)	(36,533)	(34,754)	100.0%	1,778	0	0	0	1,778	4.9%

**Financial Services**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	3,933	3,974	102.4%	41				41	1.0%
Financial Services	81	88	2.3%	7				7	8.5%
Financial Expenses	0	0	0.0%	0				0	0.0%
Purchased Services	80	83	2.1%	3				3	4.0%
Materials & Supplies	49	50	1.3%	1				1	1.1%
Furniture & Equipment	56	63	1.6%	7				7	13.2%
Transfer	0	0	0.0%	0				0	0.0%
Recovered Expenses	(388)	(378)	(9.7%)	10				10	(2.5%)
Total Expenditures	3,811	3,879	100.0%	68	0	0	0	68	1.8%
Breakdown of Total Expenditures Increase / (Decrease)				1.8%	0.0%	0.0%	0.0%	1.8%	
Revenue									
User Fees	(20)	(19)	0.5%	2				2	7.5%
Other Municipal Revenues	(564)	(576)	14.8%	(12)				(12)	(2.1%)
Sub-total - Non Property Tax Revenue	(584)	(594)	15.3%	(10)	0	0	0	(10)	(1.8%)
Breakdown of Total Revenue Increase / (Decrease)				(1.8%)	0.0%	0.0%	0.0%	(1.8%)	
Property Tax Support (Net Budget)	3,227	3,285	84.7%	58	0	0	0	58	1.8%

**Public Support Services**  
**Summary of 2011 Approved Budget**  
(\$000's)

Service	2010 Revised Budget			2011 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Administration of Justice	3,299	(5,400)	(2,102)	3,355	(5,452)	(2,097)	56	(52)	4	0.2%
Assessment & Taxation	1,681	(1,161)	520	1,720	(1,245)	475	39	(84)	(45)	(8.7%)
Communications	910	(105)	805	914	(105)	809	4	0	4	0.5%
Customer Relations	1,781	(116)	1,665	1,828	(117)	1,711	47	(1)	46	2.8%
Licencing & Certificates	509	(1,496)	(987)	506	(1,521)	(1,015)	(3)	(25)	(28)	(2.9%)
<b>Total Public Support Services</b>	<b>8,180</b>	<b>(8,278)</b>	<b>(98)</b>	<b>8,323</b>	<b>(8,440)</b>	<b>(117)</b>	<b>143</b>	<b>(162)</b>	<b>(19)</b>	<b>(19.5%)</b>
<b>% Increase/Decrease over previous year</b>							<b>1.7%</b>	<b>(2.0%)</b>	<b>(19.5%)</b>	



**Administration of Justice**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	1,002	1,017	30.3%	15				15	1.5%
Administrative Expenses	5	5	0.1%	0				0	0.0%
Financial Expenses	328	328	9.8%	0				0	0.0%
Purchased Services	1,528	1,521	45.3%	(7)				(7)	(0.5%)
Materials & Supplies	82	82	2.4%	0				0	0.0%
Furniture & Equipment	34	47	1.4%	13				13	38.2%
Transfers	290	315	9.4%	25				25	8.6%
Other Expenses	30	40	1.2%	10				10	33.3%
Total Expenditures	3,299	3,355	100.0%	56	0	0	0	56	1.7%
Breakdown of Total Expenditures Increase / (Decrease)				1.7%	0.0%	0.0%	0.0%	1.7%	
Revenue									
140 Other Municipal Revenues	(5,400)	(5,452)	162.5%	(52)				(52)	(1.0%)
Sub-total - Non Property Tax Revenue	(5,400)	(5,452)	162.5%	(52)	0	0	0	(52)	(1.0%)
Breakdown of Total Revenue Increase / (Decrease)				(1.0%)	0.0%	0.0%	0.0%	(1.0%)	
Property Tax Support (Net Budget)	(2,102)	(2,097)	(62.5%)	4	0	0	0	4	0.2%

**Assessment & Taxation**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	1,528	1,541	89.6%	13				13	0.9%
Administrative Expenses	20	24	1.4%	4				4	20.0%
Financial Expenses	56	67	3.9%	11				11	19.6%
Purchased Services	20	21	1.2%	1				1	5.0%
Materials & Supplies	57	67	3.9%	10				10	17.5%
Total Expenditures	1,681	1,720	100.0%	39	0	0	0	39	2.3%
Breakdown of Total Expenditures Increase / (Decrease)				2.3%	0.0%	0.0%	0.0%	2.3%	
Revenue									
User Fees	(917)	(997)	58.0%	(80)				(80)	(8.7%)
Other Municipal Revenues	(244)	(248)	14.4%	(4)				(4)	(1.6%)
Sub-total - Non Property Tax Revenue	(1,161)	(1,245)	72.4%	(84)	0	0	0	(84)	(7.2%)
Breakdown of Total Revenue Increase / (Decrease)				(7.2%)	0.0%	0.0%	0.0%	(7.2%)	
Property Tax Support (Net Budget)	520	475	27.6%	(45)	0	0	0	(45)	(8.7%)

**Communications**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	612	629	68.8%	(58)		76		18	2.9%
Administrative Expenses	9	9	1.0%					0	0.0%
Purchased Services	285	272	29.7%	62			(76)	(14)	(4.9%)
Materials & Supplies	4	4	0.4%					0	0.0%
Recovered Expenses	0	0	0.0%					0	0.0%
Total Expenditures	910	914	100.0%	4	0	76	(76)	4	0.4%
Breakdown of Total Expenditures Increase / (Decrease)				0.4%	0.0%	8.4%	(8.4%)	0.4%	
Revenue									
Other Municipal Revenues	(105)	(105)	11.5%					0	0.0%
Sub-total - Non Property Tax Revenue	(105)	(105)	11.5%	0	0	0	0	0	0.0%
Breakdown of Total Revenue Increase / (Decrease)				0.0%	0.0%	0.0%	0.0%	0.0%	
Property Tax Support (Net Budget)	805	809	88.5%	4	0	76	(76)	4	0.5%

**Customer Relations**  
**2011 Approved Budget**  
(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	983	982	53.7%	(1)				(1)	(0.1%)
Financial Expenses	0	0	0.0%	0				0	0.0%
Purchased Services	78	89	4.8%	11				11	14.1%
Materials & Supplies	727	765	41.8%	38				38	5.2%
Furniture & Equipment	19	19	1.0%	(0)				(0)	(0.9%)
Other Expenses	0	0	0.0%	0				0	0.0%
Recovered Expenses	(26)	(26)	(1.4%)	0				0	0.0%
Total Expenditures	1,781	1,828	53.7%	47	0	0	0	47	2.6%
Breakdown of Total Expenditures Increase / (Decrease)				2.6%	0.0%	0.0%	0.0%	2.6%	
Revenue									
User Fees	(46)	(46)	2.5%	0				0	0.0%
Other Municipal Revenues	(70)	(71)	3.9%	(1)				(1)	(1.5%)
Sub-total - Non Property Tax Revenue	(116)	(117)	0.0%	(1)	0	0	0	(1)	(0.9%)
Breakdown of Total Revenue Increase / (Decrease)				(0.9%)	0.0%	0.0%	0.0%	(0.9%)	
Property Tax Support (Net Budget)	1,665	1,711	93.6%	46	0	0	0	46	2.8%

## Licencing & Certificates

### 2011 Approved Budget

(\$000's)

Object	2010 Revised Budget	2011		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
		Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures									
Personnel Costs	421	418	82.6%	(3)				(3)	(0.7%)
Financial Expenses	4	4	0.8%					0	0.0%
Purchased Services	0	0	0.0%					0	0.0%
Materials & Supplies	84	84	16.6%					0	0.0%
Total Expenditures	509	506	100.0%	(3)	0	0	0	(3)	(0.6%)
Breakdown of Total Expenditures Increase / (Decrease)				(0.6%)	0.0%	0.0%	0.0%	(0.6%)	
Revenue									
User Fees	(1,496)	(1,521)	300.6%	(25)				(25)	(1.7%)
Sub-total - Non Property Tax Revenue	(1,496)	(1,521)	300.6%	(25)	0	0	0	(25)	(1.7%)
Breakdown of Total Revenue Increase / (Decrease)				(1.7%)	0.0%	0.0%	0.0%	(1.7%)	
Property Tax Support (Net Budget)	(987)	(1,015)	(200.6%)	(28)	0	0	0	(28)	(2.9%)

# **2012 - 2015 Operating Budget Forecast Reports**



**London**  
CANADA



# PROPERTY TAX SUPPORTED BUDGET

2012 - 2015 Forecast Summary

(\$ 000's)

	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2012 to 2015 Projected Increase
Culture Services	21,505	22,194	23,087	23,789	24,523	3,017
Economic Prosperity	6,527	8,453	9,507	10,494	10,507	3,980
Environmental Services	18,052	18,473	18,937	19,384	19,704	1,652
Parks, Recreation & Neighbourhood Services	24,140	24,254	24,462	24,635	24,639	499
Planning & Development Services	4,384	4,559	4,520	4,398	4,298	(86)
Protective Services	136,815	140,769	144,742	148,651	152,538	15,723
Social & Health Services	76,429	75,814	73,447	71,573	70,472	(5,957)
Transportation	52,786	54,949	57,152	58,989	60,911	8,125
Corporate, Operational and Council Services	122,085	135,902	149,425	162,099	175,975	53,890
<b>TOTAL CORPORATE FORECAST</b>	<b>462,725</b>	<b>485,367</b>	<b>505,279</b>	<b>524,012</b>	<b>543,566</b>	<b>80,841</b>
Increase / (Decrease) Over Prior Year	6,353	22,642	19,912	18,733	19,554	80,841
Increase / (Decrease) Over Prior Year %	1.4%	4.9%	4.1%	3.7%	3.7%	17.5%
				Annual average increase:		4.1%
Assessment Growth	(1.4%)	(0.5%)	(0.5%)	(0.5%)	(0.5%)	
Tax Levy Requirement - After Assessment Growth	0.00%	4.4%	3.6%	3.2%	3.2%	
				Annual average increase:		3.6%

**2012 - 2015 FORECAST**  
(\$ 000's)

	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2012 to 2015 Projected Increase
CULTURE						
Cultural Services:						
Centennial Hall	98	112	127	142	157	59
Arts, Culture and Heritage Advisory and Funding	2,016	2,026	2,036	2,046	2,057	41
Museum London	1,587	1,627	1,668	1,711	1,754	167
Cultural Services	3,701	3,765	3,831	3,899	3,968	266
Heritage	90	90	180	180	180	90
London Public Library	17,714	18,339	19,076	19,710	20,375	2,661
TOTAL CULTURE	21,505	22,194	23,087	23,789	24,523	3,017
Increase / (Decrease) Over Prior Year	639	689	893	702	733	3,017
Increase / (Decrease) Over Prior Year %	3.1%	3.2%	4.0%	3.0%	3.1%	14.0%
				Annual average increase:		3.3%
Additional Information / Commentary with respect to 2012-2015 increase / (decrease)						
Major Issues:						
It is anticipated that one staff position, a Heritage Planner, costing \$90,000 will be required to assist in program delivery in 2013. The London Public Library expects that the Employment Resource Centre (ERC) funding of \$750,000 will discontinue as of March of 2012. Unfunded operating costs in 2012 will be \$570,000 and \$180,000 in 2013.						
ECONOMIC PROSPERITY						
Business Attraction & Retention	3,984	5,891	6,918	7,918	7,918	3,934
Community Improvement/Business Improvement Area	206	209	211	213	216	10
London Convention Centre	600	600	600	600	600	0
Tourism London	1,737	1,753	1,778	1,763	1,773	36
TOTAL ECONOMIC PROSPERITY	6,527	8,453	9,507	10,494	10,507	3,980
Increase / (Decrease) Over Prior Year	1,018	1,926	1,054	987	13	3,980
Increase / (Decrease) Over Prior Year %	18.5%	29.5%	12.5%	10.4%	0.1%	61.0%
				Annual average increase:		13.1%
Additional Information / Commentary with respect to 2012-2015 increase / (decrease)						
Major Issues:						
Increased contribution to the Economic Development Reserve Fund of \$2.3 million in 2012 noting that \$1.3 million of that increase is offset by a reduced contribution to the Major Public Sector Grants Reserve Fund in the Corporate, Operational and Council Support Services program. From 2013 to 2014, the contribution to the Economic Development Reserve Fund is expected to increase by \$1 million each year.						

**2012 - 2015 FORECAST**  
(\$ 000's)

	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2012 to 2015 Projected Increase
ENVIRONMENTAL SERVICES						
Conservation Authorities:						
Kettle Creek Conservation Authority	339	348	362	377	392	53
Lower Thames Valley Conservation Authority	82	85	89	93	98	16
Upper Thames River Conservation Authority	3,682	3,932	4,216	4,477	4,613	931
Environmental Stewardship	760	763	767	771	774	14
Garbage Recycling & Composting	13,190	13,345	13,503	13,666	13,827	637
TOTAL ENVIRONMENTAL SERVICES	18,052	18,473	18,937	19,384	19,704	1,652
Increase / (Decrease) Over Prior Year	(23)	421	464	447	320	1,652
Increase / (Decrease) Over Prior Year %	(0.1%)	2.3%	2.5%	2.4%	1.7%	9.2%
				Annual average increase:		2.2%
Additional Information / Commentary with respect to 2012-2015 increase / (decrease)						
Major Issues:						
Upper Thames River Conservation Authority forecast of various planned new initiatives. KCCA - Available provincial funding for the implementation of the Source Water Protection plans, which must be completed by 2012, remains unknown. The Ontario Power Generation four year contract for tree planting services expires in 2014. KCCA will need to attract \$165,000 in replacement funding to maintain the current service level of planting 100,000 trees per year in the watershed. NOTE: The future estimates of a city-wide Green Bin Program and Zero Waste Initiatives are not included in the above budget forecast and are subject to future administrative reporting.						
PARKS, RECREATION & NEIGHBOURHOOD SERVICES						
Neighbourhood & Recreation Services	14,299	14,336	14,311	14,342	14,264	(35)
Parks & Urban Forestry	9,841	9,918	10,151	10,293	10,375	534
Parks & Horticulture	7,329	7,384	7,519	7,577	7,635	306
Urban Forestry	2,512	2,534	2,632	2,716	2,740	228
TOTAL PARKS, RECREATION & NEIGHBOURHOOD	24,140	24,254	24,462	24,635	24,639	499
Increase / (Decrease) Over Prior Year	1,383	114	208	173	4	499
Increase / (Decrease) Over Prior Year %	6.1%	0.5%	0.9%	0.7%	0.0%	2.1%
				Annual average increase:		0.5%
Additional Information / Commentary with respect to 2012-2015 increase / (decrease)						
Major Issues:						
Community Centres: 2012 and 2013 - Extending free community access hours at Community Centres that include East Lions Artisans Centre, Stronach, Lambeth and Hamilton Road Seniors Centre. Continue moving in the direction of the Parks and Recreation Master Plan emphasizing the use of Community Centres as neighbourhood hubs and gathering places which includes start up allowances to selected centres to implement changes. A project coordinator will be hired in 2014 to begin planning and overseeing the new recreation centres.						
Urban Forestry Service: New Urban Forestry Technologist position in 2013 and termination of funding from capital for the Forestry Inspector position in 2014.						

## 2012 - 2015 FORECAST

(\$ 000's)

	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2012 to 2015 Projected Increase
<b>PLANNING &amp; DEVELOPMENT</b>						
Building Controls	(1,437)	(1,544)	(1,653)	(1,766)	(1,879)	(442)
City Planning & Research	2,226	2,416	2,478	2,464	2,475	249
Development Approvals	3,595	3,687	3,695	3,700	3,702	107
<b>TOTAL PLANNING &amp; DEVELOPMENT</b>	<b>4,384</b>	<b>4,559</b>	<b>4,520</b>	<b>4,398</b>	<b>4,298</b>	<b>(86)</b>
Increase / (Decrease) Over Prior Year	(32)	175	(39)	(122)	(100)	(86)
Increase / (Decrease) Over Prior Year %	(0.7%)	4.0%	(0.9%)	(2.7%)	(2.3%)	(2.0%)
Annual average decrease:						(0.5%)
<b>Additional Information / Commentary with respect to 2012-2015 increase / (decrease)</b>						
<b>Major Issues:</b>						
2012 Forecast: Increase in staffing for a Manager of Urban Design and a Planner in City Planning & Research Services as well as a Planner in Development Approvals. These additional staffing costs have been partially offset by an increase in revenue anticipated in Building Controls.						
2013 Forecast: Increase in staffing for an Urban Design Technician in City Planning & Research Services. This increase has been offset by additional revenue anticipated in Building Controls.						
Additionally, revenue increases are expected within all service areas from potential economic improvement and possible increases in user fee rates.						
<b>PROTECTIVE SERVICES</b>						
Animal Services	1,062	1,083	1,104	1,125	1,147	85
By-Law Enforcement	1,592	1,589	1,586	1,658	1,655	63
Emergency & Security Management	1,115	1,142	1,170	1,199	1,230	115
Fire Services	51,060	51,342	51,652	51,951	52,253	1,193
London Police Services	81,987	85,613	89,230	92,718	96,253	14,266
<b>TOTAL PROTECTIVE SERVICES</b>	<b>136,815</b>	<b>140,769</b>	<b>144,742</b>	<b>148,651</b>	<b>152,538</b>	<b>15,723</b>
Increase / (Decrease) Over Prior Year	2,374	3,954	3,973	3,909	3,887	15,723
Increase / (Decrease) Over Prior Year %	1.8%	2.9%	2.8%	2.7%	2.6%	11.5%
Annual average increase:						2.8%
<b>Additional Information / Commentary with respect to 2012-2015 increase / (decrease)</b>						
<b>Major Issues:</b>						
London Police Services' forecast includes increases to the authorized complement, WSIB expenses, infrastructure reinvestment, sick leave contributions, inflation and revenue related to provincial funding. Revenue related to the uploading of provincial costs for Court Security, which will be phased in over 6 years beginning in 2012, has not been included in the forecast. The 2010 workload analysis will identify investments in human resources required from 2011 through to 2015. The impacts of negotiated settlements are not included in the forecasts from 2012 to 2015.						
<u>Forecast authorized complement increase:</u>						
	2012	2013	2014	2015	Total	
Police	10	11	10	14	45	
Civilians	5	5	5	5	20	
Total	15	16	15	19	65	
An additional Municipal Law Enforcement Officer is anticipated to be required in 2014 due to an increased number of complaints being investigated.						



## 2012 - 2015 Forecast

(\$ 000's)

	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2012 to 2015 Projected Increase
SOCIAL & HEALTH SERVICES						
Housing:						
Social Housing	12,046	12,815	13,563	14,326	15,101	3,055
London & Middlesex Housing Corporation	7,729	8,356	8,997	9,654	10,329	2,600
Long Term Care	4,149	4,149	4,149	4,149	4,149	0
Primary Health Care:						
Doctor Recruitment & Retention	100	100	100	100	100	0
Land Ambulance	10,016	10,326	10,643	10,921	11,258	1,242
Middlesex London Health Unit	6,199	6,199	6,199	6,199	6,199	0
Social & Community Support Services	36,190	33,869	29,796	26,224	23,336	(12,854)
<b>TOTAL SOCIAL &amp; HEALTH SERVICES</b>	<b>76,429</b>	<b>75,814</b>	<b>73,447</b>	<b>71,573</b>	<b>70,472</b>	<b>(5,957)</b>
Increase / (Decrease) Over Prior Year	1,377	(615)	(2,367)	(1,874)	(1,101)	(5,957)
Increase / (Decrease) Over Prior Year %	1.8%	(0.8%)	(3.1%)	(2.6%)	(1.5%)	(7.8%)
				Annual average increase:		(2.0%)
Additional Information / Commentary with respect to 2012-2015 increase / (decrease)						
Major Issues:						
Social Housing Revenue Reduction: Federal funding reduction of \$200,000 in 2012 and unknown Ontario Gazette funding from 2013 to 2015.						
Ontario Works: Significant cost savings from target as forecast includes reduced caseload levels, more stable trends from 2012 to 2015 and increased subsidy from provincial uploading.						

## 2012 - 2015 FORECAST

(\$ 000's)

	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2012 to 2015 Projected Increase
TRANSPORTATION						
Parking	(2,119)	(2,160)	(1,779)	(1,747)	(1,714)	405
Public Transit	22,905	24,426	25,867	27,285	28,782	5,877
Roadways	32,000	32,683	33,064	33,451	33,843	1,843
TOTAL TRANSPORTATION	52,786	54,949	57,152	58,989	60,911	8,125
Increase / (Decrease) Over Prior Year	2,507	2,163	2,203	1,837	1,922	8,125
Increase / (Decrease) Over Prior Year %	5.0%	4.1%	4.0%	3.2%	3.3%	15.4%
				Annual average increase:		3.6%
Additional Information / Commentary with respect to 2012-2015 increase / (decrease)						
Major Issues:						
Introduction of the new requirements in Accessibility for Ontarians with Disabilities Act (AODA) are expected to reduce parking meter revenues in 2013 by \$350,000.						
Combined average ridership increase of 1.4% annually and phased mitigation of Bus Rapid Transit (BRT) for London Transit Commission.						
CORPORATE, OPERATIONAL & COUNCIL SERVICES						
Corporate Services	46,119	46,969	47,471	47,986	48,505	2,386
Corporate Planning & Corporate Administration	1,653	1,671	1,690	1,710	1,728	75
Council Services	3,085	3,102	3,117	3,133	3,151	66
Financial Management	71,347	84,198	97,105	109,144	122,331	50,984
Public Support Services	(117)	(38)	43	126	260	377
TOTAL CORPORATE, OPERATIONAL & COUNCIL SERVICES	122,085	135,902	149,425	162,099	175,975	53,890
Increase / (Decrease) Over Prior Year	(2,889)	13,817	13,524	12,674	13,876	53,890
Increase / (Decrease) Over Prior Year %	(2.3%)	11.3%	10.0%	8.5%	8.6%	44.1%
				Annual average increase:		9.6%
Additional Information / Commentary with respect to 2012-2015 increase / (decrease)						
Major Issues:						
Increase in forecast attributable to capital financing specifically annual increases in debt servicing costs as well as an annual increase to capital levy to support life cycle capital projects. Increase in contributions to OMERS for 2012 and 2013 based on rate announcement in September 2010. Increase in contingencies to reflect collective agreement provisions for unsettled agreements that expired on December 31, 2010. Operating Budget Contingency Reserve drawdown variance in 2012 and 2013, forecast higher than target. Supplementary tax revenue reduction is projected during 2012 and 2013.						
NOTE: Forecasts provided by services (Civic Departments) within the 2011 budget document do not include provisions for collective agreement settlements.						



# **Lifecycle Renewal Capital Budget 2011 to 2020 Forecast**



**London**  
CANADA

**SUMMARY OF LIFE CYCLE RENEWAL CAPITAL PROJECTS**  
**EXPENDITURE BY SERVICE PROGRAM**  
**(\$000's)**

	Page	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Grand Total
Culture	150	2,507	<b>1,307</b>	1,347	1,347	1,447	1,447	1,447	1,447	1,447	1,447	1,447	14,130	16,637
Economic Prosperity	153	2,345	<b>1,566</b>	844	610	1,033	820	210	557	352	190	711	6,893	9,238
Environmental Services	154	275	<b>275</b>	675	275	275	275	275	275	275	275	275	3,150	3,425
Parks, Recreation & Neighbourhood Services	155	4,560	<b>3,815</b>	8,039	7,579	6,145	6,466	8,119	7,629	7,346	7,495	4,975	67,608	74,968
Planning & Development Services	162	50	<b>350</b>										350	400
Protective Services	163	6,157	<b>4,572</b>	3,487	2,807	3,723	6,412	5,231	3,620	4,370	4,059	4,626	42,907	49,064
Social & Health Services	168	2,567	<b>2,308</b>	2,883	2,508	2,858	3,033	2,708	2,733	2,708	2,708	2,708	27,155	29,722
Transportation Services	169	32,918	<b>30,014</b>	29,679	22,448	27,622	32,335	39,954	37,406	38,468	37,791	38,040	333,757	366,675
Corporate, Operational & Council Services	174	6,335	<b>9,870</b>	10,716	10,352	8,086	8,369	8,965	9,410	10,587	9,971	9,902	96,228	102,563
<b>Total LCR Budget</b>		<b>57,714</b>	<b>54,077</b>	<b>57,670</b>	<b>47,926</b>	<b>51,189</b>	<b>59,157</b>	<b>66,909</b>	<b>63,077</b>	<b>65,553</b>	<b>63,936</b>	<b>62,684</b>	<b>592,178</b>	<b>652,692</b>

**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
**(\$ 000's)**

<b>CULTURE</b>														
<b>ARTS</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>GG1841-11 Museum London Major Upgrade</b>	<b>Museum London</b>	<b>1,410</b>	<b>210</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>2,460</b>	<b>3,870</b>
Interior/Exterior LCR Renovations					100	100				150	150	250		
Major facility repair		20	20	20	20	20	20	50	20	20	20			
Modify Restaurant HVAC		120												
Replace Skylight		400												
Replace Interior lighting		800												
Replace Exterior lighting			60											
Modify Security system		50												
Retrofit HVAC System									130					
Retrofit HVAC Control System									20	80	80			
Retrofit Electrical System									80					
Exterior Improvement includes parking lot				100				100						
Replace Floor coverings		20	40	40										
Renovation to storage Vaults				90	130	130	230	100						
Refurbish washrooms			90											
<b>TS6186 Centennial Hall Bldg Code Requirements</b>	<b>EESD</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>2,500</b>	<b>2,750</b>
To maintain and refurbish Centennial Hall by replacing and repairing aging equipment and building systems. 2008 to 2011 project scope and timing subject to condition study.														
<b>TOTAL ARTS</b>		<b>1,660</b>	<b>460</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>4,960</b>	<b>6,620</b>

**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>CULTURE</b>														
<b>HERITAGE</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>PD2154 Heritage Conservation</b>	Planning	75	75	75	75	75	75	75	75	75	75	75	750	825
To implement the City's Heritage Conservation Policies in the Official Plan and respond to community desires for neighbourhood heritage protection.														
<b>PD2324-11 Municipally Owned Heritage Structure</b>	Planning	472	472	472	472	472	472	472	472	472	472	472	4,720	5,192
Eldon House - Main House		30												
Eldon House - Carriage House		30												
Elsie Perrin Williams - Gate House		10												
Flint Shelter		120	472											
Grosvenor Lodge - Main House		90												
Park Farm		10												
Springbank Pumphouse		94		472										
Conditions Studies		88												
To Be Determined by Conditions Studies					472	472	472	472	472	472	472	472		
<b>TOTAL HERITAGE</b>		547	547	547	547	547	547	547	547	547	547	547	5,470	6,017

**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>CULTURE</b>														
<b>LIBRARIES</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>RC3341 Integrated Library System</b>	<b>Library</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>2,500</b>	<b>2,750</b>
A planned program to maintain the currency, effectiveness and efficiency of the Library's integrated IT system. Program funded by reserve fund.														
<b>RC3533 Library Branch Facilities Upgrade</b>	<b>Library</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>500</b>	<b>550</b>
To maintain branch facilities incl. replacement of flooring, furniture & minor renovations. Program funded by reserve fund.														
<b>RC3540 Library Facility Renewal Plan</b>	<b>Library</b>					<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>700</b>	<b>700</b>
To develop and implement a capital life cycle planning methodology and multi-year capital renewal plan. Program funded by reserve fund.														
<b>TOTAL LIBRARIES</b>		<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>3,700</b>	<b>4,000</b>
<b>TOTAL CULTURE</b>		<b>2,507</b>	<b>1,307</b>	<b>1,347</b>	<b>1,347</b>	<b>1,447</b>	<b>1,447</b>	<b>1,447</b>	<b>1,447</b>	<b>1,447</b>	<b>1,447</b>	<b>1,447</b>	<b>14,130</b>	<b>16,637</b>

**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>ECONOMIC PROSPERITY</b>														
<b>ECONOMIC DEVELOPMENT</b>														
<b>Project</b>	<b>Dept</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total 2011-2020</b>	<b>Total Project Cost</b>
<b>GG1717 Major Institutional Grants-UWO</b>	<b>CR&amp;E</b>	<b>1,000</b>	<b>1,000</b>	<b>500</b>									<b>1,500</b>	<b>2,500</b>
Capital Grant is \$11.5 million over an 11 year term (beginning in 2001) for the University of Western Ontario and UWO's Affiliated Colleges (Brescia, Huron and King's).														
<b>GG1718 Major Institutional Grants-Fanshawe College</b>	<b>CR&amp;E</b>	<b>500</b>											<b>0</b>	<b>500</b>
Capital Grant is \$5 million over a 10 year term (beginning in 2001) for Fanshawe College.														
<b>GG1764 London Convention Centre Upgrades</b>	<b>LCC</b>	<b>845</b>	<b>566</b>	<b>344</b>	<b>610</b>	<b>1,033</b>	<b>820</b>	<b>210</b>	<b>557</b>	<b>352</b>	<b>190</b>	<b>711</b>	<b>5,393</b>	<b>6,238</b>
Annual program funded by reserve fund.														
Building Finishes			175	169		578	97		501					
Building Structures			195		300		528	75		292	50	516		
Client FFE (Public Space)					100	215	80	20	51	25	75			
Corporate FFE/Other					25	25						70		
Culinary			196	160	185	15		15	5	35	5	55		
Technology				15		200	115	100			60	70		
<b>TOTAL ECONOMIC DEVELOPMENT</b>		<b>2,345</b>	<b>1,566</b>	<b>844</b>	<b>610</b>	<b>1,033</b>	<b>820</b>	<b>210</b>	<b>557</b>	<b>352</b>	<b>190</b>	<b>711</b>	<b>6,893</b>	<b>9,238</b>
<b>TOTAL ECONOMIC PROSPERITY</b>		<b>2,345</b>	<b>1,566</b>	<b>844</b>	<b>610</b>	<b>1,033</b>	<b>820</b>	<b>210</b>	<b>557</b>	<b>352</b>	<b>190</b>	<b>711</b>	<b>6,893</b>	<b>9,238</b>



**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>ENVIRONMENTAL SERVICES</b>														
<b>GARBAGE RECYCLING &amp; COMPOSTING</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>SW6014-11 W12A Ancillary Infrastructure</b>	<b>EESD</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>2,000</b>	<b>2,200</b>
2011 includes decommissioning waterwells and placement of final cover including topsoils/seedings.														
<b>SW6051 Municipal Waste Study</b>	<b>EESD</b>			<b>400</b>									<b>400</b>	<b>400</b>
Development of a long term waste disposal strategy required to ensure disposal capacity is available in the future.														
<b>SW6087 Closed Landfill Management</b>	<b>EESD</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>750</b>	<b>825</b>
Landscaping, leachate control measures and methane gas control measures at closed landfills for protection of persons and property.														
<b>TOTAL GARBAGE RECYCLING &amp; COMPOSTING</b>		<b>275</b>	<b>275</b>	<b>675</b>	<b>275</b>	<b>275</b>	<b>275</b>	<b>275</b>	<b>275</b>	<b>275</b>	<b>275</b>	<b>275</b>	<b>3,150</b>	<b>3,425</b>
<b>TOTAL ENVIRONMENTAL SERVICES</b>		<b>275</b>	<b>275</b>	<b>675</b>	<b>275</b>	<b>275</b>	<b>275</b>	<b>275</b>	<b>275</b>	<b>275</b>	<b>275</b>	<b>275</b>	<b>3,150</b>	<b>3,425</b>

**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>PARKS, RECREATION &amp; NEIGHBOURHOOD SERVICES</b>														
<b>NEIGHBOURHOOD &amp; RECREATION SERVICES</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>PD2172 Maintain Sportspark Infrastructure</b>	<b>Planning</b>	<b>100</b>	<b>0</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>0</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>0</b>	<b>1,050</b>	<b>1,150</b>
BMX Bike Park				150										
Mornington Fields					150									
Multi-use Courts						150			150					
Field Lighting								150			150			
Sportsfield Upgrades										150				
<b>RC2201-11 Recreation Facilities</b>	<b>EESD</b>	<b>772</b>	<b>1,033</b>	<b>3,832</b>	<b>3,513</b>	<b>2,135</b>	<b>2,564</b>	<b>4,532</b>	<b>2,857</b>	<b>2,686</b>	<b>2,703</b>	<b>2,703</b>	<b>28,558</b>	<b>29,330</b>
Carling Heights Community Centre						70	315			160	470	503		
Earl Nichols Arena and Community Centre					65			130	1,040					
Medway Arena and Community Centre								365						
Glen Cairn Arena and Heated Pool					1,400	1,000								
Victoria Park Bandshell and Outdoor Rink									140					
Argyle Arena			100	700			105							
Civic Garden Centre		150			310				50					
Labatts Park and Grandstands		100		120	300					100	500			
Carling Heights T-Block							105	1,100						
East Lions Heated Pool and Community Centre			200				200				200	2,200		
Oakridge Arena and Heated Pool					105						210			
South London Community Centre			150					200	260					
South London Community Pool			118			210					415			
Westminster Pool			200	2,200										
Covent Gardens Outdoor Rink							300							
Junior Achievement Centre							80							
Silverwoods Arena and Pool							300	100	700	2,200				
Carling Arena and Community Centre				105	550									

**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
**(\$ 000's)**

<b>PARKS, RECREATION &amp; NEIGHBOURHOOD SERVICES</b>														
<b>NEIGHBOURHOOD &amp; RECREATION SERVICES continued</b>														
<b>Project</b>	<b>Dept</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total 2011-2020</b>	<b>Total Project Cost</b>
<b>RC2201-11 Recreation Facilities continued</b>														
Canada Games Aquatic Centre				620	650	500			100		210			
North London Optimist Community Centre								240	200		400			
Byron Optimist Youth Centre		355												
Southcrest Pool							200	2,200						
Kinsmen Arena and Community Centre						100	700							
Lambeth Arena and Community Centre						255								
Farguharson Arena							200							
Springbank Gardens Community Centre									50		100			
Life Cycle Renewal - Major Component Replacement		167	265	87	133	0	59	197	317	226	198			
<b>RC2445 Senior Centres Lifecycle Renewal</b>	<b>EESD</b>	<b>50</b>		<b>50</b>	<b>50</b>	<b>550</b>	<b>250</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>150</b>	<b>150</b>	<b>1,350</b>	<b>1,400</b>
Carling Heights Optimist Community Centre														
Kiwanis Seniors' Community Centre						550						150		
Hamilton Road Seniors' Centre							250				150			
Minor Maintenance		50		50	50			50	50	50				
<b>RC2620 Update Security Systems - Rec Facilities</b>	<b>Comm Serv</b>		<b>100</b>		<b>100</b>		<b>100</b>		<b>100</b>		<b>100</b>		<b>500</b>	<b>500</b>
Update facilities with current technology incl. access control and video surveillance.														
<b>RC2643-11 Storybook Gardens Upgrade</b>	<b>Comm Serv</b>	<b>110</b>	<b>122</b>	<b>127</b>	<b>117</b>	<b>117</b>	<b>127</b>	<b>117</b>	<b>127</b>	<b>115</b>	<b>42</b>	<b>127</b>	<b>1,138</b>	<b>1,248</b>
Annual program to update and maintain Storybook Gardens as a major attraction in Southwestern Ontario. Program funded by reserve fund.														

**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>PARKS, RECREATION &amp; NEIGHBOURHOOD SERVICES</b>														
<b>NEIGHBOURHOOD &amp; RECREATION SERVICES continued</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
RC2881-11 Club House Major Maintenance	Comm Serv	250	125	200	200	200	200	200	200	200	200	200	1,925	2,175
Irrigation upgrades/maintenance		50	50	25	25	25	25	25	25	25	25	25		
Club House Improvements		200	75	175	175	175	175	175	175	175	175	175		
TS3135 Exterior Lighting Sports Fields	EESD	50	150	50	50	50	50	50	50	50	50	50	600	650
Repair/replace existing sports field lighting infrastructure.														
<b>TOTAL NEIGHBOURHOOD &amp; RECREATION SERVICES</b>		<b>1,332</b>	<b>1,530</b>	<b>4,409</b>	<b>4,180</b>	<b>3,202</b>	<b>3,291</b>	<b>5,099</b>	<b>3,534</b>	<b>3,251</b>	<b>3,395</b>	<b>3,230</b>	<b>35,121</b>	<b>36,453</b>
<b>PARKS &amp; URBAN FORESTRY</b>														
PD1023 District Park Infrastructure	Planning	533	0	250	330	300	200	200	450	450	450	450	3,080	3,613
Westminster				250										
Riverside					330									
White Oaks Optimist						250								
Harris Park						50	200	200	450	150				
Kiwanis Park										150				
Greenway										150				
Future District Park Upgrades											450	450		
PD1070 Victoria Park Redevelopment	Planning	50	50	50	50	50	50	50	50	50	50		450	500
Maintain and upgrade the basic infrastructure of Victoria Park and deal with increasing/changing use of park.														

**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>PARKS, RECREATION &amp; NEIGHBOURHOOD SERVICES</b>														
<b>PARKS &amp; URBAN FORESTRY continued</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>PD1129-11 Downtown Street Tree Planting</b>	<b>Planning</b>	245	175	225	225	225	225	225	225	225	225		1,975	2,220
Annual program to replace dead trees to reduce tree loss in Downtown London.														
<b>PD1132 Tree Replacement due to Emerald Ash and Gypsy Moth Tree Borer</b>	<b>Planning/ EESD</b>	200	200	200	200								600	3,600
Project for tree planting (\$200,000/yr starting in 2009 for 5 years) to combat the impact of the Emerald Ash Borer and the Gypsy Moth problems and other insect infestations (2009 - \$250,000).														
<b>PD1173-11 Springbank Park Upgrades</b>	<b>Planning</b>	70	50	100	200	400	400	400	400	400	400	400	3,150	3,220
Upgrade Park Amenities		70	50			150	150	150	150	150	150	150		
Update Park Master Plan														
Master Plan Implementation						250	250	250	250	250	250	250		
<b>PD1235-11 Street Tree Planting Program</b>	<b>Planning</b>	260	260	260	260	260	260	260	260	260	260		2,340	2,600
Replace trees on City boulevards due to age, hazard etc. and as requests are received.														
<b>PD1282-11 Maintain Neighbourhood Park Infrastructure</b>	<b>Planning</b>	430	380	400	490	425	220	230	500	500	500	0	3,645	4,075
Kensington		50												
Three Valleys					50									
Earl Nichols				45										
Fanshawe Little League							60							
Mitchell					60									
Belmont						45								
Mildred Barrons									50					
McKillop Park		25	25											
Skateboard Parks		100	100	100	100	100			100					



**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>PARKS, RECREATION &amp; NEIGHBOURHOOD SERVICES</b>														
<b>PARKS &amp; URBAN FORESTRY continued</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>PD1282-11 Maintain Neighbourhood Park Infrastructure continued</b>														
Tree Planting		50	50	50	50	50			50	50	50			
Community Park Projects		75	75	75	100	100	100	100	100	100	100			
Grading/Drainage - Various Parks		50	50	50	50	50		50	50	50	50			
Future Parks Upgrades									50	200	200			
Upgrade of Play Structures to CSA Standards		80	80	80	80	80	60	80	100	100	100			
<b>PD2063-11 Major Open Space Network</b>	<b>Planning</b>	<b>320</b>	<b>135</b>	<b>220</b>	<b>220</b>	<b>220</b>	<b>220</b>	<b>220</b>	<b>220</b>	<b>220</b>	<b>220</b>		<b>1,895</b>	<b>2,215</b>
Coves			135				200							
West Ridge Trail					200									
White Oaks				200										
Fairmont						200								
CP/Culver								200		200	200	200		
Glen Cairn									200					
Parkland - Former Landfill				20	20	20	20	20	20	20	20	20		
<b>PD2135-11 Maintain Thames Valley Parkway</b>	<b>Planning</b>	<b>50</b>	<b>420</b>	<b>900</b>	<b>350</b>	<b>50</b>	<b>400</b>	<b>50</b>	<b>450</b>	<b>450</b>	<b>450</b>	<b>450</b>	<b>3,970</b>	<b>4,020</b>
South Branch-Pottersburg Connection			370											
North Branch (Adelaide St N to Richmond St)				850										
South Branch Upgrades					300		350			400	400	400		
North Branch Upgrades														
Main Branch Upgrades									400					
Miscellaneous Pathway Upgrades		50	50	50	50	50	50	50	50	50	50	50		



**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>PARKS, RECREATION &amp; NEIGHBOURHOOD SERVICES</b>														
<b>PARKS &amp; URBAN FORESTRY continued</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>PD2243-11 Environmentally Significant Areas</b>	<b>Planning</b>	<b>280</b>	<b>190</b>	<b>300</b>	<b>349</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>0</b>	<b>2,339</b>	<b>2,619</b>
Environmental Planning/Policy Updates			50		49									
Medway Valley		110	50		100		50		50					
Sifton Bog		50	50	50		50			50					
Meadow Lily Woods		50	20	150	50			50		50	50			
Kilally ESA		70	20											
Coves				100	50	50			50					
Wesminster Ponds					50			50		50	50			
Warbler Woods					50	100	50	50						
Kains Woods						50	150	50	50					
Medway North								50	50	50	50			
Ballymote										100	100			
<b>PD2754-11 Woodland Management</b>	<b>Planning</b>	<b>140</b>	<b>0</b>	<b>250</b>	<b>250</b>	<b>300</b>	<b>300</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>0</b>	<b>1,700</b>	<b>1,840</b>
Dingman Creek Conservation Area														
Hastings/Camden Crescent					80									
Berkshire				30		30								
Thompson Road				45										
Cavendish				50										
Hickory				25										
Forestview Park				40										
Clara Brenton				60		50								

**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>PARKS, RECREATION &amp; NEIGHBOURHOOD SERVICES</b>														
<b>PARKS &amp; URBAN FORESTRY continued</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>PD2754-11 Woodland Management continued</b>														
Reservoir					70									
Egleton					40									
Crestwood					60									
Northdale						70								
South Branch							30							
Graham Place							40							
Waldorf							25							
Summercrest							30							
Butler							25							
Future Woodlands to be prioritized						150	150	150	150	150	150			
<b>RC2464-11 Multi Use Park Pathways</b>	Comm Serv	250	250	250	250	250	250	250	300	300	300		2,400	2,650
Replacement of sections of pathway and systems in parks and on 30km of multi use trail systems.														
<b>RC2749 Park Facilities Major Upgrades</b>	EESD	50	0	50	50	50	50	385	440	440	445	445	2,355	2,405
Minor Maintenance				50	50	50	50	50	50	50	50	50		
Specific site location to be determined as part of condition survey								335	390	390	395	395		
<b>TS3093-11 Parks Major Upgrades</b>	Comm Serv	350	175	175	175	163	350	350	400	400	400		2,588	2,938
For repair/replacement of existing park amenities incl. roadways, parking lots, tennis courts, Christmas decorations, etc.														
<b>TOTAL PARKS &amp; URBAN FORESTRY</b>		3,228	2,285	3,630	3,399	2,943	3,175	3,020	4,095	4,095	4,100	1,745	32,487	38,515
<b>TOTAL PARKS, RECREATION &amp; NEIGHBOURHOOD SERVICES</b>		4,560	3,815	8,039	7,579	6,145	6,466	8,119	7,629	7,346	7,495	4,975	67,608	74,968

**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>PLANNING &amp; DEVELOPMENT SERVICES</b>														
<b>CITY PLANNING &amp; RESEARCH</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>PD3022 City Wide Zoning Project</b>	Planning		200										200	200
This project will result in City-wide amendments to the City of London Z.-1 Zoning By-law to implement new Official Plan policies established through the recent 5 year Official Plan Review.														
<b>PD3023 2011 5-Year Official Plan</b>	Planning		150										150	150
This project is to update the Official Plan as requested by the Planning Act. This project will set the framework for positive and sustainable growth, economic development and conservation in London over the next 20 years. The project will allow for extensive public engagement.														
<b>PD1146 Development Management</b>	Planning	50												50
Project required to upgrade the existing tracking software to facilitate the File Manager process and performance reporting.														
<b>TOTAL CITY PLANNING &amp; RESEARCH</b>		50	350										350	400
<b>TOTAL PLANNING &amp; DEVELOPMENT SERVICES</b>		50	350										350	400

**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>PROTECTIVE SERVICES</b>														
<b>EMERGENCY &amp; SECURITY MANAGEMENT</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>GG1589 Facility Mtce Security Measures</b>	<b>EESD</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>1,250</b>	<b>1,350</b>
To develop, maintain and enhance a unified facility security program that will allow for centralized monitoring and access at City facilities														
<b>GG1600 Emergency Management</b>	<b>EESD</b>	<b>275</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>500</b>	<b>775</b>
To address emergency management programs including Emergency Operations Centre and communication improvements and information access.														
<b>TOTAL EMERGENCY &amp; SECURITY MANAGEMENT</b>		<b>375</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>1,750</b>	<b>2,125</b>
<b>FIRE SERVICES</b>														
<b>PP1042-11 Non-Emergency Fire Vehicle Replacement</b>	<b>CAO</b>	<b>70</b>	<b>55</b>	<b>102</b>	<b>183</b>	<b>132</b>	<b>241</b>	<b>95</b>	<b>70</b>	<b>55</b>	<b>327</b>	<b>183</b>	<b>1,443</b>	<b>1,513</b>
<b>Fire Prevention Vehicles (to replace)</b>														
1 - Shared Vehicle								25						
4 - 2005 Ford Focus				102							102			
6 - 2006 PT Cruisers					153							153		
4 - 2007 Ford Focus						102								
2 - 2008 Ford Escape							51							
Fire Investigation Truck											225			
<b>Public Education</b>														
1 - 2006 Freestar					30							30		
1 - 2007 Van						30								
1 - 2008 Pontiac Montana								30						

**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>PROTECTIVE SERVICES</b>														
<b>FIRE SERVICES continued</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>PP1042-11 Non-Emergency Fire Vehicle Replacement continued</b>														
<b>Service Vehicles</b>														
1 - 2008 Ford E150 Cargo Van							40							
1 - 2008 Pontiac Montana							35							
1 - 2008 Ford F250 Pickup							40							
1 - 2004 3500 Pick up Service			55							55				
<b>Training</b>														
1 - 2008 Ford F250 Pickup							40							
1 - 2002 GMC Van								40						
1 - 2003 Chevrolet Van (replace with pickup)		40							35					
<b>Administration</b>														
1 - 2003 Mini Van		30							35					
1 - 2008 Ford Escape							35							
<b>PP1123-11 Replace Firefighter Equipment</b>	<b>CAO</b>	<b>100</b>	<b>195</b>	<b>271</b>	<b>335</b>	<b>660</b>	<b>625</b>	<b>1,890</b>	<b>480</b>	<b>210</b>	<b>250</b>	<b>185</b>	<b>5,101</b>	<b>5,201</b>
Thermal Imaging Camera (replaced every 6 years)					150						150			
Rescue Equipment								240	245					
Defibrillators				121					135					
Bunker Gear						475	475							
Ongoing Replacement to conform to NFPA standards		100		100	100	100	100	100	100		100	100		
Breathing Apparatus (SCBA)			195					1,550						
HAZMAT Equipment				50			50			50				
Helmets (New York style replaced every 10 years)										160				
Compressors (Station 1 & 9)					85	85						85		



**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>PROTECTIVE SERVICES</b>														
<b>FIRE SERVICES continued</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
PP1152-11 Emergency Fire Vehicle Replacement	CAO	345	1,708	1,245	110	0	2,705	540	0	1,176	0	1,005	8,489	8,834
Service Vehicle - 1999 Service 1								55						
Rescue 2004-01-R												895		
1 Tanker - 1993-01-TK		275												
1 Command Car - 2005 - Car 2		70					90							
3 Engines														
1992-01-E			546											
1992-02-E			546											
1992-03-E			546											
1 Command Car - 2006 - Car 1			70					95						
1 Engine - 1996-01-Q (becomes truck spare)				940										
1 Tanker - 1993-02-TK				305										
2 Pickup														
2004 - Marine 1					55							55		
2004 - Marine 2					55							55		
2 Engines														
1999-01-E							670							
1999-02-E							670							
Spare Truck							1,275							
1996-02-AL								390						
1 Engine										770				
1 Tanker										406				



**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>PROTECTIVE SERVICES</b>														
<b>FIRE SERVICES continued</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>PP1176-11 Fire Stations - Major Upgrades</b>	<b>EESD</b>	<b>85</b>	<b>565</b>	<b>55</b>	<b>50</b>	<b>290</b>	<b>550</b>	<b>400</b>	<b>600</b>	<b>600</b>	<b>650</b>	<b>650</b>	<b>4,410</b>	<b>4,495</b>
Miscellaneous Emergency Maintenance		85	50	55	50	50	50	50	50	50	650	650		
Firehall #1 (Horton)			515											
Firehall #5 (Deveron)						240								
Firehall #12 (Byron)							300							
Firehall #8 (Western)							200							
Firehall #3 (Commissioners)								200						
Firehall #2 (Florence)									350					
Firehall #4 (Colborne)								150						
Firehall #13 (Fanshawe)									200					
Firehall #6 (Oxford)										550				
<b>TOTAL FIRE SERVICES</b>		<b>600</b>	<b>2,523</b>	<b>1,673</b>	<b>678</b>	<b>1,082</b>	<b>4,121</b>	<b>2,925</b>	<b>1,150</b>	<b>2,041</b>	<b>1,227</b>	<b>2,023</b>	<b>19,443</b>	<b>20,043</b>
<b>POLICE SERVICES</b>														
<b>PP4314-11 Replacement Vehicles - Police</b>	<b>Police</b>	<b>3,514</b>	<b>1,040</b>	<b>780</b>	<b>1,529</b>	<b>2,016</b>	<b>1,641</b>	<b>1,581</b>	<b>1,720</b>	<b>1,554</b>	<b>2,032</b>	<b>1,778</b>	<b>15,671</b>	<b>19,185</b>
Patrol Cars					800	800	800	800	800	800	1,120	800		
Unmarked Cars			383	405	382	382	382	382	382	382	382	382		
Patrol Wagon/Springer Van			68	68	136		136		136		136			
Sport Utility Truck			50	100	50	100		100		100		100		
Bomb Disposal Unit						346								
ERU Truck			290											
Motorcycle											108	108		
Bicycle				8			10							
Cargo Trailer					26		14		14		14			
Boat				11										

**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>PROTECTIVE SERVICES</b>														
<b>POLICE SERVICES continued</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>PP4314-11 Replacement Vehicles - Police continued</b>														
Site Service Equipment				54			27	27						
Propane Conversions			117	117	118	118	117	117	118	117	117	118		
In-Car Mounts			132	17	17	132	17	17	132	17	17	132		
Conversion from Crown Vic.						138	138	138	138	138	138	138		
<b>PP4402 Radio Equipment</b>	<b>Police</b>	<b>1,368</b>	<b>459</b>	<b>459</b>									<b>918</b>	<b>2,286</b>
Infrastructure upgrades to bring radio system to IP platform that allows for connection to any type of other radio system and to other software platforms. Portables and mobiles have to be brought to IP prior to starting the infrastructure upgrade (Project PP4381). Prior years budget \$459,000. The 2011 and 2012 budget is no longer required and will be reduced to zero as per Council Resolution July 26, 2010. The capital levy funding will be transferred to other projects that would otherwise be funded by debt.														
<b>PP4444-11 Headquarters Building Repairs</b>	<b>Police</b>	<b>300</b>	<b>400</b>	<b>425</b>	<b>450</b>	<b>475</b>	<b>500</b>	<b>525</b>	<b>550</b>	<b>575</b>	<b>600</b>	<b>625</b>	<b>5,125</b>	<b>5,425</b>
Regular ongoing mtce & upgrade to 601 Dundas Street.														
<b>TOTAL POLICE SERVICES</b>		<b>5,182</b>	<b>1,899</b>	<b>1,664</b>	<b>1,979</b>	<b>2,491</b>	<b>2,141</b>	<b>2,106</b>	<b>2,270</b>	<b>2,129</b>	<b>2,632</b>	<b>2,403</b>	<b>21,714</b>	<b>26,896</b>
<b>TOTAL PROTECTIVE SERVICES</b>		<b>6,157</b>	<b>4,572</b>	<b>3,487</b>	<b>2,807</b>	<b>3,723</b>	<b>6,412</b>	<b>5,231</b>	<b>3,620</b>	<b>4,370</b>	<b>4,059</b>	<b>4,626</b>	<b>42,907</b>	<b>49,064</b>

**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>SOCIAL &amp; HEALTH SERVICES</b>														
<b>HOUSING</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>PD2618-11 Public Housing Major Upgrades</b>	<b>LMHC</b>	<b>2,208</b>	<b>2,208</b>	<b>2,208</b>	<b>2,208</b>	<b>2,208</b>	<b>2,208</b>	<b>2,208</b>	<b>2,208</b>	<b>2,208</b>	<b>2,208</b>	<b>2,208</b>	<b>22,080</b>	<b>24,288</b>
To maintain and repair existing public housing units for works such as roof repairs, exterior and interior renovations and other capital repairs as required. Program funded by reserve fund.														
<b>PD2632 Homelessness to Housing</b>	<b>LMHC</b>	<b>151</b>											<b>0</b>	<b>151</b>
<b>TOTAL HOUSING</b>		<b>2,359</b>	<b>2,208</b>	<b>2,208</b>	<b>2,208</b>	<b>2,208</b>	<b>2,208</b>	<b>2,208</b>	<b>2,208</b>	<b>2,208</b>	<b>2,208</b>	<b>2,208</b>	<b>22,080</b>	<b>24,439</b>
<b>LONG TERM CARE</b>														
<b>GG1620 Dearness Major Upgrade</b>	<b>EESD</b>	<b>50</b>	<b>100</b>	<b>675</b>	<b>300</b>	<b>650</b>	<b>825</b>	<b>500</b>	<b>525</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>5,075</b>	<b>5,125</b>
Maintain and refurbish Dearness systems and equipment. Program funded by reserve fund.														
<b>SS1152 Long Term Care Equipment</b>	<b>Comm Serv</b>	<b>158</b>											<b>0</b>	<b>158</b>
<b>TOTAL LONG TERM CARE</b>		<b>208</b>	<b>100</b>	<b>675</b>	<b>300</b>	<b>650</b>	<b>825</b>	<b>500</b>	<b>525</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>5,075</b>	<b>5,283</b>
<b>TOTAL SOCIAL &amp; HEALTH SERVICES</b>		<b>2,567</b>	<b>2,308</b>	<b>2,883</b>	<b>2,508</b>	<b>2,858</b>	<b>3,033</b>	<b>2,708</b>	<b>2,733</b>	<b>2,708</b>	<b>2,708</b>	<b>2,708</b>	<b>27,155</b>	<b>29,722</b>

**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>TRANSPORTATION SERVICES</b>														
<b>PUBLIC TRANSIT</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>MU1044-11 Bus Purchase Replacement</b>	LTC	6,302	5,764	5,764	5,764	6,224	6,224	7,182	7,921	8,339	7,662	7,661	68,505	74,807
Ongoing program of replacing buses supporting maintaining assets in a state of good repair, mitigating vehicle maintenance and supporting service reliability.														
<b>MU1136 LTC Existing Facility Mtce &amp; Upgrade</b>	LTC			150	150	150	150	350	350	500	500	500	2,800	2,800
Ongoing program supporting the necessary maintenance practices to effectively manage a 261,600 square foot facility, noting that the major portion of the facility was constructed in 1949/50. The facility has an operating service and storage capacity for 185 40' buses.														
<b>TOTAL PUBLIC TRANSIT</b>		6,302	5,764	5,914	5,914	6,374	6,374	7,532	8,271	8,839	8,162	8,161	71,305	77,607
<b>ROADWAYS</b>														
<b>TS1165-11 Warranted Sidewalks</b>	EESD	230	230	230	230	230	230	230	230	230	230	230	2,300	2,530
To provide new sidewalks at locations throughout the City to address school related pedestrian safety as identified through warrant evaluation by School Boards, London Police, LTC and City.														
<b>TS1212 Clare Bridge (Old Victoria)</b>	EESD	100	900										900	1,000
Life Cycle Replacement of Old Victoria Bridge as it reaches the end of its service life. Currently it is a single lane simply supported structure with a timber deck. Last repaired in 2005 to extend life until replacement.														

**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>TRANSPORTATION SERVICES</b>														
<b>ROADWAYS continued</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>TS1254-11 Local Roadworks</b>	<b>EESD</b>	<b>480</b>	<b>550</b>	<b>535</b>	<b>535</b>	<b>535</b>	<b>535</b>	<b>535</b>	<b>535</b>	<b>535</b>	<b>535</b>	<b>535</b>	<b>5,365</b>	<b>5,845</b>
Annual Life Cycle program for road improvements of a minor nature including channelization, sidewalk ramps (min. \$20,000), radius improvements and bus bays at various locations throughout the City.														
<b>TS1446-11 Road Rehabilitation (Main)</b>	<b>EESD</b>	<b>13,350</b>	<b>10,300</b>	<b>10,300</b>	<b>6,000</b>	<b>9,000</b>	<b>10,180</b>	<b>15,000</b>	<b>11,854</b>	<b>11,854</b>	<b>11,854</b>	<b>11,854</b>	<b>108,196</b>	<b>121,546</b>
Commissioners Road - Frontenac to King Edward			400											
Dundas St - Wellington to Colborne			800											
Horton St - Richmond to Colborne			1,800											
Stanley St - Wharncliffe to Thames River			500											
Waterloo St - York to Dundas St			400											
Wavell St - Vancouver to Clarke Road			1,250											
Oxford St W - Thames River to 300mW of Westdel Bourne			1,000											
Colonel Talbot Road - Lambeth Walk to Longwoods Rd			450											
Viscount Rd (E) - Garden Walk to Wonderland Rd S			450											
Viscount Rd (W) - Woodcrest to Cranbrook Drive			450											
Quebec St - CPR Overpass to Dundas St			1,200											
Western Road - Huron College to Sarnia Rd			400											
Crack Sealing Program			200											



**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>TRANSPORTATION SERVICES</b>														
<b>ROADWAYS TS1446-11 continued</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>TS1446-11 Road Rehabilitation (Main) continued</b>														
Curb & Gutter Repairs			300											
Development Related			250											
PMA			100											
Railway Crossings			150											
Geotechnical Investigation & Inspections			200											
<b>TS1763-11 Bridges Major Upgrades</b>	<b>EESD</b>	<b>2,600</b>	<b>1,800</b>	<b>1,800</b>	<b>1,800</b>	<b>1,800</b>	<b>1,800</b>	<b>2,600</b>	<b>2,600</b>	<b>2,600</b>	<b>2,600</b>	<b>2,600</b>	<b>22,000</b>	<b>24,600</b>
Wonderland Rd North of Orr Drive			500											
Commissioners Overpass over Highbury Ave			500											
Bridge Deck Resurfacing			500											
Bridge Inspection Program			200											
Major Expansion Joint Repairs			100											
<b>TS3014-11 Road Rehab Local &amp; Rural</b>	<b>EESD</b>	<b>5,748</b>	<b>6,110</b>	<b>5,100</b>	<b>4,000</b>	<b>4,000</b>	<b>5,800</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>55,010</b>	<b>60,758</b>
An Annual Life Cycle Program to reconstruct deficient local streets and secondary collectors, curb & gutters identified for immediate replacement.														
<b>TS3037-11 Replace &amp; Repair Sidewalks</b>	<b>EESD</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>12,000</b>	<b>13,200</b>
To replace sidewalk in poor condition typically associated with road reconstruction and to replace small sections of sidewalk in poor condition.														



**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

TRANSPORTATION SERVICES														
ROADWAYS continued														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>TS3228 Downtown Streetscape</b>	EESD	50	50	50	50	50	50	50	50	50	50	50	500	550
Replacement costs associated with downtown streetscape furniture and decorations in Victoria Park.														
<b>TS3310-11 Road Surface Treatment</b>	EESD	700	700	700	700	700	700	700	700	700	700	700	7,000	7,700
To surface treat deteriorated roads in rural areas.														
<b>TS4040 Miscellaneous Traffic Studies</b>	EESD		100	100	100	100	100	100	100	100	100	100	1,000	1,000
To complete traffic studies requiring specialized expertise to address Council requests and public concerns.														
<b>TS4058-11 Traffic Calming Program</b>	EESD	125		125	125	125	125	125	125	125	125	125	1,125	1,250
To design and construct traffic calming measures to improve safety and reduce short cutting in neighbourhoods.														
<b>TS4067-11 Traffic Signals</b>	EESD	756	1,560	1,342	666	1,394	1,893	2,192	2,279	2,279	2,279	2,279	18,163	18,919
Provides for the replacement of traffic signal equipment to reduce annual mtc costs, improve visibility, actuate movements, and provide turning phases.														
<b>TS5123-11 Street Light Improvements</b>	EESD	877	300	1,883	678	1,714	2,898	3,240	3,012	3,506	3,506	3,506	24,243	25,120
New street lights to address localized lighting level deficiencies														

**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>TRANSPORTATION SERVICES</b>														
<b>ROADWAYS continued</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>TS6181 Salt &amp; Sand Storage Facility</b>	EESD		50		50		50	50	50	50	50	300	650	650
A continuing Life Cycle Renewal program to enclose all winter salt/sand piles at various Operation Centres and to maintain/refurbish as required. The 2011 budget identifies one future dome enclosure to be identified in the ongoing Operation Centres reconfiguration.														
<b>TS7082-11 Claims for Uncompleted Works</b>	EESD	400	400	400	400	400	400	400	400	400	400	400	4,000	4,400
On occasion the City's needs for servicing are coincident with a private party's development project. The private party may agree to voluntarily construct the City's works in conjunction with their project at the cost of the City. In the past, this budget item has been used to pay for the City's miscellaneous needs that are not the responsibility of the developer. This included work such as service links to existing properties, bringing sections of substandard roads to collector and arterial status, resolving existing deficiencies, etc. Simultaneous construction satisfies both the developer and City while minimizing cost and disruption. Use of this funding is at the discretion of Council through legal agreements on a project by project basis in accordance with the developers schedule.														
<b>TOTAL ROADWAYS</b>		26,616	24,250	23,765	16,534	21,248	25,961	32,422	29,135	29,629	29,629	29,879	262,452	289,068
<b>TOTAL TRANSPORTATION SERVICES</b>		32,918	30,014	29,679	22,448	27,622	32,335	39,954	37,406	38,468	37,791	38,040	333,757	366,675

**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>CORPORATE, OPERATIONAL &amp; COUNCIL SERVICES</b>														
<b>CORPORATE SERVICES</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>GG1043 Purchase of Hardware</b>	Fin & Corp Services	261	200	555	275	125	125	225	125	125	125	225	2,105	2,366
To purchase hardware for support of corporate systems, maintain and upgrade telephone system & data network.														
<b>GG1046 Purchase of General Software</b>	Fin & Corp Services	375	275	120	345	245	345	245	345	345	345	345	2,955	3,330
To purchase software licences in support of corporate systems.														
<b>GG1049 Disaster-Backup Recovery</b>	Fin & Corp Services	150	400	400	400	400	400	400	150	150	150	150	3,000	3,150
Provide backup recovery site, high speed communications and appropriate equipment and hardware in the event of a disaster.														
<b>GG1050 Corporate Systems Update</b>	Fin & Corp Services	569	2,000	1,500	1,500	800	800	800	800	800	800	800	10,600	11,169
Provide for upgrades and maintenance to existing programs														
<b>GG1555 City Hall Major Upgrades</b>	EESD		241	600	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	8,841	8,841
Renovations to one floor every 3 years including asbestos abatement and staff relocation.				600	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000		
Renovations to 2nd floor to accommodate Corporate Security and add an accessible washroom.			241											

**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>CORPORATE, OPERATIONAL &amp; COUNCIL SERVICES</b>														
<b>CORPORATE SERVICES continued</b>														
<b>Project</b>	<b>Dept</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total 2011-2020</b>	<b>Total Project Cost</b>
<b>GG1640 Building Accessibility Upgrades</b>	<b>EESD</b>	<b>57</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>1,500</b>	<b>1,557</b>
Annual program to provide accessibility upgrades to all municipally owned facilities in an effort to bring them into compliance with the City of London Facility Accessibility Design Standards.														
<b>GG1650-11 Facilities Maintenance Contingency</b>	<b>EESD</b>	<b>776</b>	<b>500</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>9,500</b>	<b>10,276</b>
Provide funding for emergency work required to maintain city facilities. Work is required to keep a facility open or to prevent major (escalating) future repair costs.														
<b>GG1683 Facilities - Condition Studies</b>	<b>EESD</b>	<b>100</b>	<b>60</b>	<b>100</b>	<b>60</b>	<b>100</b>	<b>60</b>	<b>100</b>	<b>60</b>	<b>100</b>	<b>60</b>	<b>100</b>	<b>800</b>	<b>900</b>
Annual program to complete condition studies, regulatory inspections of facilities and structures.														
<b>ME1206 Fuel System Management</b>	<b>EESD</b>	<b>100</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>500</b>	<b>600</b>
A Life Cycle Maintenance project for the replacement and automation of corporate bulk fluid storage tanks, fuel pump equipment and dispensing equipment due to age, condition, obsolescence regulatory compliance and environmental concerns.														
<b>ME1413 Fleet and Equipment Maintenance</b>	<b>EESD</b>		<b>20</b>		<b>70</b>		<b>20</b>			<b>75</b>		<b>20</b>	<b>205</b>	<b>205</b>
To hire consultant to review and audit Fleet Equipment Services lifecycle requirements for future years					70					67				

**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>CORPORATE, OPERATIONAL &amp; COUNCIL SERVICES</b>														
<b>CORPORATE SERVICES continued</b>														
<b>Project</b>	<b>Dept</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total 2011-2020</b>	<b>Total Project Cost</b>
<b>ME2011 Vehicle &amp; Equipment Replacement</b>	<b>EESD</b>	<b>3,040</b>	<b>5,014</b>	<b>5,391</b>	<b>4,507</b>	<b>4,036</b>	<b>3,829</b>	<b>4,585</b>	<b>5,350</b>	<b>6,182</b>	<b>5,721</b>	<b>5,432</b>	<b>50,047</b>	<b>53,087</b>
Replacement program funded by reserve fund														
Concrete Saws			16											
Chain Saws			17											
Weed Eaters			10											
Power Blowers			2											
Backhoe Loader			103											
Compact car			128											
Compactors			14											
Conventional & Crew Cabs			571											
Edger			1											
Flat Deck Dum Truck			110											
Front End Loader & Garbage Packers			1,257											
Fuel Tank with Pump			1											
Log Splitter			3											
Push Striping Mowers			3											
Rear Loading Packer			776											
Reel & Rotary Type			211											
Sander Unit			10											
Seeders			15											
Sewer Vacuum			275											
Small Pumps			3											
Snow Blowers			13											



**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>CORPORATE, OPERATIONAL &amp; COUNCIL SERVICES</b>														
<b>CORPORATE SERVICES continued</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>ME2011 Vehicle &amp; Equipment Replacement continued</b>			772											
Street Flusher			772											
Stump Cutter			62											
Tandem Axle Tractor			508											
Two Way Front Plow			6											
Utility Truck			127											
<b>RC2070 Customer Service Systems</b>	Comm Serv	100		50	50		50	50					200	300
Recurring upgrades to recreation program and facility registration and information systems.														
<b>TS6200-11 Operation Facilities</b>	EESD	304	960	740	945	120	540	300	380	550	570	570	5,675	5,979
Operations Master Plan														
Adelaide Operations Centre			60			120			330		70	300		
AJ Tyler Operations Centre		50	900	690			490			310		200		
Exeter Road Operations Centre					750			60		140				
Wilton Grove Operations Centre		41												
Wolseley Operations Centre								95						
Oxford Operations Centre - Proposed					50				50		200			
Minor Buildings		213		50	145		50	145		100	300	70		
<b>TS6200-1 Oxford New Operations Facility</b>	EESD	443												443
<b>TOTAL CORPORATE SERVICES</b>		6,275	9,870	10,656	10,352	8,026	8,369	8,905	9,410	10,527	9,971	9,842	95,928	102,203



**LIFE CYCLE RENEWAL CAPITAL EXPENDITURES**  
(\$ 000's)

<b>CORPORATE, OPERATIONAL &amp; COUNCIL SERVICES</b>														
<b>PUBLIC SUPPORT SERVICES</b>														
Project	Dept	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total 2011-2020	Total Project Cost
<b>GG1320 Courts Administration Building Upgrades</b>	Fin & Corp Serv	60		60		60		60		60		60	300	360
To undertake required repairs and ongoing maintenance to maintain an efficient building. Program funded by reserve fund.														
<b>TOTAL PUBLIC SUPPORT SERVICES</b>		60		60		60		60		60		60	300	360
<b>TOTAL CORPORATE, OPERATIONAL &amp; COUNCIL SERVICES</b>		6,335	9,870	10,716	10,352	8,086	8,369	8,965	9,410	10,587	9,971	9,902	96,228	102,563

# **Growth Capital Budget 2011 to 2020 Forecast**



**London**  
CANADA

**SUMMARY OF GROWTH PROJECTS  
EXPENDITURE BY SERVICE PROGRAM  
(\$000's)**

	Page	Prior	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total	10 Yr Avg
Cultural Services	181	750		750		3,000				3,000				7,500	675
Parks, Recreation & Neighbourhood Services	184	3,915	1,625	5,386	11,115	11,395	21,011	13,252	11,161	9,863	16,697	3,575	1,250	110,245	10,471
Planning & Development Services	204	790	449	374	583	374	449	374	399	374	399	374	1,849	6,788	555
Protective Services	210	2,054	1,556		200	1,375		500		1,065	1,563			8,313	470
Transportation Services	213	14,835	30,922	24,967	10,724	26,006	22,252	34,526	33,529	25,589	15,000	21,027	23,856	283,233	23,748
<b>Total Growth Budget</b>		<b>22,344</b>	<b>34,552</b>	<b>31,477</b>	<b>22,622</b>	<b>42,150</b>	<b>43,712</b>	<b>48,652</b>	<b>45,089</b>	<b>39,891</b>	<b>33,659</b>	<b>24,976</b>	<b>26,955</b>	<b>416,079</b>	<b>35,918</b>

**2011 Capital Budget with Forecasts  
(\$000's)**

Cultural Services										Growth Summary				
Library Services														
	pg	Prior	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
RC3464 Northwest Branch Library	182	750								3,000				3,750
RC3466 Southeast Branch Library	183			750		3,000								3,750
Total Library Services		750		750		3,000				3,000				7,500
Total Cultural Services		750		750		3,000				3,000				7,500



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> RC3464	<b>Project Title</b> NORTHWEST BRANCH LIBRARY	<b>Entity</b> Boards & Commissions	<b>Department</b> Boards & Commission	<b>Division/RF Type</b> London Public Library	<b>Strategic Objective</b> Enriched Cultural Identity	<b>Function</b> Library Services	<b>Classification</b> Growth	<b>Project Manager</b> S. Hubbard Krimmer
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<b>DATE PREPARED/REVISED</b>	<b>YR.</b>	<b>MO.</b>	<b>DAY</b>
	2010	11	29

**Project Description**

To acquire land, design and construct a new full service branch library to accommodate population growth. The Parks & Rec Master Plan identifies the need for community space in the northwest. 82.9% Growth related (74.1% DC Rate Supported). Growth splits are consistent with the updated 2009 Development Charge Study.

**Project Justification**

Based upon the Development Charges Review, the Library Board, at its Feb. 2008 meeting, approved the change in construction date to 2017, based on projected population growth and the more pressing need for a Southeast Branch. The library does not plan to close the current active Sherwood Branch as it services a unique community, incl. Limberlost area. In redevelopment, it may alter its size and service components to serve more the local neighbourhood needs, while the larger, new area facility would provide the general services to the entire area. A new NW Library facility may be part of a multi-purpose building, such as the Jalna Library and Comm. Centre, in order to best meet the needs of the community. A potential partnership with the City of London will be investigated.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>NORTHWEST BRANCH LIBRARY</b>														
<b>EXPENDITURE</b>														
DESIGN														
LAND ACQUISITION		750												750
CONSTRUCTION									3,000					3,000
OTHER														
<b>EXPENDITURE</b>		<b>750</b>							<b>3,000</b>					<b>3,750</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE		383-							589-					972-
RESERVE FUND														
<b>RATE SUPPORTED</b>		<b>383-</b>							<b>589-</b>					<b>972-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND		367-							411-					778-
DEBENTURE									2,000-					2,000-
<b>NON - RATE SUPPORTED</b>		<b>367-</b>							<b>2,411-</b>					<b>2,778-</b>
<b>SOURCES OF FINANCING</b>		<b>750-</b>							<b>3,000-</b>					<b>3,750-</b>
<b>NORTHWEST BRANCH LIBRARY</b>														



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR.	MO.	DAY
	2010	11	29

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
RC3466	SOUTHEAST BRANCH LIBRARY	Boards & Commissions	Boards & Commission	London Public Library	Enriched Cultural Identity	Library Services	Growth	S. Hubbard Krimmer

**Project Description**

To acquire land, design and construct a new full service branch library to accommodate population growth. Growth related 74.2% (66.8%DC Rate Supported). Growth splits are consistent with the updated 2009 Development Charge Study.

**Project Justification**

Respond to significant population growth by 2009. Current branch is already beyond capacity in terms of library standards. In 2010, timelines will be reviewed. A partnership with the City of London and other potential partners will be investigated (as per the Parks and Recreation Strategic Master Plan, June 2009).

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>SOUTHEAST BRANCH LIBRARY</b>														
<b>EXPENDITURE</b>														
DESIGN														
LAND ACQUISITION			750											750
CONSTRUCTION					3,000									3,000
OTHER														
<b>EXPENDITURE</b>			<b>750</b>		<b>3,000</b>									<b>3,750</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE			249-		997-									1,246-
RESERVE FUND														
<b>RATE SUPPORTED</b>			<b>249-</b>		<b>997-</b>									<b>1,246-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND			501-		2,003-									2,504-
DEBENTURE														
<b>NON - RATE SUPPORTED</b>			<b>501-</b>		<b>2,003-</b>									<b>2,504-</b>
<b>SOURCES OF FINANCING</b>			<b>750-</b>		<b>3,000-</b>									<b>3,750-</b>
<b>SOUTHEAST BRANCH LIBRARY</b>														



# **2011 Capital Budget with Forecasts** **(\$000's)**

Parks, Recreation & Neighbourhood Services										Growth Summary				
Neighbourhood & Recreation Services														
	pg	Prior	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
PD2181 New sportspark	185			500	500				500	500	500	500		3,000
RC2011 Update Master Plan Parks & Rec	187	50	50		50	150		50		50		150	150	700
RC2755 Multi-purpose Rec Centre South West	188	1,865		2,976	8,115	8,875	18,021							39,852
RC2758 Multi-purpose Rec Centre East South East	189	2,000						9,832	8,131	6,388	13,672			40,023
RC2771 Spash Pad Initiative	190						400			400		400		1,200
Total Neighbourhood & Recreation Services		3,915	50	3,476	8,665	9,025	18,421	9,882	8,631	7,338	14,172	1,050	150	84,775
Parks & Urban Forestry														
	pg	Prior	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
PD1033-11 New District Parks	192		475	440	440	460	500	500	500	500	500	500	500	5,315
PD1382-11 New Neighbourhood Parks	194		360	260	500	310	300	320	320	320	320	320		3,330
PD2043-11 New Major Open Space	197		400	590	620	510	640	1,300	710	705	705	705		6,885
PD2124-11 New Thames Valley Parkway	200		240	400	600	750	750	850	600	600	600	600	600	6,590
PD2253-11 New Environmentally Significant Areas	202		100	220	290	340	400	400	400	400	400	400		3,350
Total Parks & Urban Forestry			1,575	1,910	2,450	2,370	2,590	3,370	2,530	2,525	2,525	2,525	1,100	25,470
Total Parks, Recreation & Neighbourhood Services		3,915	1,625	5,386	11,115	11,395	21,011	13,252	11,161	9,863	16,697	3,575	1,250	110,245



# **PROJECT DETAIL RECORD** **CORPORATION OF THE CITY OF LONDON** **2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR.	MO.	DAY
	2010	12	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PD2181	2011-NEW SPORTSPARK INFRASTRUCTURE	Civic Departments	Planning & Development	Planning Division	Community Vitality	Parks	Growth	A. Macpherson

## Project Description

To develop major infrastructure to support major recreational facilities in order to support expanded competitive and tournament level play. To develop lands in new 'growth' areas in the Northwest and Southwest to meet sportsfield deficiencies. See appendix for further details.

## Project Justification

Major sports park development projects for expanded active recreation will be outlined in the Parks & Recreation Master Plan in future years.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>2011-NEW SPORTSPARK</b>														
<b>EXPENDITURE</b>														
DESIGN														
CONSTRUCTION			500	500				500	500	500	500			3,000
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>			<b>500</b>	<b>500</b>				<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>			<b>3,000</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS			221-	221-						240-				682-
DEBENTURE								221-	240-		240-			701-
<b>RATE SUPPORTED</b>			<b>221-</b>	<b>221-</b>				<b>221-</b>	<b>240-</b>	<b>240-</b>	<b>240-</b>			<b>1,383-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND			279-	279-				279-	261-	261-	261-			1,620-
<b>NON - RATE SUPPORTED</b>			<b>279-</b>	<b>279-</b>				<b>279-</b>	<b>261-</b>	<b>261-</b>	<b>261-</b>			<b>1,620-</b>
<b>SOURCES OF FINANCING</b>			<b>500-</b>	<b>500-</b>				<b>500-</b>	<b>501-</b>	<b>501-</b>	<b>501-</b>			<b>3,003-</b>
<b>2011-NEW SPORTSPARK</b>									<b>1-</b>	<b>1-</b>	<b>1-</b>			<b>3-</b>

**APPENDIX TO PD2181  
NEW SPORTSPARK INFRASTRUCTURE**

DESCRIPTION OF WORK	2011	DC Funding	2012	DC Funding	2013	DC Funding	2014	DC Funding	2015	DC Funding	2016	DC Funding	2017	DC Funding	2018	DC Funding	2019	DC Funding	2020	DC Funding
<b>Northwest Sportfields</b> (75% Growth Related-55.8% DC Rate Supported)																				
- Design																				
- Construction	500	279																		
<b>SouthWest Sportsfields</b> (75% Growth Related-55.8% DC Rate Supported)																				
- Design																				
- Construction			500	279																
<b>Kitaly Multi-purpose Fields</b> (75% Growth Related-55.8% DC Rate Supported)																				
- Design																				
- Construction											500	279								
<b>Other Sportsfield Development TBD 70% Growth, 52.1% DC Rate Supported)</b>													500	261	500	261	500	261		
<b>TOTAL</b>	500		500		0		0		0		500		500		500		500		0	
<b>Total Development Charges Funding</b>		279		279		0		0		0		279		261		261		261		0



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> RC2011	<b>Project Title</b> UPDATE MASTER PLAN P&R	<b>Entity</b> Civic Departments	<b>Department</b> Community Services	<b>Division/RF Type</b> Parks and Recreation	<b>Strategic Objective</b> Community Vitality	<b>Function</b> Facilities - Recreation	<b>Classification</b> Growth	<b>Project Manager</b> B. Coxhead
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<b>DATE</b> PREPARED/REVISED	<b>YR.</b> 2010	<b>MO.</b> 12	<b>DAY</b> 10
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**Project Description**

To continue to develop and review Master Plan for Recreation Services. 73.2% Growth Related (62.9% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study.

**Project Justification**

The Master Plan is the guiding document utilized by Parks and Recreation to develop a wide range of planning and operational documents including annual capital and operating budgets, long term capital forecasts, short term program forecasts, pricing strategies, financial assistance programs, etc. In so doing, the Master Plan requires regular updates and revisions. A planned update was conducted in 2009 of the 2003 plan. The plan identifies further, more detailed studies, required to develop specific strategies as required to inform capital planning decisions from time to time. In 2014 a project is identified for another update to this plan.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>UPDATE MASTER PLAN P&amp;R</b>														
<b>EXPENDITURE</b>														
DESIGN	50	50		50	150		50		50		150	150		700
<b>EXPENDITURE</b>	<b>50</b>	<b>50</b>		<b>50</b>	<b>150</b>		<b>50</b>		<b>50</b>		<b>150</b>	<b>150</b>		<b>700</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS	33-	17-		17-	52-		17-		17-		52-	52-		257-
<b>RATE SUPPORTED</b>	<b>33-</b>	<b>17-</b>		<b>17-</b>	<b>52-</b>		<b>17-</b>		<b>17-</b>		<b>52-</b>	<b>52-</b>		<b>257-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND	17-	33-		33-	98-		33-		33-		98-	98-		443-
<b>NON - RATE SUPPORTED</b>	<b>17-</b>	<b>33-</b>		<b>33-</b>	<b>98-</b>		<b>33-</b>		<b>33-</b>		<b>98-</b>	<b>98-</b>		<b>443-</b>
<b>SOURCES OF FINANCING</b>	<b>50-</b>	<b>50-</b>		<b>50-</b>	<b>150-</b>		<b>50-</b>		<b>50-</b>		<b>150-</b>	<b>150-</b>		<b>700-</b>
<b>UPDATE MASTER PLAN P&amp;R</b>														



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> RC2755	<b>Project Title</b> MULTI-PURPOSE REC CENTRE-SW	<b>Entity</b> Civic Departments	<b>Department</b> Community Services	<b>Division/RF Type</b> Neighbourhood&Children's Ser	<b>Strategic Objective</b> Community Vitality	<b>Function</b> Facilities - Recreation	<b>DATE</b> PREPARED/REVISED	<b>YR.</b> 2010	<b>MO.</b> 12	<b>DAY</b> 10
							<b>Classification</b> Growth	<b>Project Manager</b> B. Coxhead		

**Project Description**

The Parks and Recreation Strategic Master Plan identifies the need for 3 multipurpose community recreation campuses. This is the second project to be built in the south west of the City and has been positioned to commence assembly of necessary construction funding in each of years 2011 to 2014 with projected construction to commence in 2014. Prior years funding includes capital land acquisition costs. 37.3% Growth Related (31.8% DC Rate Supported) Growth splits are consistent with 2009 Development Charge Study.

**Project Justification**

The Master Plan recognizes a need for new or enhanced facilities in the south west. Available sources of funding do not exist with envelopes and as a result, the project has been aligned to follow the first multi purpose project in North London. This project is planned to improve the supply, distribution and quality of community facilities. The multipurpose complex will address the need for community space, gymnasias, pools and ice pads in the south west. Operating Impacts to be determined through the design/operational model.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>MULTI-PURPOSE REC CENTRE-SW</b>														
<b>EXPENDITURE</b>														
DESIGN			2,976											2,976
LAND ACQUISITION	1,865													1,865
CONSTRUCTION				8,115	8,875	18,021								35,011
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>	<b>1,865</b>		<b>2,976</b>	<b>8,115</b>	<b>8,875</b>	<b>18,021</b>								<b>39,852</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS						1,200-								1,200-
DEBENTURE	1,538-		2,007-	5,474-	5,987-	10,957-								25,963-
<b>RATE SUPPORTED</b>	<b>1,538-</b>		<b>2,007-</b>	<b>5,474-</b>	<b>5,987-</b>	<b>12,157-</b>								<b>27,163-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND			968-	1,348-										2,316-
DEBENTURE	327-			1,293-	2,888-	5,864-								10,372-
<b>NON - RATE SUPPORTED</b>	<b>327-</b>		<b>968-</b>	<b>2,641-</b>	<b>2,888-</b>	<b>5,864-</b>								<b>12,688-</b>
<b>SOURCES OF FINANCING</b>	<b>1,865-</b>		<b>2,976-</b>	<b>8,115-</b>	<b>8,875-</b>	<b>18,021-</b>								<b>39,851-</b>
<b>MULTI-PURPOSE REC CENTRE-SW</b>														
			1											1





# **PROJECT DETAIL RECORD** **CORPORATION OF THE CITY OF LONDON** **2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR.	MO.	DAY
	2011	03	02

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
RC2758	MULTI-PURPOSE REC CENTRE EAST SOUTH EAST	Civic Departments	Community Services	Neighbourhood&Children's Ser	Community Vitality	Facilities - Recreation	Growth	B. Coxhead

## **Project Description**

The Parks and Recreation Strategic Master Plan identifies the need for 3 multipurpose community recreation campuses. This is the third project to be built in the south east end of the City and has been positioned to follow the southwest. Assembly of necessary construction funding commences in each of years 2015 - 2018 with project construction to commence in 2018. Prior years funding includes capital land acquisition costs. 22.5% Growth Related (19.2% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study.

## **Project Justification**

The Master Plan recognized a need for new or enhanced facilities in the south east. Available sources of funding do not exist with envelopes and as a result, the project has been aligned to follow the second multi purpose project in south west London. This project is planned to improve the supply, distribution and quality of community facilities. The multipurpose complexes will address the need for community space, gymnasias, indoor pool and ice pads in the south east. Operating Impacts to be determined through the design/operational model.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>MULTI-PURPOSE REC CENTRE</b>														
<b>EXPENDITURE</b>														
DESIGN							2,040							2,040
LAND ACQUISITION	2,000													2,000
CONSTRUCTION							7,792	8,131	6,388	13,672				35,983
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>	<b>2,000</b>						<b>9,832</b>	<b>8,131</b>	<b>6,388</b>	<b>13,672</b>				<b>40,023</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS														
DEBENTURE	1,649-						7,934-	6,561-	5,155-	11,033-				32,332-
<b>RATE SUPPORTED</b>	<b>1,649-</b>						<b>7,934-</b>	<b>6,561-</b>	<b>5,155-</b>	<b>11,033-</b>				<b>32,332-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND	351-						974-		320-					1,645-
DEBENTURE							924-	1,569-	913-	2,639-				6,045-
<b>NON - RATE SUPPORTED</b>	<b>351-</b>						<b>1,898-</b>	<b>1,569-</b>	<b>1,233-</b>	<b>2,639-</b>				<b>7,690-</b>
<b>SOURCES OF FINANCING</b>	<b>2,000-</b>						<b>9,832-</b>	<b>8,130-</b>	<b>6,388-</b>	<b>13,672-</b>				<b>40,022-</b>
<b>MULTI-PURPOSE REC CENTRE</b>														
								1						1





**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> RC2771	<b>Project Title</b> 2011-SPLASH PAD INITIATIVE	<b>Entity</b> Civic Departments	<b>Department</b> Community Services	<b>Division/RF Type</b> Parks and Recreation	<b>Strategic Objective</b> Community Vitality	<b>Function</b> Facilities - Recreation	<b>Classification</b> Growth	<b>Project Manager</b> B. Coxhead
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<b>DATE PREPARED/REVISED</b>	<b>YR.</b>	<b>MO.</b>	<b>DAY</b>
	2010	12	10

**Project Description**

To respond to existing demand in accordance with the Parks and Recreation Strategic Masterplan and the Aquatic Services Review.

**Project Justification**

The Parks and Recreation Strategic Masterplan calls for the recurring annual construction of new and/or the conversion of existing wading pools into spray pads. These sites will be determined as the natural life of existing wading pools comes to an end. New spray pad sites will be determined as outlined in the Master Plan with an emphasis on locating splash pads in aquatically underserved areas.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>2011-SPLASH PAD INITIATIVE</b>														
<b>EXPENDITURE</b>														
DESIGN														
CONSTRUCTION						400			400		400			1,200
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>						<b>400</b>			<b>400</b>		<b>400</b>			<b>1,200</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS						400-								400-
DEBENTURE									229-		400-			629-
OTHER														
<b>RATE SUPPORTED</b>						<b>400-</b>			<b>229-</b>		<b>400-</b>			<b>1,029-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND									171-					171-
<b>NON - RATE SUPPORTED</b>									<b>171-</b>					<b>171-</b>
<b>SOURCES OF FINANCING</b>						<b>400-</b>			<b>400-</b>		<b>400-</b>			<b>1,200-</b>
<b>2011-SPLASH PAD INITIATIVE</b>														

APPENDIX TO RC2771-11 SPLASH PAD INITIATIVE													
DESCRIPTION OF WORK	2011	2012	DC Funding	2013	2014	DC Funding	2015	2016	2017	DC Funding	2018	2019	2020
Conversion of wading pool to spray pad (2014 & 2019 -TBD)					400							400	
Growth-related Spray Pad 50% Growth related (45% DC Rate Supp)									400	180			
<b>Total</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>400</b>		<b>0</b>	<b>0</b>	<b>400</b>		<b>0</b>	<b>400</b>	<b>0</b>
<b>Total Development Charge Funding</b>			<b>0</b>			<b>0</b>				<b>180</b>			



# **PROJECT DETAIL RECORD** **CORPORATION OF THE CITY OF LONDON** **2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> PD1033-11	<b>Project Title</b> 2011 NEW DISTRICT PARKS	<b>Entity</b> Civic Departments	<b>Department</b> Planning & Development	<b>Division/RF Type</b> Planning Division	<b>Strategic Objective</b> Community Vitality	<b>Function</b> Parks	<b>Classification</b> Growth	<b>Project Manager</b> A. Macpherson
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<b>DATE PREPARED/REVISED</b>	<b>YR.</b> 2010	<b>MO.</b> 12	<b>DAY</b> 10
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## **Project Description**

To develop new district parks in "Growth Areas" on a priority basis to provide drive to district recreation facilities such as upgraded sports fields, path systems and accessible play structures, skate board parks, tennis courts, spray pads, and other unique park amenities. See appendix for further details.

## **Project Justification**

District parks are an important part of the City's park system, and require development in a coordinated manner. City policies related to accessible recreation facilities identify district parks as the first locations for accessible play structures. Pathways installed to meet City's obligations under Ontario Disabilities Act.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>2011 NEW DISTRICT PARKS</b>														
<b>EXPENDITURE</b>														
DESIGN			30	90	20	50	50	50	50	50	50	50		490
CONSTRUCTION			410	350	440	450	450	450	450	450	450	450		4,350
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>			<b>440</b>	<b>440</b>	<b>460</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>		<b>4,840</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS			142-											142-
DEBENTURE				122-	186-	128-	128-	128-	128-	128-	128-	128-		1,204-
<b>RATE SUPPORTED</b>			<b>142-</b>	<b>122-</b>	<b>186-</b>	<b>128-</b>	<b>128-</b>	<b>128-</b>	<b>128-</b>	<b>128-</b>	<b>128-</b>	<b>128-</b>		<b>1,346-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND			299-	319-	274-		372-		317-			372-		1,953-
DEBENTURE						372-		372-	55-	372-	372-			1,543-
<b>NON - RATE SUPPORTED</b>			<b>299-</b>	<b>319-</b>	<b>274-</b>	<b>372-</b>	<b>372-</b>	<b>372-</b>	<b>372-</b>	<b>372-</b>	<b>372-</b>	<b>372-</b>		<b>3,496-</b>
<b>SOURCES OF FINANCING</b>			<b>441-</b>	<b>441-</b>	<b>460-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>		<b>4,842-</b>
<b>2011 NEW DISTRICT PARKS</b>			<b>1-</b>	<b>1-</b>										<b>2-</b>

**APPENDIX TO PD1033-11  
NEW DISTRICT PARKS**

DESCRIPTION	2011	DC Funding	2012	DC Funding	2013	DC Funding	2014	DC Funding	2015	DC Funding	2016	DC Funding	2017	DC Funding	2018	DC Funding	2019	DC Funding	2020	DC Funding
<b>Meadowgate Fields (Summerside)</b>																				
- Design	15																			
- Construction	230	182																		
100% Growth Related (74.3% DC Rate Supported)																				
<b>Riverbend</b>																				
- Design	15																			
- Construction	180	116																		
80% Growth Related (59.5% DC Rate Supported)																				
<b>Foxhollow</b>																				
- Design			30																	
- Construction			350	283																
100% Growth Related (74.3% DC Rate Supported)																				
<b>Southwest</b>																				
- Design			60		20															
- Construction				36	440	274														
80% Growth Related (59.5% DC Rate Supported)																				
<b>Future Parks to be Developed and/or Upgraded</b> (Timing subject to change)																				
- Design							50		50		50		50		50		50		50	
- Construction							450	372	450	372	450	372	450	372	450	372	450	372	450	372
- Kilally East																				
- Bostwick West																				
- Lambeth East																				
- Beaverbrook																				
100% Growth Related (74.3% DC Rate Supported)																				
<b>TOTAL</b>	<b>440</b>		<b>440</b>		<b>460</b>		<b>500</b>		<b>500</b>		<b>500</b>		<b>500</b>		<b>500</b>		<b>500</b>		<b>500</b>	
<b>Total Dev. Charges Funding</b>		<b>298</b>		<b>319</b>		<b>274</b>		<b>372</b>		<b>372</b>		<b>372</b>		<b>372</b>		<b>372</b>		<b>372</b>		<b>372</b>



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> PD1382-11	<b>Project Title</b> 2011 NEW NEIGHBOURHOOD PARKS	<b>Entity</b> Civic Departments	<b>Department</b> Planning & Development	<b>Division/RF Type</b> Planning Division	<b>Strategic Objective</b> Community Vitality	<b>Function</b> Parks	<b>Classification</b> Growth	<b>Project Manager</b> A. Macpherson
<b>Project Description</b> To develop new neighbourhood parks in the "Growth Areas" as subdivisions are constructed. Includes; play equip., pathways, tree planting, benches, parking, drainage & recreation amenities. Operating Impacts are approximately \$12,500 to support repair & mtce of 5 new structure. See appendix for further details.							<b>Project Justification</b> Neighbourhood parks provide the basic services to communities. This budget includes funds to meet our obligations under the Ontario Disabilities Act and the Canadian Standards Association.	

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>2011 NEW NEIGHBOURHOOD PARKS</b>														
<b>EXPENDITURE</b>														
DESIGN														
CONSTRUCTION			260	500	310	300	320	320	320	320	320			2,970
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>			<b>260</b>	<b>500</b>	<b>310</b>	<b>300</b>	<b>320</b>	<b>320</b>	<b>320</b>	<b>320</b>	<b>320</b>			<b>2,970</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS			118-											118-
DEBENTURE				128-	79-	77-	82-	82-	82-	82-	82-			694-
<b>RATE SUPPORTED</b>			<b>118-</b>	<b>128-</b>	<b>79-</b>	<b>77-</b>	<b>82-</b>	<b>82-</b>	<b>82-</b>	<b>82-</b>	<b>82-</b>			<b>812-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND			142-	372-	231-	223-	238-	238-	238-	238-	238-			2,158-
OTHER SOURCES														
<b>NON - RATE SUPPORTED</b>			<b>142-</b>	<b>372-</b>	<b>231-</b>	<b>223-</b>	<b>238-</b>	<b>238-</b>	<b>238-</b>	<b>238-</b>	<b>238-</b>			<b>2,158-</b>
<b>SOURCES OF FINANCING</b>			<b>260-</b>	<b>500-</b>	<b>310-</b>	<b>300-</b>	<b>320-</b>	<b>320-</b>	<b>320-</b>	<b>320-</b>	<b>320-</b>			<b>2,970-</b>
<b>2011 NEW NEIGHBOURHOOD PARKS</b>														



**APPENDIX TO PD1382-11  
2011 GROWTH NEIGHBOURHOOD PARKS**

DESCRIPTION OF WORK	2011	DC Funding	2012	DC Funding	2013	DC Funding	2014	DC Funding	2015	DC Funding	2016	DC Funding	2017	DC Funding	2018	DC Funding	2019	DC Funding	2020	DC Funding
Sugar Creek (70% Growth) (52.1% DC Rate Supported)	50	26																		
Crest Haven (50% Growth) (37.2% DC Rate Supported)	60	22																		
Northcrest (40% Growth) (29.8% DC Rate Supported)	40	12																		
Forest Hill (100% Growth) (74.3% DC Rate Supported)	60	45																		
Drewlo Hyde Park (100% Growth) (74.3% DC Rate Supported)			60	45																
Cedar Hollow (100% Growth) (74.3% DC Rate Supported)			80	60																
Whetherfield (100% Growth) (74.3% DC Rate Supported)			80	60																
Talbot (100% Growth) (74.3% DC Rate Supported)	50	37					100	74												
Vista Woods (100% Growth) (74.3% DC Rate Supported)			70	52																
Sifton - Westbury (100% Growth) (74.3% DC Rate Supported)			80	59																
Edge Valley (100% Growth) (74.3% DC Rate Supported)					50	37														
Creekside (100% Growth) (74.3% DC Rate Supported)			70	52																
Auburn Sunningdale North (100% Growth) (74.3% DC Rate Supported)			60	45																
Kent (100% Growth) (74.3% DC Rate Supported)					60	45														
Future Street Park (100% Growth) (74.3% DC Rate Supported)					50	37														
Mudd Creek - West Beaverbrook (100% Growth) (74.3% DC Rate Supported)							100	74												



**APPENDIX TO PD1382-11  
2011 GROWTH NEIGHBOURHOOD PARKS**

DESCRIPTION OF WORK	2011	DC Funding	2012	DC Funding	2013	DC Funding	2014	DC Funding	2015	DC Funding	2016	DC Funding	2017	DC Funding	2018	DC Funding	2019	DC Funding	2020	DC Funding
Uplands North (100% Growth) (74.3% DC Rate Supported)							100	74												
Sifton - Blackall Subdivision (100% Growth) (74.3% DC Rate Supported)									80	59										
Decade Corp - Wharncliffe Rd. S. (100% Growth) (74.3% DC Rate Supported)									80	60										
Clarke Subdivision (100% Growth) (74.3% DC Rate Supported)									50	37										
Z Group - Jackson Road (100% Growth) (74.3% DC Rate Supported)									110	82										
Drewlo - Ross Lands (100% Growth) (74.3% DC Rate Supported)											30	23								
Sifton - Bierens Lands (100% Growth) (74.3% DC Rate Supported)											50	37								
Applewood Hills Neighbourhood Parks (100% Growth) (74.3% DC Rate)											50	37								
Victoria Ridge (100% Growth) (74.3% DC Rate Supported)					150	111														
Future Parks to be developed - TBD 100% Growth (74.3% DC Rate Supported)											190	141	320	238	320	238	320	238		
<b>Total Cost</b>	<b>260</b>		<b>500</b>		<b>310</b>		<b>300</b>		<b>320</b>		<b>320</b>		<b>320</b>		<b>320</b>		<b>320</b>		<b>0</b>	
<b>Total Development Charges Funding</b>	<b>142</b>		<b>373</b>		<b>230</b>		<b>222</b>		<b>238</b>		<b>238</b>		<b>238</b>		<b>238</b>		<b>238</b>		<b>0</b>	



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> PD2043-11	<b>Project Title</b> 2011 NEW MAJOR OPEN SPACE	<b>Entity</b> Civic Departments	<b>Department</b> Planning & Development	<b>Division/RF Type</b> Planning Division	<b>Strategic Objective</b> Community Vitality	<b>Function</b> Parks	<b>DATE PREPARED/REVISED</b>	<b>YR.</b> 2010	<b>MO.</b> 12	<b>DAY</b> 10
							<b>Classification</b> Growth	<b>Project Manager</b> A. Macpherson		

**Project Description**

Provide linkages & passive recreation opportunities in new Community Areas along creeks, valleys and upland corridors. To implement recommendations from the subwatershed planning process & Parks & Recreation Master Plan. See appendix for further details.

**Project Justification**

Parks & Recreation Masterplan identified walking/cycling as #1 growing recreational activities. To ensure major open spaces are developed to be made accessible to the public in a safe and environmentally sensitive manner. Pathways installed to meet City's obligations under Ontario Disabilities Act.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>2011 NEW MAJOR OPEN SPACE</b>														
<b>EXPENDITURE</b>														
DESIGN			60	60	40	160	50	60	75	75	75			655
CONSTRUCTION			530	560	470	480	1,250	650	630	630	630			5,830
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>			<b>590</b>	<b>620</b>	<b>510</b>	<b>640</b>	<b>1,300</b>	<b>710</b>	<b>705</b>	<b>705</b>	<b>705</b>			<b>6,485</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS			166-		64-	199-	332-			319-				1,080-
DEBENTURE				263-	139-			182-	325-	7-	325-			1,241-
<b>RATE SUPPORTED</b>			<b>166-</b>	<b>263-</b>	<b>203-</b>	<b>199-</b>	<b>332-</b>	<b>182-</b>	<b>325-</b>	<b>326-</b>	<b>325-</b>			<b>2,321-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND			424-	357-	307-	140-	968-	124-	380-					2,700-
DEBENTURE						301-		404-		380-	380-			1,465-
<b>NON - RATE SUPPORTED</b>			<b>424-</b>	<b>357-</b>	<b>307-</b>	<b>441-</b>	<b>968-</b>	<b>528-</b>	<b>380-</b>	<b>380-</b>	<b>380-</b>			<b>4,165-</b>
<b>SOURCES OF FINANCING</b>			<b>590-</b>	<b>620-</b>	<b>510-</b>	<b>640-</b>	<b>1,300-</b>	<b>710-</b>	<b>705-</b>	<b>706-</b>	<b>705-</b>			<b>6,486-</b>
<b>2011 NEW MAJOR OPEN SPACE</b>										<b>1-</b>				<b>1-</b>

**APPENDIX TO PD2043-11**  
**2010 NEW MAJOR OPEN SPACE NETWORK**

DESCRIPTION OF WORK	2011	DC Funding	2012	DC Funding	2013	DC Funding	2014	DC Funding	2015	DC Funding	2016	DC Funding	2017	DC Funding	2018	DC Funding	2019	DC Funding	2020	DC Funding
<b>West Byron/Warbler</b> (90% Growth Related) (66.6% DC Rate Supported) - Design - Construction							20 250	181												
<b>Dingman Creek Trail</b> (40% Growth Related) (29.8% DC Rate Supported) - Design - Construction					10 120	39							45 280	97	45 280	97	45 280	97		
<b>Foxhollow</b> (100% Growth Related) (74.4% DC Rate Supported) - Design - Construction											30 300	246			30 300	246	30 300	246		
<b>Uplands Trail System</b> (100% Growth Related) (74.4% DC Rate Supported) - Design - Construction			20 150	126			120	89 50	1,200	930										
<b>Stoney Creek Trail (Phase I)</b> (30% Growth related) (22.1% DC Rate Supported) - Design - Construction			20 180	45																
<b>Hyde Park</b> (90% Growth Related) (66.6% DC Rate Supported) - Design - Construction	20 180	134			20 180	134	20 180	134												
<b>Kilally</b> (100% Growth Related) (74.4% DC Rate Supported) - Design - Construction					10 120	97					30 300	245								

**APPENDIX TO PD2043-11  
2010 NEW MAJOR OPEN SPACE NETWORK**

DESCRIPTION OF WORK	2011	DC	2012	DC	2013	DC	2014	DC	2015	DC	2016	DC	2017	DC	2018	DC	2019	DC	2020	DC
Funding	Funding	Funding	Funding	Funding	Funding	Funding	Funding	Funding	Funding	Funding	Funding	Funding	Funding	Funding	Funding	Funding	Funding	Funding	Funding	Funding
<b>Stoney Creek Trail (Phase II)</b> (100% Growth related) (74.4% DC Rate Supported)																				
- Design	40												30							
- Construction	300	253											300	246						
<b>Bostwick</b> (100 Growth) (74.4% DC Rate Supported)																				
- Design			20																	
- Constructin			180	149																
<b>Community Links</b> 100% Growth Related (74.4% DC Rate Supported)	50	37	50	37	50	37	50	37	50	37	50	37	50	37	50	37	50	37		
<b>Total Cost</b>	<b>590</b>		<b>620</b>		<b>510</b>		<b>640</b>		<b>1,300</b>		<b>710</b>		<b>705</b>		<b>705</b>		<b>705</b>		<b>0</b>	
<b>Total Development Charges Fundin</b>	<b>424</b>		<b>357</b>		<b>307</b>		<b>441</b>		<b>967</b>		<b>528</b>		<b>380</b>		<b>380</b>		<b>380</b>		<b>0</b>	



# **PROJECT DETAIL RECORD** **CORPORATION OF THE CITY OF LONDON** **2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> PD2124-11	<b>Project Title</b> 2011 NEW THAMES VALLEY PARKWAY	<b>Entity</b> Civic Departments	<b>Department</b> Planning & Development	<b>Division/RF Type</b> Planning Division	<b>Strategic Objective</b> Community Vitality	<b>Function</b> Parks	<b>Classification</b> Growth	<b>Project Manager</b> A. Macpherson
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<b>DATE PREPARED/REVISED</b>	<b>YR.</b> 2010	<b>MO.</b> 12	<b>DAY</b> 10
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**Project Description**

To provide a City-wide continuous multi-use pathway through the Thames Valley for public use and enjoyment. To implement recommendations of the Parks & Recreation Master Plan. Planned works are in areas of "Growth". Operating Impacts for repair and maintenance is \$25,000/yr.

**Project Justification**

The Thames Valley Parkway is identified as the highest priority recreation amenity in the City. Many gaps exist in the corridor and are being prioritized for completion. Pathways installed to meet City's obligations under the Ontario Disabilities Act.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>2011 NEW THAMES VALLEY PARKWA</b>														
<b>EXPENDITURE</b>														
DESIGN			50	100	100	100	100							450
CONSTRUCTION			350	500	650	650	750	600	600	600	600	600		5,900
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>			<b>400</b>	<b>600</b>	<b>750</b>	<b>750</b>	<b>850</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>		<b>6,350</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS			251-		471-	192-	217-			153-				1,284-
DEBENTURE				153-				153-	153-		153-	153-		765-
<b>RATE SUPPORTED</b>			<b>251-</b>	<b>153-</b>	<b>471-</b>	<b>192-</b>	<b>217-</b>	<b>153-</b>	<b>153-</b>	<b>153-</b>	<b>153-</b>	<b>153-</b>		<b>2,049-</b>
<b>NON - RATE SUPPORTED</b>														
FEDERAL GRANTS														
RESERVE FUND			149-	447-	279-	558-	633-	447-	447-	447-	447-			3,854-
DEBENTURE												447-		447-
<b>NON - RATE SUPPORTED</b>			<b>149-</b>	<b>447-</b>	<b>279-</b>	<b>558-</b>	<b>633-</b>	<b>447-</b>	<b>447-</b>	<b>447-</b>	<b>447-</b>	<b>447-</b>		<b>4,301-</b>
<b>SOURCES OF FINANCING</b>			<b>400-</b>	<b>600-</b>	<b>750-</b>	<b>750-</b>	<b>850-</b>	<b>600-</b>	<b>600-</b>	<b>600-</b>	<b>600-</b>	<b>600-</b>		<b>6,350-</b>
<b>2011 NEW THAMES VALLEY PARKWA</b>														



**APPENDIX TO PD2124-11  
2011 NEW THAMES VALLEY PARKWAY**

DESCRIPTION OF WORK	2011	DC Funding	2012	DC Funding	2013	DC Funding	2014	DC Funding	2015	DC Funding	2016	DC Funding	2017	DC Funding	2018	DC Funding	2019	DC Funding	2020	DC Funding
North Branch (Highbury to Clarke) - Design -Construction (100% Growth Related) (74.4% DC Rate Supported)									100 750	633										
South Branch (Meadowilly Area) (50% Growth related) (37.2% DC Rate Supported) - Design - Construction	50 350	149																		
South Branch through Old Vic Area (100% Growth related) (74.4% DC Rate Supported) - Design - Constructin			100 500	447																
Main Branch (through Byron) - Design -Construction (50%Growth Related) (37.2% DC Rate Supported)					100 650	279														
Main Branch (To RiverBend) - Design -Construction (100% Growth related) (74.4% DC Rate Supported)							100 650	558												
Future Pathway Expansion TBD (100% Growth/74.4% DC Rate)											600	447	600	447	600	447	600	447	600	447
<b>TOTAL</b>	<b>400</b>		<b>600</b>		<b>750</b>		<b>750</b>		<b>850</b>		<b>600</b>		<b>600</b>		<b>600</b>		<b>600</b>		<b>600</b>	
<b>Total Development Charges Funding</b>	<b>149</b>		<b>447</b>		<b>279</b>		<b>558</b>		<b>633</b>		<b>447</b>		<b>447</b>		<b>447</b>		<b>447</b>		<b>447</b>	





**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> PD2253-11	<b>Project Title</b> 2011 NEW ENVIRO SIGNIF AREA	<b>Entity</b> Civic Departments	<b>Department</b> Planning & Development	<b>Division/RF Type</b> Planning Division	<b>Strategic Objective</b> Community Vitality	<b>Function</b> Parks	<b>Classification</b> Growth	<b>Project Manager</b> A. Macpherson
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<b>DATE PREPARED/REVISED</b>	<b>YR.</b> 2010	<b>MO.</b> 12	<b>DAY</b> 10
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**Project Description**

Develop and implement conservation master plans & site plans for all new Environmentally Significant Areas to ensure long-term conservation integrity & access for appropriate recreation opportunities. See appendix for further details.

**Project Justification**

To ensure that long-term conservation integrity of the areas are maintained and that there is access for appropriate recreation opportunities. Pathways installed to meet City's obligations under Ontario Disabilities Act. Funding to match community partners.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>2011 NEW ENVIRO SIGNIF AREA</b>														
<b>EXPENDITURE</b>														
DESIGN			20	40	40	40	40	40	40	40	40			340
CONSTRUCTION			200	250	300	360	360	360	360	360	360			2,910
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>			<b>220</b>	<b>290</b>	<b>340</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>400</b>			<b>3,250</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS			110-	64-	170-	201-	201-			201-				947-
DEBENTURE				82-				201-	201-		201-			685-
<b>RATE SUPPORTED</b>			<b>110-</b>	<b>146-</b>	<b>170-</b>	<b>201-</b>	<b>201-</b>	<b>201-</b>	<b>201-</b>	<b>201-</b>	<b>201-</b>			<b>1,632-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND			110-	145-	170-	200-	200-	200-	200-	200-	200-			1,625-
<b>NON - RATE SUPPORTED</b>			<b>110-</b>	<b>145-</b>	<b>170-</b>	<b>200-</b>	<b>200-</b>	<b>200-</b>	<b>200-</b>	<b>200-</b>	<b>200-</b>			<b>1,625-</b>
<b>SOURCES OF FINANCING</b>			<b>220-</b>	<b>291-</b>	<b>340-</b>	<b>401-</b>	<b>401-</b>	<b>401-</b>	<b>401-</b>	<b>401-</b>	<b>401-</b>			<b>3,257-</b>
<b>2011 NEW ENVIRO SIGNIF AREA</b>				1-		1-	1-	1-	1-	1-	1-			7-

**APPENDIX TO PD2253-11  
2011 NEW ENVIRONMENTALLY SIGNIFICANT (NATURAL) AREAS CONSERVATION**

DESCRIPTION OF WORK	2011	DC Funding	2012	DC Funding	2013	DC Funding	2014	DC Funding	2015	DC Funding	2016	DC Funding	2017	DC Funding	2018	DC Funding	2019	DC Funding	2020	DC Funding
<b>Medway North</b>																				
- Design	120		20		20															
- Construction	100	110	150	85	150	85														
67% Growth Related (49.8% DC Rate Supported)																				
<b>Meadowlilly East</b> (67% Growth / 49.8% DC)																				
- Design			20																	
- Construction			100	60																
<b>New ESA's Identified in Area Plans</b>																				
- Design					20		400		400		400		400		400		400			
- Construction					150	85		200		200		200		200		200		200		
- Growth related 67% (49.8% DC Rate Supported)																				
Ballymote Wetlands (Beyond 2013 - t.b.d.)																				
<b>Total</b>	<b>220</b>		<b>290</b>		<b>340</b>		<b>400</b>		<b>400</b>		<b>400</b>		<b>400</b>		<b>400</b>		<b>400</b>		<b>0</b>	
<b>Total Development Charges</b>		<b>110</b>		<b>145</b>		<b>170</b>		<b>200</b>		<b>200</b>		<b>200</b>		<b>200</b>		<b>200</b>		<b>200</b>		<b>0</b>

\*\* Note: Listed under Corporate Growth Studies in Development Charge Background Study

## 2011 Capital Budget with Forecasts (\$000's)

Planning & Development Services									Growth Summary					
Development Approvals														
	pg	Prior	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
GG1034 Development Charges Consulting	205	350	50	50	50	50	50	50	50	50	50	50		850
TS1030 Traffic Impact Studies	206		75		75		75		25		25		25	300
TS1033 Long Term Corridor Protection	207												1,500	1,500
TS1034 Development Charges Background Study	208				134									134
TS1370 Nongrowth Contribution	209	440	324	324	324	324	324	324	324	324	324	324	324	4,004
Total Development Approvals		790	449	374	583	374	449	374	399	374	399	374	1,849	6,788
Total Planning & Development Services		790	449	374	583	374	449	374	399	374	399	374	1,849	6,788



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR.	MO.	DAY
	2010	12	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
<b>GG1034</b>	DEVEL CHARGS CONSULTING	Civic Departments	Planning & Development	Development Approvals	Community Vitality	General Government	Growth	P. Christiaans

**Project Description**

Continue development charges reviews on a rotating basis. Project overall Growth Related 100% (78.5% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study.

**Project Justification**

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>DEVEL CHARGS CONSULTING</b>														
<b>EXPENDITURE</b>														
DESIGN	350	50	50	50	50	50	50	50	50	50	50			850
CITY RELATED EXPENSES														
OTHER														
<b>EXPENDITURE</b>	<b>350</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>			<b>850</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS	114-	7-	7-	7-	7-	7-	7-	7-	7-	7-	7-			184-
<b>RATE SUPPORTED</b>	<b>114-</b>	<b>7-</b>	<b>7-</b>	<b>7-</b>	<b>7-</b>	<b>7-</b>	<b>7-</b>	<b>7-</b>	<b>7-</b>	<b>7-</b>	<b>7-</b>			<b>184-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND	236-	43-	43-	43-	43-	43-	43-	43-	43-	43-	43-			666-
<b>NON - RATE SUPPORTED</b>	<b>236-</b>	<b>43-</b>	<b>43-</b>	<b>43-</b>	<b>43-</b>	<b>43-</b>	<b>43-</b>	<b>43-</b>	<b>43-</b>	<b>43-</b>	<b>43-</b>			<b>666-</b>
<b>SOURCES OF FINANCING</b>	<b>350-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>			<b>850-</b>
<b>DEVEL CHARGS CONSULTING</b>														



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<div>CORPORATION OF THE CITY OF LONDON 2011 Capital Budget with Forecasts (In 000's)</div>							DATE PREPARED/REVISED	YR. 2010	MO. 12	DAY 10
Job Number TS1030	Project Title TRAFFIC IMPACT STUDIES	Entity Civic Departments	Department Environmental & Engineering	Division/RF Type Roads & Structures	Strategic Objective Core Infrastructure	Function Roads	Classification Growth	Project Manager J. Lucas		

**Project Description**

New project for area traffic impact studies in order to identify and optimize the timing of roadway capacity, channelization, signalization needs on a development or area basis. Recommendations will include staging, costs and funding sources. 100% Growth related (86.6% DC Rate Supported) Growth splits are consistent with 2009 Development Charge Study.

**Project Justification**

These studies will bridge the gap between the transportation master plan, community plan information and local development. Information developed will support scheduling of transportation infrastructure transferred from Waste Water (by developers) to DC (by City); and major road widening projects to optimize capital expenditures relative to need.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>TRAFFIC IMPACT STUDIES</b>														
<b>EXPENDITURE</b>														
DESIGN		75		75		75		25		25		25	250	550
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>		<b>75</b>		<b>75</b>		<b>75</b>		<b>25</b>		<b>25</b>		<b>25</b>	<b>250</b>	<b>550</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS		10-		10-		10-		3-		3-		3-	34-	73-
<b>RATE SUPPORTED</b>		<b>10-</b>		<b>10-</b>		<b>10-</b>		<b>3-</b>		<b>3-</b>		<b>3-</b>	<b>34-</b>	<b>73-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND		65-		65-		65-		22-		22-		22-	216-	477-
<b>NON - RATE SUPPORTED</b>		<b>65-</b>		<b>65-</b>		<b>65-</b>		<b>22-</b>		<b>22-</b>		<b>22-</b>	<b>216-</b>	<b>477-</b>
<b>SOURCES OF FINANCING</b>		<b>75-</b>		<b>75-</b>		<b>75-</b>		<b>25-</b>		<b>25-</b>		<b>25-</b>	<b>250-</b>	<b>550-</b>
<b>TRAFFIC IMPACT STUDIES</b>														





London  
CANADA

**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> TS1033	<b>Project Title</b> LONG TERM CORRIDOR PROTECTION	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>DATE</b> PREPARED/REVISED	<b>YR.</b> 2010	<b>MO.</b> 12	<b>DAY</b> 10
							<b>Classification</b> Growth	<b>Project Manager</b> J. Lucas		

**Project Description**

New project required for Environmental Assessments to protect major transportation corridors in or around the City. EA would evaluate options and select a preferred location with recommendations for controlled access and interchanges. 100% Growth related (86.6% DC Rate Supported) Growth splits are consistent with 2009 Development Charge Study.

**Project Justification**

The Transportation Master Plan recommends the preservation of options for the City to meet long term needs beyond the 20 year planning horizon. The identification of a major North/South corridor in west London is not required until consideration is made for expansion at the Urban Growth Boundaries.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>LONG TERM CORRIDOR PROTECTION</b>														
<b>EXPENDITURE</b>														
DESIGN												1,500		1,500
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>												<b>1,500</b>		<b>1,500</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS												201-		201-
<b>RATE SUPPORTED</b>												<b>201-</b>		<b>201-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND												1,299-		1,299-
<b>NON - RATE SUPPORTED</b>												<b>1,299-</b>		<b>1,299-</b>
<b>SOURCES OF FINANCING</b>												<b>1,500-</b>		<b>1,500-</b>
<b>LONG TERM CORRIDOR PROTECTION</b>														





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							DATE PREPARED/REVISED	YR. 2010	MO. 12	DAY 10
Job Number <b>TS1034</b>	Project Title DEVT CHARGES BACKGRND STUDY-RD FOR YEARS 2014-2018	Entity Civic Departments	Department Environmental & Engineering	Division/RF Type Roads & Structures	Strategic Objective Core Infrastructure	Function Roads	Classification Growth	Project Manager J. Lucas		

**Project Description**

Consulting services to update transportation projects, costs and schedules for a DC By-law update. 100% Growth Related ( 85.6% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study.

**Project Justification**

To supply cost information to support a rate calculation update. Next schedule update is after the completion of the 2030 Transportation Master Plan.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>DEVT CHARGES BACKGRND STUDY-R</b>														
<b>EXPENDITURE</b>														
DESIGN				134										134
<b>EXPENDITURE</b>				<b>134</b>										<b>134</b>
<b>SOURCES OF FINANCING</b>														
FUNDED FROM OPERATIONS				19-										19-
OTHER														
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND				114-										114-
<b>NON - RATE SUPPORTED</b>				<b>114-</b>										<b>114-</b>
<b>SOURCES OF FINANCING</b>				<b>133-</b>										<b>133-</b>
<b>DEVT CHARGES BACKGRND STUDY-R</b>				<b>1</b>										<b>1</b>



# **PROJECT DETAIL RECORD** **CORPORATION OF THE CITY OF LONDON** **2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR. 2010	MO. 12	DAY 10
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<b>Job Number</b> TS1370	<b>Project Title</b> NONGROWTH CONTRIBUTION UWRF WORKS-MINOR ROADS	<b>Entity</b> Civic Departments	<b>Department</b> Planning & Development	<b>Division/RF Type</b> Development Approvals	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>Classification</b> Growth	<b>Project Manager</b> P. Christiaans
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**Project Description**

The Development Charges Act requires the identification and the separate funding of those components of the project that benefit existing infrastructure brought about by the undertaking of engineering growth works. In addition, the City's Development Charge Rate by-law exempts industrial development, as well as institutional (city/school boards) from payment of DC charges. This project finances the portion of Urban Works RF works that are related to these exemptions.

**Project Justification**

Typically UWRF projects contain a minor component of non-growth and this is reflected in the calculation with the total UWRF estimated eligible minor road works for the next 20 years.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>NONGROWTH CONTRIBUTION</b>														
<b>EXPENDITURE</b>														
CONSTRUCTION	440	324	324	324	324	324	324	324	324	324	324	324	3,242	7,246
<b>EXPENDITURE</b>	<b>440</b>	<b>324</b>	<b>324</b>	<b>324</b>	<b>324</b>	<b>324</b>	<b>324</b>	<b>324</b>	<b>324</b>	<b>324</b>	<b>324</b>	<b>324</b>	<b>3,242</b>	<b>7,246</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE	440-	324-	324-	324-	324-	324-	324-	324-	324-	324-	324-	324-	3,242-	7,246-
<b>RATE SUPPORTED</b>	<b>440-</b>	<b>324-</b>	<b>324-</b>	<b>324-</b>	<b>324-</b>	<b>324-</b>	<b>324-</b>	<b>324-</b>	<b>324-</b>	<b>324-</b>	<b>324-</b>	<b>324-</b>	<b>3,242-</b>	<b>7,246-</b>
<b>SOURCES OF FINANCING</b>	<b>440-</b>	<b>324-</b>	<b>324-</b>	<b>324-</b>	<b>324-</b>	<b>324-</b>	<b>324-</b>	<b>324-</b>	<b>324-</b>	<b>324-</b>	<b>324-</b>	<b>324-</b>	<b>3,242-</b>	<b>7,246-</b>
<b>NONGROWTH CONTRIBUTION</b>														

## 2011 Capital Budget with Forecasts (\$000's)

Protective Services										Growth Summary				
Fire Services														
	pg	Prior	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
PP1087 New Fire Station No 15 - South East London	211							500		1,065	1,563			3,128
PP1088 Relocate Fire Station No 11	212		500		200	1,375								2,075
PP1086 New Fire Station No 14 - North West London	* No PDR	2,054	1,056											3,110
Total Fire Services		2,054	1,556		200	1,375		500		1,065	1,563			8,313
Total Protective Services		2,054	1,556		200	1,375		500		1,065	1,563			8,313

\* No Project Detail Record is provided. Project has been approved in prior years and is provided for prior years comparison totals only.



# **PROJECT DETAIL RECORD** **CORPORATION OF THE CITY OF LONDON** **2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> PP1087	<b>Project Title</b> NEW FIRE STATION NO. 15 SOUTH EAST LONDON	<b>Entity</b> Civic Departments	<b>Department</b> CAO's Department	<b>Division/RF Type</b> Fire Services	<b>Strategic Objective</b> Community Vitality	<b>Function</b> Fire Protection	<b>DATE</b> PREPARED/REVISED	<b>YR.</b> 2010	<b>MO.</b> 12	<b>DAY</b> 10
							<b>Classification</b> Growth	<b>Project Manager</b> J. Kobarda		

## **Project Description**

To acquire land, design & construct a fire station to achieve specified response time to southeast portion of city. Growth Related 65% (DC Rate Supported - 60.1%). Growth splits are consistent with the 2009 Development Charge Study. Construction originally planned for 2014, now deferred to 2018 however it is dependant on the residential and industrial growth in the southeastern portion of the City.

## **Project Justification**

Required to serve the southeastern portion of the city. As residential areas expand toward the east from Summerside subdivision and as businesses continue to occupy Innovation Park, existing resources from Stations No. 5 and 10 will be unable to provide appropriate speed and adequate weight of response within Provincial and international standards.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>NEW FIRE STATION NO. 15</b>														
<b>EXPENDITURE</b>														
DESIGN									200					200
LAND ACQUISITION							500							500
CONSTRUCTION										1,325				1,325
CITY RELATED EXPENSES														
VEHICLE & EQUIPMENT									865	238				1,103
<b>EXPENDITURE</b>							<b>500</b>		<b>1,065</b>	<b>1,563</b>				<b>3,128</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE							199-		425-	623-				1,247-
<b>RATE SUPPORTED</b>							<b>199-</b>		<b>425-</b>	<b>623-</b>				<b>1,247-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND							301-							301-
DEBENTURE									641-	940-				1,581-
OTHER SOURCES														
<b>NON - RATE SUPPORTED</b>							<b>301-</b>		<b>641-</b>	<b>940-</b>				<b>1,882-</b>
<b>SOURCES OF FINANCING</b>							<b>500-</b>		<b>1,066-</b>	<b>1,563-</b>				<b>3,129-</b>
<b>NEW FIRE STATION NO. 15</b>									<b>1-</b>					<b>1-</b>



**PROJECT DETAIL RECORD**  
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DATE PREPARED/REVISED	YR.	MO.	DAY
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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PP1088	RELOCATE FIRE STATION NO11	Civic Departments	CAO's Department	Fire Services	Community Vitality	Fire Protection	Growth	J. Kobarda

**Project Description**

To purchase land and relocate station No. 11 north into Lambeth area to provide appropriate coverage within provincial and international standards. Growth related 72% (66.6% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study.

**Project Justification**

The current location does not provide adequate first in response and back up coverage to Lambeth. Furthermore it would address the service needs to the area bounded by Lambeth and west of Longwoods (Westmount subdivision)

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>RELOCATE FIRE STATION NO11</b>														
<b>EXPENDITURE</b>														
DESIGN				200										200
LAND ACQUISITION		500												500
CONSTRUCTION					1,300									1,300
CITY RELATED EXPENSES					75									75
<b>EXPENDITURE</b>		<b>500</b>		<b>200</b>	<b>1,375</b>									<b>2,075</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE		167-		67-	459-									693-
<b>RATE SUPPORTED</b>		<b>167-</b>		<b>67-</b>	<b>459-</b>									<b>693-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND		333-		133-	916-									1,382-
DEBENTURE														
<b>NON - RATE SUPPORTED</b>		<b>333-</b>		<b>133-</b>	<b>916-</b>									<b>1,382-</b>
<b>SOURCES OF FINANCING</b>		<b>500-</b>		<b>200-</b>	<b>1,375-</b>									<b>2,075-</b>
<b>RELOCATE FIRE STATION NO11</b>														



## 2011 Capital Budget with Forecasts (\$000'S)

Transportation Services								Growth Summary						
Public Transit														
	pg	Prior	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
MU1173-11 Expansion Vehicles	217		497	523				1,045	523	523	523	523	523	4,680
Total Public Transit			497	523				1,045	523	523	523	523	523	4,680
Roadways														
TS1213 Meadowlilly Footbridge	218			200	3,650									3,850
TS1264-11 Rural Intersection	219		330	330	330	330	330	330	330	330	330	330	330	3,630
TS1345 Byron Baseline Rd Upgrades - Westdel Bourne to Griffith (2011 - Engineering and Utility Relocation)	220		70	190		1,070								1,330
TS1349 Sarnia Road CPR Bridge Replacement Phase 1 (2011 - Engineering and Construction)	221	750	600	13,500										14,850
TS1349-2 Sarnia Rd Widening - Phase 2 - Hyde Park to Wonderland Road (2011 - Engineering and Utility Relocation)	222		400	2,050	800	100	3,900							7,250
TS1350-1 Boler/Sanatorium Rd Widening Phase 1 - Oxford to Riverside	223												150	150
TS1355 Wharncliffe Road Widening - Becher Street to Springbank Drive	224									250	400	1,065	162	1,877
TS1357 Bostwick Road Pack to Southdale Arterial Road Rehabilitation	225											292	304	596
TS1371 Road Class Oversizing City Share	226		100	100	100	100	100	100	100	100	100	100	100	1,100
TS1407-1 Southdale Road Upgrade - Phase 1 - Fill Requirement - Wickerson to Bramblewood	227												500	500
TS1409 Webster Street Upgrades - Jenson to Kilally	228												180	180



**2011 Capital Budget with Forecasts  
(\$000'S)**

Transportation Services										Growth Summary					
Roadways															
	pg	Prior	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total	
TS1470 Commissioners Rd Widening from Wonderland Road to Viscount Road	229	1,497	1,350				800	10,050						13,697	
TS1475-2 Fanshawe Rd East Widening - Phase 2 Adelaide to Highbury (2011 - Land Acquisition)	230			900	500	500	1,150	1,200	10,900					15,150	
TS1477-1 Hyde Park Widening - Phase 1 Oxford to Sarnia (2011 - Detailed Design & Land Acquisiton)	231	350	400	1,800		600	7,900							11,050	
TS1477-2 Hyde Park Widening - Phase 2 Sarnia to North of Gainsborough (2011 - Land Acquisition)	232		600	550		1,000		9,300						11,450	
TS1478 Huron Street Widening-Adelaide to Vesta	233								300	346	3,870	940	7,340	12,796	
TS1479-1 Bradley Ave Widening - Phase 1 Dearness Drive to Pond Mills	234					350	1,491	600	1,823	16,121				20,385	
TS1481-1 Wellington Rd Widening - Phase 1 Commissioners to Southdale Rd (2011 - Detailed Design)	235	600	500	400	900		400	5,900						8,700	
TS1481-2 Wellington Rd Widening - Phase 2 Southdale Rd to Bradley Road	236				300	550		300	4,400					5,550	
TS1481-3 Wellington Rd Widening - Phase 3 Bradley to Exeter Road	237						550	300		200	3,050			4,100	
TS1484 Sarnia Road Widening - Wonderland Road to Sleightholme	238	150	492									450		1,092	
TS1486 Southdale Road Widening - Wonderland to Whamcliffe	239	920	850		500	7,700								9,970	

**2011 Capital Budget with Forecasts  
(\$000'S)**

Transportation Services										Growth Summary					
Roadways															
	pg	Prior	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total	
TS1487 Southdale Widening - Wellington to Pond Mills Road	240						300	827	1,000	2,525	1,861	14,600		21,113	
TS1489 Western Road Widening - Platts Lane to Oxford	241							300	563	1,000	2,372	513	11,455	16,203	
TS1493 Oxford St Widening - Sanatorium to Hyde Park (2011 - Utility Relocation)	242	4,341		700	950	7,450								13,441	
TS1494-1 Hyde Park Widening - Phase 1 Gainsborough to Fanshawe	243					792		1,000	7,135					8,927	
TS1496-2 Sunningdale Rd Widening - Phase 2 Intersection Upgrades (2011 - EA and Land Acquisition)	244			750		600	3,400							4,750	
TS1621-1 Veterans Memorial Parkway - Phase 1 Extension 2 through lanes between Huron St and Clarke Rd	245											350	400	750	
TS1626 Sunningdale Road Widening from Highbury to Adelaide	246							200	300	2,200				2,700	
TS1627 Highbury Road Widening from Fanshawe to Sunningdale	247												250	250	
TS1629 Southdale Rd West Widening from Colonel Talbot to Pinevalley Blvd.	248									300	200	150	448	1,098	
TS1633 Veterans Memorial Parkway Land Acquisition	249			40	800			800			600			2,240	
TS1650-11 Minor Roadworks on Arterials	250	2,000	1,800	1,800	1,500	1,500	1,200	1,200	1,200	1,200	1,200	1,200	1,200	17,000	
TS2171 Old Victoria Upgrades from Hamilton to Hwy 401	251		2,450	760		2,950	297	620	4,481					11,558	
TS4160 Traffic Signals - Growth	252	160	210	214	214	214	214	214	214	214	214	214	214	2,510	

**2011 Capital Budget with Forecasts  
(\$000'S)**

Transportation Services										Growth Summary					
Roadways															
	pg	Prior	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total	
TS5320 Street Light Growth	253	120	140	160	180	200	220	240	260	280	280	300	300	2,680	
TS1156 Wonderland Road Widening	*No PDR	2,007	11,000											13,007	
TS1304 Legendary Drive Realignment	*No PDR	165	1,233											1,398	
TS1475 Fanshawe Road East Widening - Phase 1 - Fanshawe/Highbury Intersection (2010 - Construction)	*No PDR	1,375	6,900											8,275	
TS2168 Rd Improvements for Industrial Parks	*No PDR	400	1,000											1,400	
Total Roadways		14,835	30,425	24,444	10,724	26,006	22,252	33,481	33,006	25,066	14,477	20,504	23,333	278,553	
Total Transportation Services		14,835	30,922	24,967	10,724	26,006	22,252	34,526	33,529	25,589	15,000	21,027	23,856	283,233	

\* No Project Detail Record is provided. Project has been approved in prior years and is provided for prior years comparison totals only.



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DATE PREPARED/REVISED	YR. 2010	MO. 12	DAY 10
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<b>Job Number</b> MU1173-11	<b>Project Title</b> 2011 EXPANSION VEHICLES	<b>Entity</b> Boards & Commissions	<b>Department</b> Boards & Commission	<b>Division/RF Type</b> London Transit Commission	<b>Strategic Objective</b> Progressive Transportation S	<b>Function</b> Transit	<b>Classification</b> Growth	<b>Project Manager</b> L. Ducharme
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**Project Description**

To purchase expansion buses in order to service new development and population growth. The program is funded by development charges and Provincial Gas Tax moneys, assuming no offset requirements per Development Charges Act. 100% Growth Related (77.1% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study.

**Project Justification**

The need for expansion buses is consistent with the direction of the City of London's Transportation Master Plan and LTC Long Term Growth Strategy. The identified, current new development areas to be considered for service by the expansion buses include West Beaverbrook, Sunningdale, River Bend, Lambeth/North Talbot, Kilally North, and Fox Hollow. Other new development areas will be added as new community plans come on stream.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>2011 EXPANSION VEHICLES</b>														
<b>EXPENDITURE</b>														
VEHICLE & EQUIPMENT			523				1,045	523	523	523	523	523		4,183
<b>EXPENDITURE</b>			<b>523</b>				<b>1,045</b>	<b>523</b>	<b>523</b>	<b>523</b>	<b>523</b>	<b>523</b>		<b>4,183</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE														
<b>RATE SUPPORTED</b>														
<b>NON - RATE SUPPORTED</b>														
PROVINCIAL GRANTS			286-				572-	286-	286-	286-	286-	286-		2,288-
RESERVE FUND			236-				473-	236-	236-	236-	236-	236-		1,889-
DEBENTURE														
<b>NON - RATE SUPPORTED</b>			<b>522-</b>				<b>1,045-</b>	<b>522-</b>	<b>522-</b>	<b>522-</b>	<b>522-</b>	<b>522-</b>		<b>4,177-</b>
<b>SOURCES OF FINANCING</b>			<b>522-</b>				<b>1,045-</b>	<b>522-</b>	<b>522-</b>	<b>522-</b>	<b>522-</b>	<b>522-</b>		<b>4,177-</b>
<b>2011 EXPANSION VEHICLES</b>			<b>1</b>					<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>		<b>6</b>



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> TS1213	<b>Project Title</b> MEADOWLILY FOOTBRIDGE	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>DATE</b> PREPARED/REVISED	<b>YR.</b> 2010	<b>MO.</b> 12	<b>DAY</b> 10
							<b>Classification</b> Growth	<b>Project Manager</b> J. Lucas		

**Project Description**

Significant repairs to the Meadowlily Footbridge are needed as critical structural safety issues accumulate. Currently it is a steel truss structure with concrete or timber deck and increasing heritage value interest. Last repaired in 2007 with temporary props under the south span. 50% Growth related (37.2% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study.

**Project Justification**

The structure provides a transportation connecting link for pedestrians and cyclists, joining the north and south legs of Meadowlily Drive and communities on each side of the river..

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>MEADOWLILY FOOTBRIDGE</b>														
<b>EXPENDITURE</b>														
DESIGN			200	200										400
CONSTRUCTION				3,400										3,400
CITY RELATED EXPENSES				50										50
<b>EXPENDITURE</b>			<b>200</b>	<b>3,650</b>										<b>3,850</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS														
DEBENTURE			126-	2,292-										2,418-
<b>RATE SUPPORTED</b>			<b>126-</b>	<b>2,292-</b>										<b>2,418-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND			74-	1,358-										1,432-
<b>NON - RATE SUPPORTED</b>			<b>74-</b>	<b>1,358-</b>										<b>1,432-</b>
<b>SOURCES OF FINANCING</b>			<b>200-</b>	<b>3,650-</b>										<b>3,850-</b>
<b>MEADOWLILY FOOTBRIDGE</b>														





**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> TS1264-11	<b>Project Title</b> 2011 RURAL INTERSECTION	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>Classification</b> Growth	<b>Project Manager</b> J. Lucas
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<b>DATE PREPARED/REVISED</b>	<b>YR.</b>	<b>MO.</b>	<b>DAY</b>
	2010	12	10

**Project Description**

To improve selected rural intersections throughout the City to ensure adequate capacity and levels of safety, 100% Growth Related (86.6% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study.

**Project Justification**

Increased levels of traffic in outlying areas is necessitating upgrades to rural intersections that are near or beyond developing lands. Forecasted budget increases are proposed to more closely relate to long term needs.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>2011 RURAL INTERSECTION</b>														
<b>EXPENDITURE</b>														
DESIGN			50	50	50	50	50	50	50	50	50	50		500
CONSTRUCTION			270	270	270	270	270	270	270	270	270	270		2,700
CITY RELATED EXPENSES			10	10	10	10	10	10	10	10	10	10		100
<b>EXPENDITURE</b>			<b>330</b>	<b>330</b>	<b>330</b>	<b>330</b>	<b>330</b>	<b>330</b>	<b>330</b>	<b>330</b>	<b>330</b>	<b>330</b>		<b>3,300</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS			44	44	44	44	44			44				264
DEBENTURE								44	44		44	44		176
<b>RATE SUPPORTED</b>			<b>44</b>	<b>44</b>	<b>44</b>	<b>44</b>	<b>44</b>	<b>44</b>	<b>44</b>	<b>44</b>	<b>44</b>	<b>44</b>		<b>440</b>
<b>NON - RATE SUPPORTED</b>														
FEDERAL GRANTS														
RESERVE FUND			286	286	286	286	286	286	286	286	286	286		2,860
<b>NON - RATE SUPPORTED</b>			<b>286</b>	<b>286</b>	<b>286</b>	<b>286</b>	<b>286</b>	<b>286</b>	<b>286</b>	<b>286</b>	<b>286</b>	<b>286</b>		<b>2,860</b>
<b>SOURCES OF FINANCING</b>			<b>330</b>	<b>330</b>	<b>330</b>	<b>330</b>	<b>330</b>	<b>330</b>	<b>330</b>	<b>330</b>	<b>330</b>	<b>330</b>		<b>3,300</b>
<b>2011 RURAL INTERSECTION</b>														





**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR.	MO.	DAY
	2010	12	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1345	BYRON BASELINE RD UPGRADES WESTDEL BOURNE TO GRIFFITH	Civic Departments	Environmental & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

**Project Description**

To convert Byron Baseline - Westdel Bourne to Griffith from a rural cross section to an urban cross section with the addition of sidewalks, curbs, drainage, streetlights and bike paths. 100% Growth related (86.6% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. Construction moved from 2012 to 2013 due to network traffic management conflict with Water Commissioners Road Project (EW3752) in 2012. 2013 Construction (Griffith to Grand View) 2020 Construction (Westdel Bourne to Griffith)

**Project Justification**

Road Reconstruction identified in DC Background Study.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>BYRON BASELINE RD UPGRADES</b>														
<b>EXPENDITURE</b>														
DESIGN		70	30		70								300	470
LAND ACQUISITION														
CONSTRUCTION					950								1,964	2,914
RELOCATE UTILITIES			180										310	470
CITY RELATED EXPENSES					50								100	150
<b>EXPENDITURE</b>		<b>70</b>	<b>190</b>		<b>1,070</b>								<b>2,674</b>	<b>4,004</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS		9-	26-		144-									179-
DEBENTURE													359-	359-
<b>RATE SUPPORTED</b>		<b>9-</b>	<b>26-</b>		<b>144-</b>								<b>359-</b>	<b>538-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND		61-	165-		926-								2,315-	3,467-
<b>NON - RATE SUPPORTED</b>		<b>61-</b>	<b>165-</b>		<b>926-</b>								<b>2,315-</b>	<b>3,467-</b>
<b>SOURCES OF FINANCING</b>		<b>70-</b>	<b>191-</b>		<b>1,070-</b>								<b>2,674-</b>	<b>4,005-</b>
<b>BYRON BASELINE RD UPGRADES</b>			<b>1-</b>											<b>1-</b>



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR. 2010	MO. 12	DAY 10
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<b>Job Number</b> TS1349	<b>Project Title</b> SARNIA RD WIDENING CPR BRIDGE REPLACEMENT	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>Classification</b> Growth	<b>Project Manager</b> J. Lucas
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**Project Description**

To widen Sarnia Road from 2 to 4 through lanes from Wonderland Road to Hyde Park Road including replacement of CPR Bridge. This phase is the replacement of the CPR Bridge in 2011. Costs include a \$1.0M contingency for rehabilitation and relocation of the historic bridge to a multi-use path, subject to Council approval. 79.1% Growth Related (67.9% DC Rate Supported). Growth splits are consistent with the 2004 and 2009 Development Charge Study. 2008, 2009 and 2010 Engineering; 2010 Utility Relocation; 2011 Engineering and Construction. Costs at this time assume a contribution of \$1.0 million from CPR. This is subject to pending cost sharing negotiations and approval by the Canadian Transportation Agency.

**Project Justification**

This project is identified in Transportation Master Plan as a 10-20 year need. EA provides an earlier need for the bridge as part of a needs based staging plan. This project is related to TS1349-2 which is widening from CPR bridge east to Wonderland in 2011 as well as 2 lane urban improvement from CPR bridge west to Hyde Park Road in 2014. Other related works is TS1484 Wonderland Road Intersection upgrade and Sarnia Road

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>SARNIA RD WIDENING CPR BRIDGE</b>														
<b>EXPENDITURE</b>														
DESIGN	750	500	800											2,050
LAND ACQUISITION														
CONSTRUCTION			12,600											12,600
RELOCATE UTILITIES		100	50											150
CITY RELATED EXPENSES			50											50
<b>EXPENDITURE</b>	<b>750</b>	<b>600</b>	<b>13,500</b>											<b>14,850</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE	363-	187-	3,897-											4,447-
<b>RATE SUPPORTED</b>	<b>363-</b>	<b>187-</b>	<b>3,897-</b>											<b>4,447-</b>
<b>NON - RATE SUPPORTED</b>														
FEDERAL GRANTS														
RESERVE FUND	387-	413-	8,603-											9,403-
DEBENTURE														
OTHER SOURCES			1,000-											1,000-
<b>NON - RATE SUPPORTED</b>	<b>387-</b>	<b>413-</b>	<b>9,603-</b>											<b>10,403-</b>
<b>SOURCES OF FINANCING</b>	<b>750-</b>	<b>600-</b>	<b>13,500-</b>											<b>14,850-</b>
<b>SARNIA RD WIDENING CPR BRIDGE</b>														



# **PROJECT DETAIL RECORD** **CORPORATION OF THE CITY OF LONDON** **2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> TS1349-2	<b>Project Title</b> SARNIA RD WIDENING HYDE PARK TO WONDERLAND RD	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>Classification</b> Growth	<b>Project Manager</b> J. Lucas
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## **Project Description**

To widen Sarnia Road from 2 to 4 through lanes from Wonderland Road to Hyde Park Road including replacement of CPR Bridge. This phase includes the widening of Sarnia Road from 2 to 4 lanes from Wonderland to CPR Bridge in 2011 and improvement of Sarnia Road to a 2 lane urban cross section from CPR Bridge to Hyde Park Road scheduled for 2015 but moved to 2014 for coordination with Hyde Park Road widening and adjacent development. 83.4% Growth related (72.2% DC Rate Supported) Growth splits consistent with the 2004 and 2009 Development Charge study. 2008, 2009 and 2010 Engineering; 2010 Utility Relocation; 2011 Construction; 2012 Detailed Design; 2013 Utility Relocation; 2014 Construction. To upgrade the existing roadway to provide a two lane urban cross section followed by a widening to four lanes in the future. The two lane upgrade includes funding from UWRF (\$1.48M) in the 2014 construction year, grandfathered from future claims.

## **Project Justification**

This project is identified in Transportation Master Plan as a 10-20 year need. Urban Works Reserve Fund drawdown is for sidewalks, street lighting and bike lanes as part of a 2 lane urban cross section. EA used to

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>SARNIA RD WIDENING</b>														
<b>EXPENDITURE</b>														
DESIGN		150	200	250		250								850
LAND ACQUISITION		100		550										650
CONSTRUCTION			1,800											1,800
RELOCATE UTILITIES		150			100	3,600								3,850
CITY RELATED EXPENSES			50			50								100
<b>EXPENDITURE</b>		<b>400</b>	<b>2,050</b>	<b>800</b>	<b>100</b>	<b>3,900</b>								<b>7,250</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>			<b>200-</b>			<b>97-</b>								<b>297-</b>
DEBENTURE		111-	370-	222-	28-	576-								1,307-
<b>RATE SUPPORTED</b>		<b>111-</b>	<b>570-</b>	<b>222-</b>	<b>28-</b>	<b>673-</b>								<b>1,604-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND		289-	1,480-	578-	72-	3,227-								5,646-
DEBENTURE														
<b>NON - RATE SUPPORTED</b>		<b>289-</b>	<b>1,480-</b>	<b>578-</b>	<b>72-</b>	<b>3,227-</b>								<b>5,646-</b>
<b>SOURCES OF FINANCING</b>		<b>400-</b>	<b>2,050-</b>	<b>800-</b>	<b>100-</b>	<b>3,900-</b>								<b>7,250-</b>
<b>SARNIA RD WIDENING</b>														



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> TS1350-1	<b>Project Title</b> BOLER-SANATORIUM RD WDG-PH 1 OXFORD TO RIVERSIDE	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>DATE PREPARED/REVISED</b>	<b>YR.</b> 2010	<b>MO.</b> 12	<b>DAY</b> 10
							<b>Classification</b> Growth	<b>Project Manager</b> J. Lucas		

**Project Description**

To widen Boler Road/Sanatorium Road from 2 to 4 through lanes from Commissioners Road to Oxford Street West. Phase 1 widening from Oxford to Riverside. Construction 2025 - 92.5% Growth Related (80.1% DC Rate Supported) Growth splits are consistent with 2009 Development Charge Study.

**Project Justification**

Identified in 2004 Transportation Master Plan as a 10 - 20 year need.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>BOLER-SANATORIUM RD WDG-PH 1</b>														
<b>EXPENDITURE</b>														
DESIGN												150	313	463
LAND ACQUISITION													968	968
CONSTRUCTION													3,100	3,100
RELOCATE UTILITIES													486	486
CITY RELATED EXPENSES													100	100
<b>EXPENDITURE</b>												<b>150</b>	<b>4,967</b>	<b>5,117</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE												30-	990-	1,020-
<b>RATE SUPPORTED</b>												<b>30-</b>	<b>990-</b>	<b>1,020-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND												120-	3,977-	4,097-
<b>NON - RATE SUPPORTED</b>												<b>120-</b>	<b>3,977-</b>	<b>4,097-</b>
<b>SOURCES OF FINANCING</b>												<b>150-</b>	<b>4,967-</b>	<b>5,117-</b>
<b>BOLER-SANATORIUM RD WDG-PH 1</b>														



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR.	MO.	DAY
	2010	12	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1355	WHARNCLIFFE RD WIDENING BECHER ST TO SPRINGBANK DR	Civic Departments	Environmental & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

**Project Description**

To widen Wharncliffe Road from 3 to 4 lanes from Becher Street to Springbank Drive. 82.5% Growth Related (71.4% DC Rate Supported) Growth splits are consistent with 2009 Development Change Study. 2017 EA; 2018 Detailed Design; 2019 Land Acquisition 2020 Utility Relocation; 2021 Supervision and Construction.

**Project Justification**

This project identified in the 2004 Transportation Master Plan as 0-5 year need. It will require coordination for Bridge construction with CN.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>WHARNCLIFFE RD WIDENING</b>														
<b>EXPENDITURE</b>														
DESIGN									250	400			400	1,050
LAND ACQUISITION											1,065			1,065
CONSTRUCTION													8,104	8,104
RELOCATE UTILITIES												162		162
CITY RELATED EXPENSES													100	100
<b>EXPENDITURE</b>									<b>250</b>	<b>400</b>	<b>1,065</b>	<b>162</b>	<b>8,604</b>	<b>10,481</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE									71-	114-	304-	46-	2,459-	2,994-
<b>RATE SUPPORTED</b>									<b>71-</b>	<b>114-</b>	<b>304-</b>	<b>46-</b>	<b>2,459-</b>	<b>2,994-</b>
<b>NON - RATE SUPPORTED</b>														
FEDERAL GRANTS														
RESERVE FUND									179-	286-	761-	116-	6,145-	7,487-
<b>NON - RATE SUPPORTED</b>									<b>179-</b>	<b>286-</b>	<b>761-</b>	<b>116-</b>	<b>6,145-</b>	<b>7,487-</b>
<b>SOURCES OF FINANCING</b>									<b>250-</b>	<b>400-</b>	<b>1,065-</b>	<b>162-</b>	<b>8,604-</b>	<b>10,481-</b>
<b>WHARNCLIFFE RD WIDENING</b>														





**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR. 2010	MO. 12	DAY 10
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<b>Job Number</b> TS1357	<b>Project Title</b> BOSTWICK RD-PACK TO SOUTHDALE ARTERIAL ROAD REHAB	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>Classification</b> Growth	<b>Project Manager</b> J. Lucas
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**Project Description**

To convert Bostwick Road - Pack Road to Southdale Road from a rural cross section to an urban cross section with the addition of sidewalks, curbs, drainage and streetlights. 78.3% Growth Related (67.8% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. Project construction planned for 2021.

**Project Justification**

Arterial Road Reconstruction identified in DC Background Study. Conversion from rural to urban cross section deferred. No capacity increase. Adjacent land development related for timing.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>BOSTWICK RD-PACK TO</b>														
<b>EXPENDITURE</b>														
DESIGN											292			292
LAND ACQUISITION														
CONSTRUCTION													1,978	1,978
RELOCATE UTILITIES												304		304
CITY RELATED EXPENSES													50	50
<b>EXPENDITURE</b>											<b>292</b>	<b>304</b>	<b>2,028</b>	<b>2,624</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE											94-	98-	653-	845-
<b>RATE SUPPORTED</b>											<b>94-</b>	<b>98-</b>	<b>653-</b>	<b>845-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND											198-	206-	1,375-	1,779-
<b>NON - RATE SUPPORTED</b>											<b>198-</b>	<b>206-</b>	<b>1,375-</b>	<b>1,779-</b>
<b>SOURCES OF FINANCING</b>											<b>292-</b>	<b>304-</b>	<b>2,028-</b>	<b>2,624-</b>
<b>BOSTWICK RD-PACK TO</b>														





**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> TS1371	<b>Project Title</b> ROAD CLASS OVERSIZING CITY SHARE	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>DATE PREPARED/REVISED</b>	<b>YR.</b> 2010	<b>MO.</b> 12	<b>DAY</b> 10
							<b>Classification</b> Growth	<b>Project Manager</b> J. Lucas		

**Project Description**

The Development Charges Act requires the identification and the separate funding of those components of the project that benefit existing infrastructure brought about by the undertaking of engineering growth works. This benefit represents the improvements in service levels and/or improved life cycles creditable to a specific piece of infrastructure. 100% Growth Related (86.6% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study.

**Project Justification**

At times new development is required to construct a roadway to a higher standard than required for the development. The total non-growth component for such works is estimated to be \$2,000,000 which is consistent with the 2009 Development Charge Study. This amounts to an annual contribution of \$100,000.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>ROAD CLASS OVERSIZING</b>														
<b>EXPENDITURE</b>														
DESIGN														
CONSTRUCTION		100	100	100	100	100	100	100	100	100	100	100	800	1,900
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>		<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>800</b>	<b>1,900</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS														
DEBENTURE		13-	13-	13-	13-	13-	13-	13-	13-	13-	13-	13-	104-	247-
<b>RATE SUPPORTED</b>		<b>13-</b>	<b>13-</b>	<b>13-</b>	<b>13-</b>	<b>13-</b>	<b>13-</b>	<b>13-</b>	<b>13-</b>	<b>13-</b>	<b>13-</b>	<b>13-</b>	<b>104-</b>	<b>247-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND		87-	87-	87-	87-	87-	87-	87-	87-	87-	87-	87-	696-	1,653-
<b>NON - RATE SUPPORTED</b>		<b>87-</b>	<b>87-</b>	<b>87-</b>	<b>87-</b>	<b>87-</b>	<b>87-</b>	<b>87-</b>	<b>87-</b>	<b>87-</b>	<b>87-</b>	<b>87-</b>	<b>696-</b>	<b>1,653-</b>
<b>SOURCES OF FINANCING</b>		<b>100-</b>	<b>100-</b>	<b>100-</b>	<b>100-</b>	<b>100-</b>	<b>100-</b>	<b>100-</b>	<b>100-</b>	<b>100-</b>	<b>100-</b>	<b>100-</b>	<b>800-</b>	<b>1,900-</b>
<b>ROAD CLASS OVERSIZING</b>														



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR. 2010	MO. 12	DAY 10
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<b>Job Number</b> TS1407-1	<b>Project Title</b> SOUTHDALE ROAD UPGRADE-PH 1 FILL REQUIREMENT-WICKERSON TO BRAMBLEWOOD	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>Classification</b> Growth	<b>Project Manager</b> J. Lucas
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**Project Description**

To reconstruct Southdale Road - Wickerson Rd to Bramblewood to resolve structural and alignment deficiencies. Phase 1 addresses the fill requirement to resolve deficiencies and is planned for 2022. 100% Growth Related (86.6% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study.

**Project Justification**

Arterial Road Reconstruction identified in 2009 DC Background Study. No Capacity Increase.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>SOUTHDALE ROAD UPGRADE-PH 1</b>														
<b>EXPENDITURE</b>														
DESIGN												500	175	675
LAND ACQUISITION													345	345
CONSTRUCTION													2,350	2,350
RELOCATE UTILITIES													360	360
CITY RELATED EXPENSES													100	100
<b>EXPENDITURE</b>												<b>500</b>	<b>3,330</b>	<b>3,830</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE												67-	447-	514-
<b>RATE SUPPORTED</b>												<b>67-</b>	<b>447-</b>	<b>514-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND												433-	2,883-	3,316-
DEBENTURE														
<b>NON - RATE SUPPORTED</b>												<b>433-</b>	<b>2,883-</b>	<b>3,316-</b>
<b>SOURCES OF FINANCING</b>												<b>500-</b>	<b>3,330-</b>	<b>3,830-</b>
<b>SOUTHDALE ROAD UPGRADE-PH 1</b>														



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR.	MO.	DAY
	2010	12	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1409	WEBSTER-JENSON TO KILALLY	Civic Departments	Environmental & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

**Project Description**

To convert Webster - Jenson to Kilally Road from a rural cross section to an urban cross section with the addition of sidewalks, curbs, drainage, streetlights, signalization and channelization. 78.3% Growth Related (67.8% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. Project previously planned for 2009 has been deferred to beyond 2018.

**Project Justification**

Road reconstruction identified in 2009 DC Background Study. No Capacity Increase. Adjacent land development related for timing. Includes construction across the frontage of existing development.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>WEBSTER-JENSON TO</b>														
<b>EXPENDITURE</b>														
DESIGN												180	180	360
LAND ACQUISITION														
CONSTRUCTION													2,472	2,472
RELOCATE UTILITIES													378	378
CITY RELATED EXPENSES													50	50
<b>EXPENDITURE</b>												<b>180</b>	<b>3,080</b>	<b>3,260</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE												58-	992-	1,050-
<b>RATE SUPPORTED</b>												<b>58-</b>	<b>992-</b>	<b>1,050-</b>
<b>NON - RATE SUPPORTED</b>														
FEDERAL GRANTS														
RESERVE FUND												122-	2,088-	2,210-
<b>NON - RATE SUPPORTED</b>												<b>122-</b>	<b>2,088-</b>	<b>2,210-</b>
<b>SOURCES OF FINANCING</b>												<b>180-</b>	<b>3,080-</b>	<b>3,260-</b>
<b>WEBSTER-JENSON TO</b>														



# **PROJECT DETAIL RECORD** **CORPORATION OF THE CITY OF LONDON** **2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR. 2010	MO. 12	DAY 10
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<b>Job Number</b> TS1470	<b>Project Title</b> COMMISSIONERS ROAD WIDENING FROM WONDERLAND ROAD TO VISCOUNT ROAD	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>Classification</b> Growth	<b>Project Manager</b> J. Lucas
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**Project Description**

Widen Commissioners Road from Viscount Road to Wonderland Road from 2 lanes to 5 lanes. Project overall 94.9% Growth Related (81.1% DC Rate Supported). Growth splits are consistent with the 2004 and 2009 Development Charge Study. Prior Year Environmental Assessment; Prior + 2008, 2010 Voluntary Land Acquisition (ongoing); 2009 Detailed Design; 2010 Property Acquisition; 2014 Hydro Utilities; 2015 Engineering; 2015 Construction.

**Project Justification**

Identified in the 2004 Transportation Master Plan. EA completed in 2006. Property acquisition to continue on a voluntary basis (property acquisition 1/2 complete as of 2010). Project construction deferred to 2015. Project in conjunction with Sewer ES3106 and Water EW3572.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>COMMISSIONERS ROAD WIDENING</b>														
<b>EXPENDITURE</b>														
DESIGN	606						400							1,006
LAND ACQUISITION	891	1,350												2,241
CONSTRUCTION							9,550							9,550
RELOCATE UTILITIES						800								800
CITY RELATED EXPENSES							100							100
<b>EXPENDITURE</b>	<b>1,497</b>	<b>1,350</b>				<b>800</b>	<b>10,050</b>							<b>13,697</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE	692-	209-				124-	1,558-							2,582-
<b>RATE SUPPORTED</b>	<b>692-</b>	<b>209-</b>				<b>124-</b>	<b>1,558-</b>							<b>2,582-</b>
<b>NON - RATE SUPPORTED</b>														
FEDERAL GRANTS														
SUPERBUILD FUNDING														
RESERVE FUND	805-	1,141-				676-	8,492-							11,115-
DEBENTURE														
<b>NON - RATE SUPPORTED</b>	<b>805-</b>	<b>1,141-</b>				<b>676-</b>	<b>8,492-</b>							<b>11,115-</b>
<b>SOURCES OF FINANCING</b>	<b>1,497-</b>	<b>1,350-</b>				<b>800-</b>	<b>10,050-</b>							<b>13,697-</b>
<b>COMMISSIONERS ROAD WIDENING</b>														



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> TS1475-2	<b>Project Title</b> FANSHAW RD EAST WIDENING-PH 2 ADELAIDE TO HIGHBURY	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>Classification</b> Growth	<b>Project Manager</b> J. Lucas
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**Project Description**

Widen Fanshawe Park Rd. East from two lanes to 5 lanes from Adelaide St N to McLean Drive. Phase 2 widen Fanshawe from Adelaide St N to McLean Drive. Identified in the 2004 Transportation Master Plan. 94.9% Growth Related (82.2% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study. Phasing by year that budget funds are proposed. 2011, 2012, 2013 and 2014 Land Acquisition (Phase 2); 2014 Detailed Design; 2015 Utility Relocate and Land Acquisitions; 2016 Construction and Supervision (Phase 2).

**Project Justification**

Identified in the 2004 Transportation Master Plan. Budget estimate updated in 2009 EA. To be co-ordinated with Water Project EW3702 and Sewer Project ES4424.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>FANSHAW RD EAST WIDENING-PH</b>														
<b>EXPENDITURE</b>														
DESIGN						650		650						1,300
LAND ACQUISITION			900	500	500	500	500							2,900
CONSTRUCTION								10,100						10,100
RELOCATE UTILITIES							700							700
CITY RELATED EXPENSES								150						150
<b>EXPENDITURE</b>			<b>900</b>	<b>500</b>	<b>500</b>	<b>1,150</b>	<b>1,200</b>	<b>10,900</b>						<b>15,150</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE			161-	89-	89-	205-	214-	1,945-						2,703-
<b>RATE SUPPORTED</b>			<b>161-</b>	<b>89-</b>	<b>89-</b>	<b>205-</b>	<b>214-</b>	<b>1,945-</b>						<b>2,703-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND			739-	411-	411-	945-	986-							3,492-
DEBENTURE								8,955-						8,955-
OTHER SOURCES														
<b>NON - RATE SUPPORTED</b>			<b>739-</b>	<b>411-</b>	<b>411-</b>	<b>945-</b>	<b>986-</b>	<b>8,955-</b>						<b>12,447-</b>
<b>SOURCES OF FINANCING</b>			<b>900-</b>	<b>500-</b>	<b>500-</b>	<b>1,150-</b>	<b>1,200-</b>	<b>10,900-</b>						<b>15,150-</b>
<b>FANSHAW RD EAST WIDENING-PH</b>														





**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> TS1477-1	<b>Project Title</b> HYDE PARK WIDENING - PH 1 OXFORD TO SARNIA	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>DATE PREPARED/REVISED</b>	<b>YR.</b> 2010	<b>MO.</b> 12	<b>DAY</b> 10
							<b>Classification</b> Growth	<b>Project Manager</b> J. Lucas		

**Project Description**

To widen Hyde Park Road from 2 to 4 through lanes from Oxford Street to Gainsborough. Phase 1 widening of Hyde Park from Oxford to Sarnia. The land acquisition will commence under a voluntary land acquisition program. 92.8% Growth Related (80.1% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study. 2009 Environmental Assessment for Hyde Park Road from Oxford Street to Gainsborough Road (includes TS1494-Hyde Park widening from Gainsborough to Sunningdale Road); 2010 Detailed design; 2011 Land Acquisition; 2013 Utility Relocation; 2014 Construction from Oxford St to Sarnia Road (Coordinated with EW3695 and ES2494). Also coordinated with TS1349-2, 2-lane upgrades to Sarnia Road from CPR to Hyde Park Road, also in 2014.

**Project Justification**

This project is identified in the Transportation Master Plan as 0-5 year need.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>HYDE PARK WIDENING - PH 1</b>														
<b>EXPENDITURE</b>														
DESIGN	350	400	200			300								1,250
LAND ACQUISITION			1,600											1,600
CONSTRUCTION						7,500								7,500
RELOCATE UTILITIES					600									600
CITY RELATED EXPENSES						100								100
<b>EXPENDITURE</b>	<b>350</b>	<b>400</b>	<b>1,800</b>		<b>600</b>	<b>7,900</b>								<b>11,050</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE	100-	79-	354-		118-	1,553-								2,204-
<b>RATE SUPPORTED</b>	<b>100-</b>	<b>79-</b>	<b>354-</b>		<b>118-</b>	<b>1,553-</b>								<b>2,204-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND	250-	321-	1,446-		482-	6,347-								8,846-
DEBENTURE														
<b>NON - RATE SUPPORTED</b>	<b>250-</b>	<b>321-</b>	<b>1,446-</b>		<b>482-</b>	<b>6,347-</b>								<b>8,846-</b>
<b>SOURCES OF FINANCING</b>	<b>350-</b>	<b>400-</b>	<b>1,800-</b>		<b>600-</b>	<b>7,900-</b>								<b>11,050-</b>
<b>HYDE PARK WIDENING - PH 1</b>														



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> TS1477-2	<b>Project Title</b> HYDE PARK RD WIDENING - PH 2 SARNIA TO N OF GAINSBOROUGH	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>Classification</b> Growth	<b>Project Manager</b> J. Lucas
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<b>DATE</b> PREPARED/REVISED	<b>YR.</b> 2010	<b>MO.</b> 12	<b>DAY</b> 10
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**Project Description**

To widen Hyde Park Road from 2 to 4 through lanes from Oxford Street to Gainsborough. Phase 2 widening of Hyde Park Road from Sarnia to North of Gainsborough. The land acquisition will commence under a voluntary land acquisition program. 82.3% Growth Related (71.3% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study. 2010 Detailed design; 2011 & 2012 Land Acquisition; 2013 Utility Relocation; 2015 Construction from Sarnia Rd to Gainsborough Road (Coordinated with Water EW3651).

**Project Justification**

This project is identified in the Transportation Master Plan as 0-5 year need.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>HYDE PARK RD WIDENING - PH 2</b>														
<b>EXPENDITURE</b>														
DESIGN		600					700							1,300
LAND ACQUISITION			550											550
CONSTRUCTION							8,500							8,500
RELOCATE UTILITIES					1,000									1,000
CITY RELATED EXPENSES							100							100
<b>EXPENDITURE</b>		<b>600</b>	<b>550</b>		<b>1,000</b>		<b>9,300</b>							<b>11,450</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE		173-	158-		288-		2,674-							3,293-
<b>RATE SUPPORTED</b>		<b>173-</b>	<b>158-</b>		<b>288-</b>		<b>2,674-</b>							<b>3,293-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND		428-	392-		713-		6,626-							8,159-
DEBENTURE														
<b>NON - RATE SUPPORTED</b>		<b>428-</b>	<b>392-</b>		<b>713-</b>		<b>6,626-</b>							<b>8,159-</b>
<b>SOURCES OF FINANCING</b>		<b>601-</b>	<b>550-</b>		<b>1,001-</b>		<b>9,300-</b>							<b>11,452-</b>
<b>HYDE PARK RD WIDENING - PH 2</b>		<b>1-</b>			<b>1-</b>									<b>2-</b>



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR. 2010	MO. 12	DAY 10
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<b>Job Number</b> TS1478	<b>Project Title</b> HURON WIDENING-ADELAIDE TO VESTA	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>Classification</b> Growth	<b>Project Manager</b> J. Lucas
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**Project Description**

Widen Huron Street from 2 to 4 lanes from Adelaide Street North to Vesta Road. Construction planned for 2020. 94% Growth Related (81.4% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study.

**Project Justification**

This project is identified in the Transportation Master Plan as a 10-20 year need.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>HURON WIDENING-ADELAIDE</b>														
<b>EXPENDITURE</b>														
DESIGN								300	346			346		992
LAND ACQUISITION										3,870				3,870
CONSTRUCTION												6,894		6,894
RELOCATE UTILITIES											940			940
CITY RELATED EXPENSES												100		100
<b>EXPENDITURE</b>								<b>300</b>	<b>346</b>	<b>3,870</b>	<b>940</b>	<b>7,340</b>		<b>12,796</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>												<b>200-</b>		<b>200-</b>
DEBENTURE								56-	64-	721-	175-	1,167-		2,183-
<b>RATE SUPPORTED</b>								<b>56-</b>	<b>64-</b>	<b>721-</b>	<b>175-</b>	<b>1,367-</b>		<b>2,383-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND								244-	282-	3,149-	765-	5,973-		10,413-
DEBENTURE														
<b>NON - RATE SUPPORTED</b>								<b>244-</b>	<b>282-</b>	<b>3,149-</b>	<b>765-</b>	<b>5,973-</b>		<b>10,413-</b>
<b>SOURCES OF FINANCING</b>								<b>300-</b>	<b>346-</b>	<b>3,870-</b>	<b>940-</b>	<b>7,340-</b>		<b>12,796-</b>
<b>HURON WIDENING-ADELAIDE</b>														



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> TS1479-1	<b>Project Title</b> BRADLEY AVE WIDENING-PH 1 DEARNESS DRIVE TO POND MILLS	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>Classification</b> Growth	<b>Project Manager</b> J. Lucas
<b>Project Description</b> Widen Bradley Avenue from 2 to 4 through lanes from Dearness Drive to Jackson Road Phase 1 widening of Bradley from Dearness Drive to Pond Mills in 2017. 94.6% Growth related (81.9% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. 2013 Environmental Assessment; 2014 and 2015 Detailed Design & Land Acquisition; 2016 Utility Relocation; 2017 Supervision & Construction								
<b>Project Justification</b> This project is identified in the Transportation Master Plan as a 5-10 year need.								

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>BRADLEY AVE WIDENING-PH 1</b>														
<b>EXPENDITURE</b>														
DESIGN					350	891			891					2,132
LAND ACQUISITION						600	600							1,200
CONSTRUCTION									15,030					15,030
RELOCATE UTILITIES								1,823						1,823
CITY RELATED EXPENSES									200					200
<b>EXPENDITURE</b>					<b>350</b>	<b>1,491</b>	<b>600</b>	<b>1,823</b>	<b>16,121</b>					<b>20,385</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE					63-	270-	109-	330-	2,918-					3,690-
<b>RATE SUPPORTED</b>					<b>63-</b>	<b>270-</b>	<b>109-</b>	<b>330-</b>	<b>2,918-</b>					<b>3,690-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND					287-	1,221-	491-	1,493-	9,203-					12,695-
DEBENTURE									4,000-					4,000-
<b>NON - RATE SUPPORTED</b>					<b>287-</b>	<b>1,221-</b>	<b>491-</b>	<b>1,493-</b>	<b>13,203-</b>					<b>16,895-</b>
<b>SOURCES OF FINANCING</b>					<b>350-</b>	<b>1,491-</b>	<b>600-</b>	<b>1,823-</b>	<b>16,121-</b>					<b>20,385-</b>
<b>BRADLEY AVE WIDENING-PH 1</b>														



# **PROJECT DETAIL RECORD** **CORPORATION OF THE CITY OF LONDON** **2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR. 2010	MO. 12	DAY 10
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Job Number <b>TS1481-1</b>	Project Title WELLINGTON RD WIDENING-PH 1 COMMISSIONERS TO SOUTHDAL RD	Entity Civic Departments	Department Environmental & Engineering	Division/RF Type Roads & Structures	Strategic Objective Core Infrastructure	Function Roads	Classification Growth	Project Manager J. Lucas
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## Project Description

To widen and reconfigure Wellington Road with 6 through lanes, centre turn lane and southbound right turn lanes from Commissioners Road to Dingman Drive. Phase 1 widening and configure Wellington Road from Commissioners to Southdale in 2015. Project overall 76.4% Growth Related (65.6% DC Rate Supported. Growth splits are consistent with 2004 and 2009 Development Charge Study. 2006 MTO Interchange (cost sharing with MTO/BIF); 2010 EA (Staging to be considered); 2011 Detailed Design; 2012 Land Acquisition; 2014 Utility Relocation; 2015 Supervision and Construction

## Project Justification

This project was included in the 2004 Transportation Master Plan.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>WELLINGTON RD WIDENING-PH 1</b>														
<b>EXPENDITURE</b>														
DESIGN	125	500	400				200							1,225
LAND ACQUISITION				900										900
CONSTRUCTION	450						5,600							6,050
RELOCATE UTILITIES						400								400
CITY RELATED EXPENSES	25						100							125
<b>EXPENDITURE</b>	<b>600</b>	<b>500</b>	<b>400</b>	<b>900</b>		<b>400</b>	<b>5,900</b>							<b>8,700</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE	292-	167-	133-	300-		133-	1,967-							2,992-
<b>RATE SUPPORTED</b>	<b>292-</b>	<b>167-</b>	<b>133-</b>	<b>300-</b>		<b>133-</b>	<b>1,967-</b>							<b>2,992-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND	308-	333-	267-	600-		267-	3,933-							5,708-
DEBENTURE														
<b>NON - RATE SUPPORTED</b>	<b>308-</b>	<b>333-</b>	<b>267-</b>	<b>600-</b>		<b>267-</b>	<b>3,933-</b>							<b>5,708-</b>
<b>SOURCES OF FINANCING</b>	<b>600-</b>	<b>500-</b>	<b>400-</b>	<b>900-</b>		<b>400-</b>	<b>5,900-</b>							<b>8,700-</b>
<b>WELLINGTON RD WIDENING-PH 1</b>														





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DATE PREPARED/REVISED	YR. 2010	MO. 12	DAY 10
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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
<b>TS1481-2</b>	WELLINGTON RD WIDENING-PH 2 SOUTHDALE TO BRADLEY	Civic Departments	Environmental & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

## Project Description

To widen and reconfigure Wellington Road with 6 through lanes, centre turn lane and southbound right turn lanes from Commissioners Road to Dingman Drive. Phase 2 widening reconfigure Wellington Road from Southdale to Bradley in 2016. 82.4% Growth Related (71.3% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study. 2012 Detailed Design; 2013 Land Acquisition; 2015 Utility Relocation; 2016 Supervision and Construction

## Project Justification

This project was included in the 2004 Transportation Master Plan.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>WELLINGTON RD WIDENING-PH 2</b>														
<b>EXPENDITURE</b>														
DESIGN				300				200						500
LAND ACQUISITION					550									550
CONSTRUCTION								4,100						4,100
RELOCATE UTILITIES							300							300
CITY RELATED EXPENSES								100						100
<b>EXPENDITURE</b>				<b>300</b>	<b>550</b>		<b>300</b>	<b>4,400</b>						<b>5,550</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE				86-	158-		86-	1,261-						1,591-
<b>RATE SUPPORTED</b>				<b>86-</b>	<b>158-</b>		<b>86-</b>	<b>1,261-</b>						<b>1,591-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND				214-	392-		214-	3,139-						3,959-
DEBENTURE														
<b>NON - RATE SUPPORTED</b>				<b>214-</b>	<b>392-</b>		<b>214-</b>	<b>3,139-</b>						<b>3,959-</b>
<b>SOURCES OF FINANCING</b>				<b>300-</b>	<b>550-</b>		<b>300-</b>	<b>4,400-</b>						<b>5,550-</b>
<b>WELLINGTON RD WIDENING-PH 2</b>														



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<b>Job Number</b> TS1481-3	<b>Project Title</b> WELLINGTON RD WIDENING-PH 3 BRADLEY TO EXETER	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>Classification</b> Growth	<b>Project Manager</b> J. Lucas
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**Project Description**

To widen and reconfigure Wellington Road with 6 through lanes, centre turn lane and southbound right turn lanes from Commissioners Road to Dingman Drive. Phase 3 widening and reconfigure Wellington Road from Bradley to Exeter in 2018. 74.1% Growth Related (64.2% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study. 2014 Land Acquisition; 2015 Detailed Design; 2017 Utility Relocation; 2018 Supervision and Construction

**Project Justification**

This project was included in the 2004 Transportation Master Plan.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>WELLINGTON RD WIDENING-PH 3</b>														
<b>EXPENDITURE</b>														
DESIGN							300			250				550
LAND ACQUISITION						550								550
CONSTRUCTION										2,750				2,750
RELOCATE UTILITIES									200					200
CITY RELATED EXPENSES										50				50
<b>EXPENDITURE</b>						<b>550</b>	<b>300</b>		<b>200</b>	<b>3,050</b>				<b>4,100</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE						197-	108-		72-	1,093-				1,470-
<b>RATE SUPPORTED</b>						<b>197-</b>	<b>108-</b>		<b>72-</b>	<b>1,093-</b>				<b>1,470-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND						353-	193-		128-	1,957-				2,631-
DEBENTURE														
<b>NON - RATE SUPPORTED</b>						<b>353-</b>	<b>193-</b>		<b>128-</b>	<b>1,957-</b>				<b>2,631-</b>
<b>SOURCES OF FINANCING</b>						<b>550-</b>	<b>301-</b>		<b>200-</b>	<b>3,050-</b>				<b>4,101-</b>
<b>WELLINGTON RD WIDENING-PH 3</b>							<b>1-</b>							<b>1-</b>



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DATE PREPARED/REVISED	YR.	MO.	DAY
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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
<b>TS1484</b>	SARNIA WIDENING-WONDERLAND TO SLEIGHTHOLME	Civic Departments	Environmental & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

## **Project Description**

Widen Sarnia Road from 3 to 4 lanes from Wonderland Road to Sleightholme. Cost increase is related to extensive noise wall, Stormwater Management Works and inclusion of the Wonderland Road Intersection. 89.6% Growth Related (77.4% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. Project consultation and construction deferred to beyond 2021 under Development Charges - related deferrals approved by Council and London Land Developers Association (LDI) October 2010. 2009 Environmental Assessment; 2010 Detailed Design & Land Acquisition; 2011 Land Acquisition deferred to 2019; 2011 Utility Relocation deferred to 2021; 2011 & 2012 Supervision and Construction deferred to 2021 and 2022.

## **Project Justification**

This project was identified in the 2004 Transportation Master Plan as a 5-10 year need. EA is scheduled to be complete in late 2010. Costs updated based on ongoing EA. Construction in 2012 to be coordinated with Water EW3713.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>SARNIA WIDENING-WONDERLAND TO</b>														
<b>EXPENDITURE</b>														
DESIGN	150	280											570	1,000
LAND ACQUISITION		212									450			662
CONSTRUCTION													6,900	6,900
RELOCATE UTILITIES													310	310
CITY RELATED EXPENSES													50	50
<b>EXPENDITURE</b>	<b>150</b>	<b>492</b>									<b>450</b>		<b>7,830</b>	<b>8,922</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE	47-	110-									101-		1,756-	2,014-
<b>RATE SUPPORTED</b>	<b>47-</b>	<b>110-</b>									<b>101-</b>		<b>1,756-</b>	<b>2,014-</b>
<b>NON - RATE SUPPORTED</b>														
FEDERAL GRANTS														
RESERVE FUND	103-	382-									349-		6,074-	6,908-
DEBENTURE														
<b>NON - RATE SUPPORTED</b>	<b>103-</b>	<b>382-</b>									<b>349-</b>		<b>6,074-</b>	<b>6,908-</b>
<b>SOURCES OF FINANCING</b>	<b>150-</b>	<b>492-</b>									<b>450-</b>		<b>7,830-</b>	<b>8,922-</b>
<b>SARNIA WIDENING-WONDERLAND TO</b>														



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<b>Job Number</b> TS1486	<b>Project Title</b> SOUTHDAL RD WIDENING- WONDERLAND TO WHARNCLIFFE	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>Classification</b> Growth	<b>Project Manager</b> J. Lucas
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**Project Description**

Widen Southdale Road from 2 to 4 lanes from Wonderland Road to Wharncliffe Road. This project is planned to be brought forward in coordination with development requirements. Project overall 93.1% Growth related (79.6% DC Rate Supported) Growth splits are consistent with 2004 and 2009 Development Charge Study. 2006 Environmental Assessment; 2008 Voluntary Land Acquisition; 2009 Detailed Design; 2010 Remaining Land Acquisition; 2012 Utility Relocation; 2013 Supervision and Construction.

**Project Justification**

Limited property acquisition to date (2010). Property acquisition to continue on a voluntary basis. Project construction 2013 (GMIS identified date of construction). Identified in the 2004 Transportation Master Plan. Coordinate with water project EW3543.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>SOUTHDAL RD WIDENING-</b>														
<b>EXPENDITURE</b>														
DESIGN	670	6-			550									1,214
LAND ACQUISITION	250	850												1,100
CONSTRUCTION					7,000									7,000
RELOCATE UTILITIES				500										500
CITY RELATED EXPENSES		6			150									156
<b>EXPENDITURE</b>	<b>920</b>	<b>850</b>		<b>500</b>	<b>7,700</b>									<b>9,970</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE	427-	151-		89-	1,367-									2,034-
<b>RATE SUPPORTED</b>	<b>427-</b>	<b>151-</b>		<b>89-</b>	<b>1,367-</b>									<b>2,034-</b>
<b>NON - RATE SUPPORTED</b>														
FEDERAL GRANTS														
RESERVE FUND	493-	699-		411-	6,333-									7,936-
DEBENTURE														
<b>NON - RATE SUPPORTED</b>	<b>493-</b>	<b>699-</b>		<b>411-</b>	<b>6,333-</b>									<b>7,936-</b>
<b>SOURCES OF FINANCING</b>	<b>920-</b>	<b>850-</b>		<b>500-</b>	<b>7,700-</b>									<b>9,970-</b>
<b>SOUTHDAL RD WIDENING-</b>														



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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
<b>TS1487</b>	SOUTHDALE WIDENING-WELLINGTON TO POND MILLS RD	Civic Departments	Environmental & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

**Project Description**

Widen Southdale Road from 2 to 4 lanes from Wellington Road to Pond Mills Road. 95.2% Growth Related (82.4% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study. 2014 Environmental Assessment; 2015 Detailed Design; 2016 & 2017 Land Acquisition; 2018 Utility Relocation; 2019 Supervision and Construction

**Project Justification**

Identified in the 2004 Transportation Master Plan as a 0-5 year need. Construction in 2019 coordinated with Water EW3707 and Sewer LI2040

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>SOUTHDALE WIDENING-WELLINGTON</b>														
<b>EXPENDITURE</b>														
DESIGN						300	827				827			1,954
LAND ACQUISITION								1,000	2,525					3,525
CONSTRUCTION											13,573			13,573
RELOCATE UTILITIES										1,861				1,861
CITY RELATED EXPENSES											200			200
<b>EXPENDITURE</b>						<b>300</b>	<b>827</b>	<b>1,000</b>	<b>2,525</b>	<b>1,861</b>	<b>14,600</b>			<b>21,113</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS											2,221-			2,221-
DEBENTURE						53-	145-	176-	444-	327-	346-			1,491-
<b>RATE SUPPORTED</b>						<b>53-</b>	<b>145-</b>	<b>176-</b>	<b>444-</b>	<b>327-</b>	<b>2,567-</b>			<b>3,712-</b>
<b>NON - RATE SUPPORTED</b>														
FEDERAL GRANTS														
RESERVE FUND						247-	682-		2,081-	1,534-	12,033-			16,577-
DEBENTURE								824-						824-
<b>NON - RATE SUPPORTED</b>						<b>247-</b>	<b>682-</b>	<b>824-</b>	<b>2,081-</b>	<b>1,534-</b>	<b>12,033-</b>			<b>17,401-</b>
<b>SOURCES OF FINANCING</b>						<b>300-</b>	<b>827-</b>	<b>1,000-</b>	<b>2,525-</b>	<b>1,861-</b>	<b>14,600-</b>			<b>21,113-</b>
<b>SOUTHDALE WIDENING-WELLINGTON</b>														





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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	DATE PREPARED/REVISED	YR. 2010	MO. 12	DAY 10	Classification	Project Manager
TS1489	WESTERN WIDENING PLATTS LANE TO OXFORD	Civic Departments	Environmental & Engineering	Roads & Structures	Core Infrastructure	Roads					Growth	J. Lucas
<b>Project Description</b> Widen Western Road from Platts Lane to Oxford Street from 2 lanes to 4 lanes including a continuous left turn lane as well as widening the CP railway overpass. 97.5% Growth Related (84.4% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. 2015 Environmental Assessment; 2016 Detailed Design; 2017 and 2018 Land Acquisition; 2019 Utility Relocate; 2020 Supervision and Construction.												
<b>Project Justification</b> Identified in the 2004 Transportation Master Plan as a 10-20 year need. To eliminate a horizontal sight line deficiency at Wharncliffe Road. To eliminate the existing intersection deficiency at Oxford and Wharncliffe.												

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>WESTERN WIDENING</b>														
<b>EXPENDITURE</b>														
DESIGN							300	563				563		1,426
LAND ACQUISITION									1,000	2,372		10,742		14,114
CONSTRUCTION														
RELOCATE UTILITIES												513		513
TRAFFIC SIGNALS														
STREET LIGHTS														
CITY RELATED EXPENSES												150		150
<b>EXPENDITURE</b>							<b>300</b>	<b>563</b>	<b>1,000</b>	<b>2,372</b>	<b>513</b>	<b>11,455</b>		<b>16,203</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE							47-	88-	156-	370-	80-	1,786-		2,527-
<b>RATE SUPPORTED</b>							<b>47-</b>	<b>88-</b>	<b>156-</b>	<b>370-</b>	<b>80-</b>	<b>1,786-</b>		<b>2,527-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND							253-	475-	844-	2,002-	433-	9,669-		13,676-
<b>NON - RATE SUPPORTED</b>							<b>253-</b>	<b>475-</b>	<b>844-</b>	<b>2,002-</b>	<b>433-</b>	<b>9,669-</b>		<b>13,676-</b>
<b>SOURCES OF FINANCING</b>							<b>300-</b>	<b>563-</b>	<b>1,000-</b>	<b>2,372-</b>	<b>513-</b>	<b>11,455-</b>		<b>16,203-</b>
<b>WESTERN WIDENING</b>														



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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1493	OXFORD ST WIDENING SANATORIUM TO HYDE PARK	Civic Departments	Environmental & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

**Project Description**

Widen Oxford Street from 2 lanes to 4 lanes from west of Hyde Park Road to Sanatorium Road. Project overall 88.5% growth related (73.5% DC Rate Supported). Growth splits are consistent with the 2004 and 2009 Development Charge Study. 2007 Balance of Land Acquisition; 2009 Detailed Design and noise wall, supervision and construction; 2011 & 2012 Utility Location; 2013 Construction and engineering supervision

**Project Justification**

Identified in the 2004 Transportation Master Plan.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>OXFORD ST WIDENING</b>														
<b>EXPENDITURE</b>														
DESIGN	811			200	500									1,511
LAND ACQUISITION	2,000													2,000
CONSTRUCTION	1,400				6,800									8,200
RELOCATE UTILITIES	60		700	750										1,510
CITY RELATED EXPENSES	70				150									220
OTHER														
<b>EXPENDITURE</b>	<b>4,341</b>		<b>700</b>	<b>950</b>	<b>7,450</b>									<b>13,441</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE	1,970-		123-	166-	1,303-									3,561-
<b>RATE SUPPORTED</b>	<b>1,970-</b>		<b>123-</b>	<b>166-</b>	<b>1,303-</b>									<b>3,561-</b>
<b>NON - RATE SUPPORTED</b>														
FEDERAL GRANTS														
SUPERBUILD FUNDING														
RESERVE FUND	2,371-		578-	784-	6,147-									9,880-
DEBENTURE														
OTHER SOURCES														
<b>NON - RATE SUPPORTED</b>	<b>2,371-</b>		<b>578-</b>	<b>784-</b>	<b>6,147-</b>									<b>9,880-</b>
<b>SOURCES OF FINANCING</b>	<b>4,341-</b>		<b>701-</b>	<b>950-</b>	<b>7,450-</b>									<b>13,441-</b>
<b>OXFORD ST WIDENING</b>			<b>1-</b>											



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<b>Job Number</b> TS1494-1	<b>Project Title</b> HYDE PARK WIDENING - PH 1 GAINSBOROUGH TO FANSHAWE	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>DATE PREPARED/REVISED</b> 2010   12   10	<b>Classification</b> Growth	<b>Project Manager</b> J. Lucas
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**Project Description**

To widen Hyde Park Road from 2 to 4 through lanes from Gainsborough Road to Sunningdale Road. Phase 1 widen Hyde Park from Gainsborough to Fanshawe in 2016. 93.3% Growth related (80.8% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study.

**Project Justification**

Required to respond to development in NW London. This project was identified in the 2004 Transportation Master Plan as a 10-20 year need. Advancement of some of its intersections maybe required in the 3-7 year period. EA initiated in 2009 under TS1477-Hyde Park Road from Oxford to Gainsborough

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>HYDE PARK WIDENING - PH 1</b>														
<b>EXPENDITURE</b>														
DESIGN					480			480						960
LAND ACQUISITION					312									312
CONSTRUCTION								6,555						6,555
RELOCATE UTILITIES							1,000	100						1,100
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>					<b>792</b>		<b>1,000</b>	<b>7,135</b>						<b>8,927</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE					152-		192-	1,372-						1,716-
<b>RATE SUPPORTED</b>					<b>152-</b>		<b>192-</b>	<b>1,372-</b>						<b>1,716-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND					640-		808-	5,763-						7,211-
DEBENTURE														
<b>NON - RATE SUPPORTED</b>					<b>640-</b>		<b>808-</b>	<b>5,763-</b>						<b>7,211-</b>
<b>SOURCES OF FINANCING</b>					<b>792-</b>		<b>1,000-</b>	<b>7,135-</b>						<b>8,927-</b>
<b>HYDE PARK WIDENING - PH 1</b>														



# **PROJECT DETAIL RECORD** **CORPORATION OF THE CITY OF LONDON** **2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR. 2010	MO. 12	DAY 10
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<b>Job Number</b> TS1496-2	<b>Project Title</b> SUNNINGDALE RD WIDENING - PH 2 INTERSECTION UPGRADES	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>Classification</b> Growth	<b>Project Manager</b> J. Lucas
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## **Project Description**

Widen and upgrade Sunningdale Road from Wonderland to Adelaide. Phase 2 consists of 2 intersection upgrades, Richmond/Sunningdale and Wonderland/Sunningdale in 2014. 82.6% Growth Related (71.5% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study.

## **Project Justification**

This project is identified in the Transportation Master Plan as a 5-10 year need. Required to respond to the rapid development of North London. Current EA will assess phasing, design, property requirements and utility relocations.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>SUNNINGDALE RD WIDENING - PH</b>														
<b>EXPENDITURE</b>														
DESIGN			250			200								450
LAND ACQUISITION			500											500
CONSTRUCTION						3,100								3,100
RELOCATE UTILITIES					600									600
CITY RELATED EXPENSES						100								100
<b>EXPENDITURE</b>			<b>750</b>		<b>600</b>	<b>3,400</b>								<b>4,750</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE			214-		171-	969-								1,354-
<b>RATE SUPPORTED</b>			<b>214-</b>		<b>171-</b>	<b>969-</b>								<b>1,354-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND			536-		429-	2,431-								3,396-
DEBENTURE														
<b>NON - RATE SUPPORTED</b>			<b>536-</b>		<b>429-</b>	<b>2,431-</b>								<b>3,396-</b>
<b>SOURCES OF FINANCING</b>			<b>750-</b>		<b>600-</b>	<b>3,400-</b>								<b>4,750-</b>
<b>SUNNINGDALE RD WIDENING - PH</b>														



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<b>Job Number</b> TS1621-1	<b>Project Title</b> VETERANS MEMORIAL PKY - PH 1 EXTENSION 2 THROUGH LANES BETWEEN HURON ST AND CLARKE	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>Classification</b> Growth	<b>Project Manager</b> J. Lucas
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**Project Description**

Construct a new 4 lane road - Veterans Memorial Parkway from Huron Street to Clarke Road. Phase 1 extension 2 through lanes from Huron Street to Clarke Road. Includes a grade separation for the CN Railway and Huron Street. 92.9% Growth related (80.4% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. Project consultation and construction deferred to beyond 2021 under Development Charges - related deferrals approved by Council and London Land Developers Association (LDI) October 2010.

**Project Justification**

Identified in the Transportation Master Plan as a 10-20 year need.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>VETERANS MEMORIAL PKY - PH 1</b>														
<b>EXPENDITURE</b>														
DESIGN											350	400	400	1,150
LAND ACQUISITION													4,000	4,000
CONSTRUCTION													6,600	6,600
RELOCATE UTILITIES													840	840
CITY RELATED EXPENSES													100	100
<b>EXPENDITURE</b>											<b>350</b>	<b>400</b>	<b>11,940</b>	<b>12,690</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE											69-	78-	2,337-	2,484-
<b>RATE SUPPORTED</b>											<b>69-</b>	<b>78-</b>	<b>2,337-</b>	<b>2,484-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND											282-	322-	3,893-	4,497-
DEBENTURE													5,710-	5,710-
<b>NON - RATE SUPPORTED</b>											<b>282-</b>	<b>322-</b>	<b>9,603-</b>	<b>10,207-</b>
<b>SOURCES OF FINANCING</b>											<b>351-</b>	<b>400-</b>	<b>11,940-</b>	<b>12,691-</b>
<b>VETERANS MEMORIAL PKY - PH 1</b>											<b>1-</b>			<b>1-</b>





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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1626	SUNNINGDALE FROM HIGHBURY TO ADELAIDE	Civic Departments	Environmental & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

**Project Description**

To improve the intersection of Highbury and Sunningdale, followed by widening of Sunningdale to 4 through lanes from Highbury to Adelaide. 82.6% Growth Related (71.5% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. 2017 PHI Highbury to Sunningdale Intersection; 2030 PHII 2 lane to 4 lane widening To be coordinated with 2 lane upgrades from South Wenige to Highbury under TS1406.

**Project Justification**

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>SUNNINGDALE FROM HIGHBURY TO</b>														
<b>EXPENDITURE</b>														
DESIGN							200		200				1,347	1,747
LAND ACQUISITION														
CONSTRUCTION									2,000				9,950	11,950
RELOCATE UTILITIES								300					1,522	1,822
CITY RELATED EXPENSES													200	200
<b>EXPENDITURE</b>							<b>200</b>	<b>300</b>	<b>2,200</b>				<b>13,019</b>	<b>15,719</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE							57-	86-	627-				3,710-	4,480-
<b>RATE SUPPORTED</b>							<b>57-</b>	<b>86-</b>	<b>627-</b>				<b>3,710-</b>	<b>4,480-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND							143-	215-	1,573-				9,310-	11,241-
<b>NON - RATE SUPPORTED</b>							<b>143-</b>	<b>215-</b>	<b>1,573-</b>				<b>9,310-</b>	<b>11,241-</b>
<b>SOURCES OF FINANCING</b>							<b>200-</b>	<b>301-</b>	<b>2,200-</b>				<b>13,020-</b>	<b>15,721-</b>
<b>SUNNINGDALE FROM HIGHBURY TO</b>								<b>1-</b>					<b>1-</b>	<b>2-</b>



**PROJECT DETAIL RECORD**  
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<b>Job Number</b> TS1627	<b>Project Title</b> Highbury from Fanshawe to Sunningdale	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>Classification</b> Growth	<b>Project Manager</b> J. Lucas
<b>Project Description</b> To widen Highbury from Fanshawe to Sunningdale from 2 to 5 lanes. 94.5% Growth Related (81.8% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. Construction planned for 2023.								
<b>Project Justification</b>								

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>HIGHBURY FROM FANSHAWE TO</b>														
<b>EXPENDITURE</b>														
DESIGN												250	1,000	1,250
LAND ACQUISITION														
CONSTRUCTION													8,752	8,752
RELOCATE UTILITIES													1,046	1,046
CITY RELATED EXPENSES													200	200
<b>EXPENDITURE</b>												<b>250</b>	<b>10,998</b>	<b>11,248</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE												46-	2,000-	2,046-
<b>RATE SUPPORTED</b>												<b>46-</b>	<b>2,000-</b>	<b>2,046-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND												205-	8,998-	9,203-
<b>NON - RATE SUPPORTED</b>												<b>205-</b>	<b>8,998-</b>	<b>9,203-</b>
<b>SOURCES OF FINANCING</b>												<b>251-</b>	<b>10,998-</b>	<b>11,249-</b>
<b>HIGHBURY FROM FANSHAWE TO</b>												<b>1-</b>		<b>1-</b>



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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1629	SOUTHDALE RD WEST WIDENING FROM COLONEL TALBOT TO PINEVALLEY BLVD	Civic Departments	Environmental & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

**Project Description**

To widen Southdale Rd W - Col. Talbot to Pine Valley Blvd in two phases from 2 to 5 lanes. Phase 1 is widening of Southdale Road from Colonel Talbot to Farnham (rural to an urban road conversion) 84.1% Growth Related. Phase 2 is widening of Southdale from Farnham to Pine Valley (rural to urban road conversion) 84.1% Growth Related. (72.8% DC Rate Supported) Growth splits are consistent with 2009 Development Charge Study.

**Project Justification**

Road reconstruction identified in the 2009 DC Background Study.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>SOUTHDALE RD WEST WIDENING</b>														
<b>EXPENDITURE</b>														
DESIGN									300	200			1,780	2,280
LAND ACQUISITION											150		550	700
CONSTRUCTION													15,876	15,876
RELOCATE UTILITIES												448	1,643	2,091
CITY RELATED EXPENSES													250	250
<b>EXPENDITURE</b>									<b>300</b>	<b>200</b>	<b>150</b>	<b>448</b>	<b>20,099</b>	<b>21,197</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>									<b>72-</b>					<b>72-</b>
DEBENTURE									9-	54-	41-	122-	5,466-	5,692-
<b>RATE SUPPORTED</b>									<b>81-</b>	<b>54-</b>	<b>41-</b>	<b>122-</b>	<b>5,466-</b>	<b>5,764-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND									218-	146-	109-	326-	14,634-	15,433-
<b>NON - RATE SUPPORTED</b>									<b>218-</b>	<b>146-</b>	<b>109-</b>	<b>326-</b>	<b>14,634-</b>	<b>15,433-</b>
<b>SOURCES OF FINANCING</b>									<b>299-</b>	<b>200-</b>	<b>150-</b>	<b>448-</b>	<b>20,100-</b>	<b>21,197-</b>
<b>SOUTHDALE RD WEST WIDENING</b>									<b>1</b>				<b>1-</b>	



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Classification Growth	Project Manager J. Lucas		

Job Number <b>TS1633</b>	Project Title VETERANS MEMORIAL PARKWAY LAND ACQUISITION	Entity Civic Departments	Department Environmental & Engineering	Division/RF Type Roads & Structures	Strategic Objective Core Infrastructure	Function Roads
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**Project Description**

New project for land acquisition for long term future construction of interchanges on Veterans Memorial Parkway. 100% Growth related (86.6% DC Rate Supported) Growth splits are consistent with 2009 Development Charge Study. Near term schedule for land purchase to be determined by an implementation study and future land development.

**Project Justification**

The environmental assessment for the VMP interchanges is pending approval.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>VETERANS MEMORIAL PARKWAY</b>														
<b>SUNNINGDALE WIDENNG FROM</b>														
<b>EXPENDITURE</b>														
DESIGN			40											40
LAND ACQUISITION				800			800			600			1,960	4,160
CONSTRUCTION														
RELOCATE UTILITIES														
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>			<b>40</b>	<b>800</b>			<b>800</b>			<b>600</b>			<b>1,960</b>	<b>4,200</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE			5-	107-			107-			81-			263-	563-
<b>RATE SUPPORTED</b>			<b>5-</b>	<b>107-</b>			<b>107-</b>			<b>81-</b>			<b>263-</b>	<b>563-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND			35-	693-			693-			520-			1,697-	3,638-
<b>NON - RATE SUPPORTED</b>			<b>35-</b>	<b>693-</b>			<b>693-</b>			<b>520-</b>			<b>1,697-</b>	<b>3,638-</b>
<b>SOURCES OF FINANCING</b>			<b>40-</b>	<b>800-</b>			<b>800-</b>			<b>601-</b>			<b>1,960-</b>	<b>4,201-</b>
<b>VETERANS MEMORIAL PARKWAY</b>										<b>1-</b>				<b>1-</b>



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Classification Growth	Project Manager J. Lucas		

Job Number <b>TS1650-11</b>	Project Title 2011 MINOR RDWRKS ON ARTERIALS	Entity Civic Departments	Department Environmental & Engineering	Division/RF Type Roads & Structures	Strategic Objective Core Infrastructure	Function Roads
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**Project Description**

To provide arterial intersection improvements. Work includes new traffic signals, channelization, sidewalks and street lighting. 100% Growth Related (85.8% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study.

**Project Justification**

Project is for works that are now a City responsibility - were previously funded through U/W and scheduled/built by developers.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>2011 MINOR RDWRKS ON ARTERIAL</b>														
<b>EXPENDITURE</b>														
DESIGN			150	200	150	150	150	150	150	150	150	150	1,200	2,750
LAND ACQUISITION														
CONSTRUCTION			1,550	1,250	1,300	1,000	1,000	1,000	1,000	1,000	1,000	1,000	8,000	19,100
RELOCATE UTILITIES			50	50	50	50	50	50	50	50	50	50	400	900
CITY RELATED EXPENSES			50											50
<b>EXPENDITURE</b>			<b>1,800</b>	<b>1,500</b>	<b>1,500</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>9,600</b>	<b>22,800</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE			242-	201-	201-	161-	161-	161-	161-	161-	161-	161-	1,288-	3,059-
<b>RATE SUPPORTED</b>			<b>242-</b>	<b>201-</b>	<b>201-</b>	<b>161-</b>	<b>161-</b>	<b>161-</b>	<b>161-</b>	<b>161-</b>	<b>161-</b>	<b>161-</b>	<b>1,288-</b>	<b>3,059-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND			1,558-	1,299-	1,299-	1,039-	1,039-	1,039-	1,039-	1,039-	1,039-	1,039-	8,312-	19,741-
<b>NON - RATE SUPPORTED</b>			<b>1,558-</b>	<b>1,299-</b>	<b>1,299-</b>	<b>1,039-</b>	<b>1,039-</b>	<b>1,039-</b>	<b>1,039-</b>	<b>1,039-</b>	<b>1,039-</b>	<b>1,039-</b>	<b>8,312-</b>	<b>19,741-</b>
<b>SOURCES OF FINANCING</b>			<b>1,800-</b>	<b>1,500-</b>	<b>1,500-</b>	<b>1,200-</b>	<b>1,200-</b>	<b>1,200-</b>	<b>1,200-</b>	<b>1,200-</b>	<b>1,200-</b>	<b>1,200-</b>	<b>9,600-</b>	<b>22,800-</b>
<b>2011 MINOR RDWRKS ON ARTERIAL</b>														





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DATE PREPARED/REVISED	YR.	MO.	DAY
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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS2171	OLD VICTORIA FROM HAMILTON TO HWY 401	Civic Departments	Environmental & Engineering	Roads & Structures	Economic Prosperity	Industrial Land	Growth	J. Lucas

**Project Description**

To upgrade Old Victoria Road from Hamilton to Hwy 401 to a 2LRA (2 lane rural arterial) cross section. Roadway improvements on roadways adjacent to the Veterans Memorial Parkway (VMP) Area Industrial Park to accommodate the increased traffic and structural/alignment deficiencies. 100% Growth related (86.6% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. Old Victoria intersection improvements deferred from 2011 to 2013 due to adequate intersection capacity. Property acquisition to continue on a voluntary basis.

**Project Justification**

Identified in City sponsored draft plans for Industrial Parks. Road improvements to support the heavier traffic and increased traffic in the vicinity of City industrial Parks.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>OLD VICTORIA FROM HAMILTON TO</b>														
<b>EXPENDITURE</b>														
DESIGN		450	550		150	297		297						1,744
CONSTRUCTION		2,000			2,750			4,134					680	9,564
RELOCATE UTILITIES			160				620							780
CITY RELATED EXPENSES			50		50			50						150
<b>EXPENDITURE</b>		<b>2,450</b>	<b>760</b>		<b>2,950</b>	<b>297</b>	<b>620</b>	<b>4,481</b>					<b>680</b>	<b>12,238</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE		84-	26-		101-	10-	21-	154-					23-	419-
RESERVE FUND		245-	76-		295-	30-	62-	448-					68-	1,224-
<b>RATE SUPPORTED</b>		<b>329-</b>	<b>102-</b>		<b>396-</b>	<b>40-</b>	<b>83-</b>	<b>602-</b>					<b>91-</b>	<b>1,643-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND		2,121-	658-		2,554-	257-	537-	3,879-					589-	10,595-
<b>NON - RATE SUPPORTED</b>		<b>2,121-</b>	<b>658-</b>		<b>2,554-</b>	<b>257-</b>	<b>537-</b>	<b>3,879-</b>					<b>589-</b>	<b>10,595-</b>
<b>SOURCES OF FINANCING</b>		<b>2,450-</b>	<b>760-</b>		<b>2,950-</b>	<b>297-</b>	<b>620-</b>	<b>4,481-</b>					<b>680-</b>	<b>12,238-</b>
<b>OLD VICTORIA FROM HAMILTON TO</b>														



# **PROJECT DETAIL RECORD** **CORPORATION OF THE CITY OF LONDON** **2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> TS4160	<b>Project Title</b> TRAFFIC SIGNALS-GROWTH	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Parking & Traffic Signals	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>DATE PREPARED/REVISED</b>	<b>YR.</b> 2010	<b>MO.</b> 12	<b>DAY</b> 10
							<b>Classification</b> Growth	<b>Project Manager</b> S. Maguire		

**Project Description**

This project includes the installation of new traffic signals and intersection pedestrian signals whose locations are based on Provincial warrant and subject to Council approval. 100% Growth Related (86.2% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study.

**Project Justification**

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>TRAFFIC SIGNALS-GROWTH</b>														
<b>EXPENDITURE</b>														
DESIGN														
TRAFFIC SIGNALS	160	210	214	214	214	214	214	214	214	214	214	214	1,712	4,222
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>	<b>160</b>	<b>210</b>	<b>214</b>	<b>214</b>	<b>214</b>	<b>214</b>	<b>214</b>	<b>214</b>	<b>214</b>	<b>214</b>	<b>214</b>	<b>214</b>	<b>1,712</b>	<b>4,222</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS	31-	28-	29-										232-	320-
DEBENTURE	6-			29-	29-	29-	29-	29-	29-	29-	29-	29-		267-
<b>RATE SUPPORTED</b>	<b>37-</b>	<b>28-</b>	<b>29-</b>	<b>29-</b>	<b>29-</b>	<b>29-</b>	<b>29-</b>	<b>29-</b>	<b>29-</b>	<b>29-</b>	<b>29-</b>	<b>29-</b>	<b>232-</b>	<b>587-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND	123-	182-	185-	185-	185-	185-	185-	185-	185-	185-	185-	185-	1,480-	3,635-
<b>NON - RATE SUPPORTED</b>	<b>123-</b>	<b>182-</b>	<b>185-</b>	<b>185-</b>	<b>185-</b>	<b>185-</b>	<b>185-</b>	<b>185-</b>	<b>185-</b>	<b>185-</b>	<b>185-</b>	<b>185-</b>	<b>1,480-</b>	<b>3,635-</b>
<b>SOURCES OF FINANCING</b>	<b>160-</b>	<b>210-</b>	<b>214-</b>	<b>214-</b>	<b>214-</b>	<b>214-</b>	<b>214-</b>	<b>214-</b>	<b>214-</b>	<b>214-</b>	<b>214-</b>	<b>214-</b>	<b>1,712-</b>	<b>4,222-</b>
<b>TRAFFIC SIGNALS-GROWTH</b>														



# **PROJECT DETAIL RECORD** **CORPORATION OF THE CITY OF LONDON** **2011 Capital Budget with Forecasts (In 000's)**

DATE  
PREPARED/REVISED

YR. MO. DAY  
2010 | 12 | 10

<b>Job Number</b> TS5320	<b>Project Title</b> STREET LIGHT GROWTH	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Parking & Traffic Signals	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>Classification</b> Growth	<b>Project Manager</b> S. Maguire
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## **Project Description**

This project includes the installation of new street lights to meet the safety needs of increasing vehicular and pedestrian traffic. Road corridors that meet lane capacity but not lighting level standards require improvement for full utilization of the corridor. Lighting levels must increase as vehicle and pedestrian traffic increases in order to provide a safe environment for both. 100% Growth Related (86.3% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study.

## **Project Justification**

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>STREET LIGHT GROWTH</b>														
<b>EXPENDITURE</b>														
DESIGN	120	40	30	35	40	50	60	70	80	80	90	90	2,400	3,185
TRAFFIC SIGNALS														
STREET LIGHTS		100	130	145	160	170	180	190	200	200	210	210		1,895
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>	<b>120</b>	<b>140</b>	<b>160</b>	<b>180</b>	<b>200</b>	<b>220</b>	<b>240</b>	<b>260</b>	<b>280</b>	<b>280</b>	<b>300</b>	<b>300</b>	<b>2,400</b>	<b>5,080</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS	23-	19-	22-										320-	384-
DEBENTURE	5-			24-	27-	30-	32-	35-	38-	38-	40-	40-		309-
<b>RATE SUPPORTED</b>	<b>28-</b>	<b>19-</b>	<b>22-</b>	<b>24-</b>	<b>27-</b>	<b>30-</b>	<b>32-</b>	<b>35-</b>	<b>38-</b>	<b>38-</b>	<b>40-</b>	<b>40-</b>	<b>320-</b>	<b>693-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND	92-	121-	139-	156-	173-	191-	208-	225-	242-	242-	260-	260-	2,080-	4,389-
<b>NON - RATE SUPPORTED</b>	<b>92-</b>	<b>121-</b>	<b>139-</b>	<b>156-</b>	<b>173-</b>	<b>191-</b>	<b>208-</b>	<b>225-</b>	<b>242-</b>	<b>242-</b>	<b>260-</b>	<b>260-</b>	<b>2,080-</b>	<b>4,389-</b>
<b>SOURCES OF FINANCING</b>	<b>120-</b>	<b>140-</b>	<b>161-</b>	<b>180-</b>	<b>200-</b>	<b>221-</b>	<b>240-</b>	<b>260-</b>	<b>280-</b>	<b>280-</b>	<b>300-</b>	<b>300-</b>	<b>2,400-</b>	<b>5,082-</b>
<b>STREET LIGHT GROWTH</b>			1-			1-								2-

# **Service Improvement Capital Budget 2011 to 2020 Forecast**



**London**  
CANADA

**SUMMARY OF SERVICE IMPROVEMENT PROJECTS  
EXPENDITURE BY SERVICE PROGRAM  
(\$000's)**

	Page	Prior	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total	10 Yr Avg
Economic Prosperity	256	46,666	9,533	<b>6,800</b>	6,800	6,800	6,800	7,650	800	800	800	800	800	95,049	3,885
Environmental Services	260	20,835	13,150	<b>4,046</b>	1,357	3,515	1,263	3,842	1,222	4,132	1,584	1,316	2,342	58,604	2,462
Parks, Recreation and Neighbourhood Services	266	2,759	2,426	<b>475</b>	325	325	400	2,400	2,275	275	400	2,275	200	14,535	935
Protective Services	274	500	415	<b>1,675</b>	200	2,898	1,000	1,000				700	1,600	9,988	907
Transportation Services	279	1,600	1,367	<b>1,367</b>	370	160	160	160	160	160	160	160	5,410	11,234	827
Corporate, Operating & Council Services	285	5,489	2,150	<b>250</b>	500	500	1,000	1,000	1,000	1,000	1,000	1,000	1,000	15,889	825
<b>Total Service Improvement Budget</b>		<b>77,849</b>	<b>29,041</b>	<b>14,613</b>	<b>9,552</b>	<b>14,198</b>	<b>10,623</b>	<b>16,052</b>	<b>5,457</b>	<b>6,367</b>	<b>3,944</b>	<b>6,251</b>	<b>11,352</b>	<b>205,299</b>	<b>9,841</b>



## 2011 Capital Budget with Forecasts (\$000's)

Economic Prosperity															Service Improvement														
Economic Development																													
	pg	Prior	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total															
GG1721 Economic Development	257		2,200	6,000	6,000	6,000	6,000	6,000						32,200															
ID1145 Future Industrial Land	258	16,881	800	800	800	800	800	800	800	800	800	800	800	25,681															
ID1168 Innovation Park	259	22,785						850						23,635															
GG1721-1 New Economy-London Intern'l Airport	* No PDR		2,500											2,500															
GG1721-2 New Economy-Goodwill Industries	* No PDR		600											600															
GG1721-3 New Economy-Grand Theatre	* No PDR		400											400															
GG1721-4 New Economy-Wastewater Technical Centre Joint Venture	* No PDR		300											300															
ID1142 Property Acqn - 6 Cuddy Blvd	* No PDR		533											533															
ID1168-1239 Innovation Ind Park - Phase 3	* No PDR	7,000	2,200											9,200															
Total Economic Development		46,666	9,533	6,800	6,800	6,800	6,800	7,650	800	800	800	800	800	95,049															
Total Economic Prosperity		46,666	9,533	6,800	6,800	6,800	6,800	7,650	800	800	800	800	800	95,049															

\* No Project Detail Record is provided. Project has been approved in prior years and is provided for prior years comparison totals only.



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> GG1721	<b>Project Title</b> ECONOMIC DEVELOPMENT	<b>Entity</b> Civic Departments	<b>Department</b> Corporate Revenues & Expense	<b>Division/RF Type</b> Corporate Initiatives	<b>Strategic Objective</b> Community Vitality	<b>Function</b> Economic Development	<b>Classification</b> Service Improvement	<b>Project Manager</b> M. Hayward
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**Project Description**

This project represents capacity in the capital plan created from senior government stimulus funding. It is intended that this capacity be used to fund larger scale economic initiatives and projects that will create long term jobs for the City of London.

**Project Justification**

In June 2009, the City of London received Infrastructure Stimulus Funding from the Federal and Provincial Government. Projects that were previously planned for 2010 to 2016 were brought forward to 2009 and two-thirds of the government funding was supplied by senior governments. Two thirds of the project funding was then freed up and accumulated into one project designated for longer term economic development projects.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>ECONOMIC DEVELOPMENT</b>														
<b>EXPENDITURE</b>														
DESIGN														
CONSTRUCTION		2,200	6,000	6,000	6,000	6,000	6,000							32,200
OTHER														
<b>EXPENDITURE</b>		<b>2,200</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>							<b>32,200</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE			2,000-	6,000-	6,000-	6,000-								20,000-
RESERVE FUND							6,000-							6,000-
<b>RATE SUPPORTED</b>			<b>2,000-</b>	<b>6,000-</b>	<b>6,000-</b>	<b>6,000-</b>	<b>6,000-</b>							<b>26,000-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND		2,200-	4,000-											6,200-
<b>NON - RATE SUPPORTED</b>		<b>2,200-</b>	<b>4,000-</b>											<b>6,200-</b>
<b>SOURCES OF FINANCING</b>		<b>2,200-</b>	<b>6,000-</b>	<b>6,000-</b>	<b>6,000-</b>	<b>6,000-</b>	<b>6,000-</b>							<b>32,200-</b>
<b>ECONOMIC DEVELOPMENT</b>														



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR. 2010	MO. 12	DAY 10
Classification Service Improvement	Project Manager G. Hopcroft		

Job Number <b>ID1145</b>	Project Title FUTURE INDUSTRIAL LAND ACQUISITION	Entity Civic Departments	Department CAO's Department	Division/RF Type Industrial Lands	Strategic Objective Economic Prosperity	Function Industrial Land
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**Project Description**

To acquire lands for City inventory to accommodate future industrial land requirements.

**Project Justification**

Acquisition of industrial lands to meet future economic demands. Industrial Land Development Strategy.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>FUTURE INDUSTRIAL LAND</b>														
<b>EXPENDITURE</b>														
LAND ACQUISITION	16,881	800	800	800	800	800	800	800	800	800	800	800		25,681
<b>EXPENDITURE</b>	<b>16,881</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>800</b>		<b>25,681</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE														
RESERVE FUND		800-	800-	800-	800-	800-	800-	800-	800-	800-	800-	800-		8,800-
DEBENTURE	16,881-													16,881-
<b>RATE SUPPORTED</b>	<b>16,881-</b>	<b>800-</b>	<b>800-</b>	<b>800-</b>	<b>800-</b>	<b>800-</b>	<b>800-</b>	<b>800-</b>	<b>800-</b>	<b>800-</b>	<b>800-</b>	<b>800-</b>		<b>25,681-</b>
<b>SOURCES OF FINANCING</b>	<b>16,881-</b>	<b>800-</b>	<b>800-</b>	<b>800-</b>	<b>800-</b>	<b>800-</b>	<b>800-</b>	<b>800-</b>	<b>800-</b>	<b>800-</b>	<b>800-</b>	<b>800-</b>		<b>25,681-</b>
<b>FUTURE INDUSTRIAL LAND</b>														



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> ID1168	<b>Project Title</b> INNOVATION PARK	<b>Entity</b> Civic Departments	<b>Department</b> CAO's Department	<b>Division/RF Type</b> Industrial Lands	<b>Strategic Objective</b> Economic Prosperity	<b>Function</b> Industrial Land	<b>DATE</b> PREPARED/REVISED	<b>YR.</b> 2010	<b>MO.</b> 12	<b>DAY</b> 10
							<b>Classification</b> Service Improvement	<b>Project Manager</b> G. Hopcroft		

**Project Description**

The development of serviced industrial lands along the Airport Road South corridor to accommodate future industrial land requirements providing economic growth. Local servicing will be phased in accordance with demand.

**Project Justification**

Industrial Land Development Strategy. Servicing to accommodate use of lands. Phase I servicing of approximately 114 saleable acres (44.94 hectares) completed in 2005. Additional phases to be constructed based on demand and City funding availability. Phase II servicing constructed in 2008. Phase III scheduled for 2015/2016 construction and Phase IV scheduled for 2008/2009 construction (brought forward due to Mill funding).

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>INNOVATION PARK</b>														
<b>EXPENDITURE</b>														
DESIGN	2,199													2,199
CONSTRUCTION	13,586						850							14,436
RELOCATE UTILITIES	5,300													5,300
STREET LIGHTS	720													720
CITY RELATED EXPENSES	980													980
<b>EXPENDITURE</b>	<b>22,785</b>						<b>850</b>							<b>23,635</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS														
DEBENTURE	2,443-						850-							3,293-
RESERVE FUND	5,597-													5,597-
<b>RATE SUPPORTED</b>	<b>8,040-</b>						<b>850-</b>							<b>8,890-</b>
<b>NON - RATE SUPPORTED</b>														
PROVINCIAL GRANTS	9,110-													9,110-
SUPERBUILD FUNDING	4,764-													4,764-
DEBENTURE														
OTHER SOURCES	871-													871-
<b>NON - RATE SUPPORTED</b>	<b>14,745-</b>													<b>14,745-</b>
<b>SOURCES OF FINANCING</b>	<b>22,785-</b>						<b>850-</b>							<b>23,635-</b>
<b>INNOVATION PARK</b>														

**2011 Capital Budget with Forecasts**  
**(\$000's)**

Environmental Services										Service Improvement				
Garbage Recycling & Composting														
	pg	Prior	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
SW6021 W12A Leachate Management	261	3,200	1,800	400		2,200		2,400		2,600			600	13,200
SW6023 Community Enviro Depots	262		100	900			100			100			100	1,300
SW6030 Landfill Site Property Acquisition	263	1,434	2,000	1,080	1,107	1,135	1,163	1,192	1,222	1,252	1,284	1,316	1,342	15,527
SW6040 Landfill Gas Management	264	771	2,100	1,666	250			250			300		300	5,637
SW6052 Additional Sanitary Operations Collection Truck	265	180				180				180				540
SW6047 Material Recovery Facility	* No PDR	15,250	7,150											22,400
Total Garbage Recycling & Composting		20,835	13,150	4,046	1,357	3,515	1,263	3,842	1,222	4,132	1,584	1,316	2,342	58,604
Total Environmental Services		20,835	13,150	4,046	1,357	3,515	1,263	3,842	1,222	4,132	1,584	1,316	2,342	58,604

\* No Project Detail Record is provided. Project has been approved in prior years and is provided for prior years comparison totals only.





**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR.	MO.	DAY
	2010	12	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
SW6021	W12A-LEACHATE MANAGEMENT	Civic Departments	Environmental & Engineering	Solid Waste Management	Environmental Responsibility	Solid Waste	Service Improvement	J. Stanford

**Project Description**

This project has two components, the 1st component is the construction of new cells with leachate collection system to provide required disposal capacity for incoming waste. Future cell expansions one planned for 2013 (cell 7S); 2015 (cell 7N); and the last cell expansion in 2017. The 2nd component is for the leachate pretreatment facility which was approved in 2009 and will be built in 2011.

**Project Justification**

Leachate collection system is a requirement of the landfills Certificate of Approval. 2011 Operating Impacts: Leachate management costs will decrease when the pumping station and force main begin operation. Hauling costs are estimated to decrease \$50,000 in 2011. 2012 & Beyond Operating Impacts: Decrease in hauling costs of \$300,000 annually.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>W12A-LEACHATE MANAGEMENT</b>														
<b>EXPENDITURE</b>														
DESIGN	407	200	400		200		200		200			200		1,807
CONSTRUCTION	2,693	1,600			2,000		2,200		2,400			400		11,293
CITY RELATED EXPENSES	100													100
<b>EXPENDITURE</b>	<b>3,200</b>	<b>1,800</b>	<b>400</b>		<b>2,200</b>		<b>2,400</b>		<b>2,600</b>			<b>600</b>		<b>13,200</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
RESERVE FUND	3,200-	1,800-	400-		2,200-							600-		8,200-
<b>RATE SUPPORTED</b>	<b>3,200-</b>	<b>1,800-</b>	<b>400-</b>		<b>2,200-</b>							<b>600-</b>		<b>8,200-</b>
<b>NON - RATE SUPPORTED</b>														
FEDERAL GRANTS							2,400-		2,600-					5,000-
<b>NON - RATE SUPPORTED</b>							<b>2,400-</b>		<b>2,600-</b>					<b>5,000-</b>
<b>SOURCES OF FINANCING</b>	<b>3,200-</b>	<b>1,800-</b>	<b>400-</b>		<b>2,200-</b>		<b>2,400-</b>		<b>2,600-</b>			<b>600-</b>		<b>13,200-</b>
<b>W12A-LEACHATE MANAGEMENT</b>														



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR. 2010	MO. 12	DAY 10

Project Manager
J. Stanford

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification
SW6023	COMMUNITY ENVIRO DEPOTS	Civic Departments	Environmental & Engineering	Solid Waste Management	Environmental Responsibility	Solid Waste	Service Improvement

**Project Description**

New project for the construction of new Community Enviro Depot at Adelaide Works Yard.

**Project Justification**

Community Enviro Depot required to service the north end of the city. Depots already exist in the west (Oxford Street), east (Clarke Road) and south (W12A Landfill) parts of the city. Community Enviro Depots are expected to take on an expanded diversion role as a result of a new Extended Producer-Responsibility program for electronics, tires and household special waste.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>COMMUNITY ENVIRO DEPOTS</b>														
<b>EXPENDITURE</b>														
DESIGN		100												100
CONSTRUCTION			900			100			100			100		1,200
<b>EXPENDITURE</b>		<b>100</b>	<b>900</b>			<b>100</b>			<b>100</b>			<b>100</b>		<b>1,300</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
RESERVE FUND		100-	900-			100-			100-			100-		1,300-
<b>RATE SUPPORTED</b>		<b>100-</b>	<b>900-</b>			<b>100-</b>			<b>100-</b>			<b>100-</b>		<b>1,300-</b>
<b>SOURCES OF FINANCING</b>		<b>100-</b>	<b>900-</b>			<b>100-</b>			<b>100-</b>			<b>100-</b>		<b>1,300-</b>
<b>COMMUNITY ENVIRO DEPOTS</b>														



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR. 2010	MO. 12	DAY 10
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<b>Job Number</b> SW6030	<b>Project Title</b> LANDFILL SITE PROPERTY ACQN	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Solid Waste Management	<b>Strategic Objective</b> Environmental Responsibility	<b>Function</b> Solid Waste	<b>Classification</b> Service Improvement	<b>Project Manager</b> J. Stanford
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**Project Description**

Property acquisition and property value protection plan for the W12A landfill.

**Project Justification**

The W12A Landfill Community Enhancement and Mitigative Measures Program provides for property acquisition or property value protection to a number of properties around the landfill. Acquisition of some properties is required for buffering and/or are part of the lands identified for future development by the City as part of the W12A Landfill Area Study. Property value protection is provided to properties not required for buffering purposes.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>LANDFILL SITE PROPERTY ACQN</b>														
<b>EXPENDITURE</b>														
LAND ACQUISITION	1,434	2,000	1,080	1,107	1,135	1,163	1,192	1,222	1,252	1,284	1,316	1,342		15,527
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>	<b>1,434</b>	<b>2,000</b>	<b>1,080</b>	<b>1,107</b>	<b>1,135</b>	<b>1,163</b>	<b>1,192</b>	<b>1,222</b>	<b>1,252</b>	<b>1,284</b>	<b>1,316</b>	<b>1,342</b>		<b>15,527</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
RESERVE FUND	1,434-	2,000-	1,080-	1,107-	1,135-	1,163-	1,192-	1,222-	1,252-	1,284-	1,316-	1,342-		15,527-
<b>RATE SUPPORTED</b>	<b>1,434-</b>	<b>2,000-</b>	<b>1,080-</b>	<b>1,107-</b>	<b>1,135-</b>	<b>1,163-</b>	<b>1,192-</b>	<b>1,222-</b>	<b>1,252-</b>	<b>1,284-</b>	<b>1,316-</b>	<b>1,342-</b>		<b>15,527-</b>
<b>SOURCES OF FINANCING</b>	<b>1,434-</b>	<b>2,000-</b>	<b>1,080-</b>	<b>1,107-</b>	<b>1,135-</b>	<b>1,163-</b>	<b>1,192-</b>	<b>1,222-</b>	<b>1,252-</b>	<b>1,284-</b>	<b>1,316-</b>	<b>1,342-</b>		<b>15,527-</b>
<b>LANDFILL SITE PROPERTY ACQN</b>														



**PROJECT DETAIL RECORD**  
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DATE PREPARED/REVISED	YR. 2010	MO. 12	DAY 10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
SW6040	LANDFILL GAS MANAGEMENT	Civic Departments	Environmental & Engineering	Solid Waste Management	Environmental Responsibility	Solid Waste	Service Improvement	J. Stanford

**Project Description**

Development of electrical power generation facility at W12A landfill in 2011/2012. Expansion of the wellfield is planned for 2012, 2015 and 2018 to supply landfill gas to the power plant. Operating costs in 2012 to be identified

**Project Justification**

Environmental benefits of using landfill gas to generate electricity include reduced greenhouse gas emissions as a result of renewable energy production and provide co-generation possibilities.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>LANDFILL GAS MANAGEMENT</b>														
<b>EXPENDITURE</b>														
DESIGN	8	269												277
CONSTRUCTION	763	1,831	1,666	250			250			300		300		5,360
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>	<b>771</b>	<b>2,100</b>	<b>1,666</b>	<b>250</b>			<b>250</b>			<b>300</b>		<b>300</b>		<b>5,637</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
RESERVE FUND	771-	700-		250-			250-			300-		300-		2,571-
<b>RATE SUPPORTED</b>	<b>771-</b>	<b>700-</b>		<b>250-</b>			<b>250-</b>			<b>300-</b>		<b>300-</b>		<b>2,571-</b>
<b>NON - RATE SUPPORTED</b>														
CANADA INFRASTRUCTURE STRAT		1,400-	1,666-											3,066-
<b>NON - RATE SUPPORTED</b>		<b>1,400-</b>	<b>1,666-</b>											<b>3,066-</b>
<b>SOURCES OF FINANCING</b>	<b>771-</b>	<b>2,100-</b>	<b>1,666-</b>	<b>250-</b>			<b>250-</b>			<b>300-</b>		<b>300-</b>		<b>5,637-</b>
<b>LANDFILL GAS MANAGEMENT</b>														



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> SW6052	<b>Project Title</b> ADDL SAN OPERATIONS-COLLECTION TRUCK	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Solid Waste Management	<b>Strategic Objective</b> Environmental Responsibility	<b>Function</b> Solid Waste	<b>Classification</b> Service Improvement	<b>Project Manager</b> J. Stanford
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<b>DATE PREPARED/REVISED</b>	<b>YR.</b>	<b>MO.</b>	<b>DAY</b>
	2010	12	10

**Project Description**

A new truck every 4 years to accommodate growth.

**Project Justification**

Expansion of fleet addresses city wide growth.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>ADDL SAN OPERATIONS-COLLECTIO</b>														
<b>EXPENDITURE</b>														
VEHICLE & EQUIPMENT	180				180				180					540
<b>EXPENDITURE</b>	<b>180</b>				<b>180</b>				<b>180</b>					<b>540</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
RESERVE FUND	86-				180-				180-					446-
<b>RATE SUPPORTED</b>	<b>86-</b>				<b>180-</b>				<b>180-</b>					<b>446-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND	94-													94-
<b>NON - RATE SUPPORTED</b>	<b>94-</b>													<b>94-</b>
<b>SOURCES OF FINANCING</b>	<b>180-</b>				<b>180-</b>				<b>180-</b>					<b>540-</b>
<b>ADDL SAN OPERATIONS-COLLECTIO</b>														



## 2011 Capital Budget with Forecasts (\$000's)

### Parks, Recreation & Neighbourhood Services

### Service Improvement

#### Neighbourhood & Recreation Services

	pg	Prior	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
RC2602 Farquaharson Arena Decommissioning and Renovating to Community Space	267										125	2,000		2,125
RC2608 Glen Cairn Major Upgrades	268						125	2,000						2,125
RC2612 Silverwoods Arena Expansion	269							125	2,000					2,125
RC2840 Golf Course Enhancements	270	310	50	75	75	75	75	75	75	75	75	75		1,035
RC2401-RINC London Optimist Sports Centre	* No PDR	1,115	1,200											2,315
<b>Total Neighbourhood &amp; Recreation Services</b>		<b>1,425</b>	<b>1,250</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>200</b>	<b>2,200</b>	<b>2,075</b>	<b>75</b>	<b>200</b>	<b>2,075</b>		<b>9,725</b>

#### Parks & Urban Forestry

	pg	Prior	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
PD1142 Enhanced Veterans Memorial Parkway	271		161	50	50	50								311
PD2165 Urban Civic Spaces	272		150	150										300
PP2011 Floodplain Acquisition	273		200	200	200	200	200	200	200	200	200	200	200	2,200
PD2719 Woodlot Acquisition	* No PDR		317											317
PD2734 Parkland Acquisition	* No PDR	959	298											1,257
TS1026 Forestry Mtce Management	* No PDR	375	50											425
<b>Total Parks &amp; Urban Forestry</b>		<b>1,334</b>	<b>1,176</b>	<b>400</b>	<b>250</b>	<b>250</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>4,810</b>
<b>Total Parks, Recreation &amp; Neighbourhood Services</b>		<b>2,759</b>	<b>2,426</b>	<b>475</b>	<b>325</b>	<b>325</b>	<b>400</b>	<b>2,400</b>	<b>2,275</b>	<b>275</b>	<b>400</b>	<b>2,275</b>	<b>200</b>	<b>14,535</b>

\* No Project Detail Record is provided. Project has been approved in prior years and is provided for prior years comparison totals only.



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
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DATE PREPARED/REVISED	YR.	MO.	DAY
	2010	12	10

<b>Job Number</b> RC2602	<b>Project Title</b> FARQUHARSON ARENA DECOMMISSION & RENOVATE TO COMMUNITY SPACE	<b>Entity</b> Civic Departments	<b>Department</b> Community Services	<b>Division/RF Type</b> Neighbourhood&Ch ildren's Ser	<b>Strategic Objective</b> Community Vitality	<b>Function</b> Facilities - Recreation	<b>Classification</b> Service Improvement	<b>Project Manager</b> L. Livingstone
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**Project Description**

The 2009 Parks and Recreation Strategic Master Plan update recommends that the Farquharson Arena ice pads be decommissioned upon the completion of replacement ice pads in the Southwest Multi-purpose Rec Centre. Further evaluation and planned investments have extended the life span of this facility to beyond 10 years. Greater urgency exists on the repurposing of Glen Cairn and Silverwoods Arenas to develop community space in support of these neighbourhoods. Therefore the repurposing of Farquharson will follow that of Silverwoods and Glen Cairn Arenas. Farquharson Arena will be "repurposed" to a mid-size community centre.

**Project Justification**

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>FARQUHARSON ARENA</b>														
<b>EXPENDITURE</b>														
DESIGN										125				125
CONSTRUCTION											2,000			2,000
VEHICLE & EQUIPMENT														
<b>EXPENDITURE</b>										<b>125</b>	<b>2,000</b>			<b>2,125</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE										125-	2,000-			2,125-
<b>RATE SUPPORTED</b>										<b>125-</b>	<b>2,000-</b>			<b>2,125-</b>
<b>SOURCES OF FINANCING</b>										<b>125-</b>	<b>2,000-</b>			<b>2,125-</b>
<b>FARQUHARSON ARENA</b>														



# **PROJECT DETAIL RECORD** **CORPORATION OF THE CITY OF LONDON** **2011 Capital Budget with Forecasts (In 000's)**

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	DATE	YR.	MO.	DAY
							PREPARED/REVISED	2010	12	10
RC2608	GLEN CAIRN ARENA DECOMMISSION & RENOVATE TO COMMUNITY SPACE	Civic Departments	Community Services	Neighbourhood&Children's Ser	Community Vitality	Facilities - Recreation				
							Classification Service Improvement	Project Manager L. Livingstone		

## **Project Description**

The 2009 Parks & Recreation Master Plan update recommends that the Glen Cairn Ice Pad be decommissioned and be redeveloped into a Community facility. Decommissioning will require the construction of a replacement ice pad in the ice pad inventory facility, therefore the arena component will remain until this pad is in place.

## **Project Justification**

Farquarson Arena requires "repurposing" to meet the needs of the immediate community.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>GLEN CAIRN ARENA</b>														
<b>EXPENDITURE</b>														
DESIGN						125								125
CONSTRUCTION							2,000							2,000
CITY RELATED EXPENSES														
VEHICLE & EQUIPMENT														
<b>EXPENDITURE</b>						<b>125</b>	<b>2,000</b>							<b>2,125</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE						125-	2,000-							2,125-
<b>RATE SUPPORTED</b>						<b>125-</b>	<b>2,000-</b>							<b>2,125-</b>
<b>SOURCES OF FINANCING</b>						<b>125-</b>	<b>2,000-</b>							<b>2,125-</b>
<b>GLEN CAIRN ARENA</b>														



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> RC2612	<b>Project Title</b> SILVERWOODS ARENA DECOMMISSION & RENOVATE TO COMMUNITY SPACE	<b>Entity</b> Civic Departments	<b>Department</b> Community Services	<b>Division/RF Type</b> Neighbourhood&Ch ildren's Ser	<b>Strategic Objective</b> Community Vitality	<b>Function</b> Facilities - Recreation	<b>DATE</b> PREPARED/REVISED	<b>YR.</b> 2010	<b>MO.</b> 12	<b>DAY</b> 10
							<b>Classification</b> Service Improvement	<b>Project Manager</b> B. Coxhead		

**Project Description**

Pending the findings of the 2009 Parks & Recreation Master Plan update recommends that the Silverwoods ice pad be decommissioned and be redeveloped into a Community Facility. Decommissioning will require the construction of a replacement pad as part of the ice pad inventory, therefore the arena component will remain until this ice pad is in place.

**Project Justification**

Silverwoods Arena requires "repurposing" to meet the needs of the immediate community.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>SILVERWOODS ARENA</b>														
<b>EXPENDITURE</b>														
DESIGN							125							125
CONSTRUCTION								2,000						2,000
VEHICLE & EQUIPMENT														
<b>EXPENDITURE</b>							<b>125</b>	<b>2,000</b>						<b>2,125</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE							125-	2,000-						2,125-
<b>RATE SUPPORTED</b>							<b>125-</b>	<b>2,000-</b>						<b>2,125-</b>
<b>SOURCES OF FINANCING</b>							<b>125-</b>	<b>2,000-</b>						<b>2,125-</b>
<b>SILVERWOODS ARENA</b>														



# **PROJECT DETAIL RECORD** **CORPORATION OF THE CITY OF LONDON** **2011 Capital Budget with Forecasts (In 000's)**

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	DATE	YR.	MO.	DAY	Classification	Project Manager
							PREPARED/REVISED	2010	12	10		
RC2840	COURSE ENHANCEMENTS (TRAPS, CART PATHS, FORESTRY)	Civic Departments	Community Services	Parks and Recreation	Community Vitality	Facilities - Recreation					Service Improvement	B. Coxhead

## Project Description

Annual program for course enhancements such as cart paths, tees, traps and forestry.

## Project Justification

Continued incremental improvements and enhancements are required to maintain the golf course assets over 90 holes of golf to assist in retaining the market share in the competitive London golf community of pay as you play golf.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>COURSE ENHANCEMENTS</b>														
<b>EXPENDITURE</b>														
DESIGN	310	50	75	75	75	75	75	75	75	75	75			1,035
<b>EXPENDITURE</b>	<b>310</b>	<b>50</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>75</b>			<b>1,035</b>
<b>SOURCES OF FINANCING</b>														
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND	310-	50-	75-	75-	75-	75-	75-	75-	75-	75-	75-			1,035-
<b>NON - RATE SUPPORTED</b>	<b>310-</b>	<b>50-</b>	<b>75-</b>	<b>75-</b>	<b>75-</b>	<b>75-</b>	<b>75-</b>	<b>75-</b>	<b>75-</b>	<b>75-</b>	<b>75-</b>			<b>1,035-</b>
<b>SOURCES OF FINANCING</b>	<b>310-</b>	<b>50-</b>	<b>75-</b>	<b>75-</b>	<b>75-</b>	<b>75-</b>	<b>75-</b>	<b>75-</b>	<b>75-</b>	<b>75-</b>	<b>75-</b>			<b>1,035-</b>
<b>COURSE ENHANCEMENTS</b>														





**PROJECT DETAIL RECORD**  
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<b>Job Number</b> PD1142	<b>Project Title</b> ENHANCED VETERANS MEMORIAL PARKWAY	<b>Entity</b> Civic Departments	<b>Department</b> Planning & Development	<b>Division/RF Type</b> Planning Division	<b>Strategic Objective</b> Community Vitality	<b>Function</b> Parks	<b>DATE PREPARED/REVISED</b> 2010   12   10	<b>Classification</b> Service Improvement	<b>Project Manager</b> R. Panzer
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**Project Description**

Project for an enhanced landscape treatment in accordance with approved Veterans Memorial Parkway Plan. See Business Case.

**Project Justification**

Visible recognition of London's veterans as well as an enhanced gateway to the City. Continued partnership with corporate and volunteer organizations support this capital project.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>ENHANCED VETERANS MEMORIAL</b>														
<b>EXPENDITURE</b>														
DESIGN			30	30	30									90
CONSTRUCTION		161	20	20	20									221
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>		<b>161</b>	<b>50</b>	<b>50</b>	<b>50</b>									<b>311</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS				50-										50-
DEBENTURE		161-	50-		50-									261-
<b>RATE SUPPORTED</b>		<b>161-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>									<b>311-</b>
<b>NON - RATE SUPPORTED</b>														
<b>OTHER SOURCES</b>														
<b>NON - RATE SUPPORTED</b>														
<b>SOURCES OF FINANCING</b>		<b>161-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>									<b>311-</b>
<b>ENHANCED VETERANS MEMORIAL</b>														



# **PROJECT DETAIL RECORD** **CORPORATION OF THE CITY OF LONDON** **2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR. 2010	MO. 12	DAY 10
Classification Service Improvement	Project Manager A. Macpherson		

Job Number PD2165	Project Title URBAN CIVIC SPACES	Entity Civic Departments	Department Planning & Development	Division/RF Type Planning Division	Strategic Objective Community Vitality	Function Parks
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**Project Description**

Urban/civic spaces, primarily downtown, provide vital urban spaces to support downtown renewal, events and tourism. This program supports the implementation of the recent Downtown Task Force and future urban design recommendations from the Downtown Masterplan.

**Project Justification**

Vibrant, up-to-date civic spaces support the City's goal of attracting additional residential downtown and supports the implementation of the Downtown Task Force and future Urban Design recommendations.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>URBAN CIVIC SPACES</b>														
<b>EXPENDITURE</b>														
DESIGN														
CONSTRUCTION		150	150											300
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>		150	150											300
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS		150-	150-											300-
DEBENTURE														
<b>RATE SUPPORTED</b>		150-	150-											300-
<b>SOURCES OF FINANCING</b>		150-	150-											300-
<b>URBAN CIVIC SPACES</b>														



# **PROJECT DETAIL RECORD** **CORPORATION OF THE CITY OF LONDON** **2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR. 2010	MO. 12	DAY 10
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<b>Job Number</b> PP2011	<b>Project Title</b> 2011 FLOODPLAIN ACQUISITION	<b>Entity</b> Civic Departments	<b>Department</b> Finance and Corporate Serv	<b>Division/RF Type</b> Realty Services	<b>Strategic Objective</b> Environmental Responsibility	<b>Function</b> Land Acquisition	<b>Classification</b> Service Improvement	<b>Project Manager</b> R. Sanderson
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**Project Description**

To acquire and maintain Provincial/Municipal lands within the flood plain & conservation areas for public purposes per priorities established by Municipal Council.

**Project Justification**

Flood control, conservation and preservation, recreational purposes.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>2011 FLOODPLAIN ACQUISITION</b>														
<b>EXPENDITURE</b>														
LAND ACQUISITION			200	200	200	200	200	200	200	200	200	200	200	2,200
<b>EXPENDITURE</b>			<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>2,200</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS														
RESERVE FUND			200-	200-	200-	200-	200-	200-	200-	200-	200-	200-	200-	2,200-
<b>RATE SUPPORTED</b>			<b>200-</b>	<b>200-</b>	<b>200-</b>	<b>200-</b>	<b>200-</b>	<b>200-</b>	<b>200-</b>	<b>200-</b>	<b>200-</b>	<b>200-</b>	<b>200-</b>	<b>2,200-</b>
<b>SOURCES OF FINANCING</b>			<b>200-</b>	<b>200-</b>	<b>200-</b>	<b>200-</b>	<b>200-</b>	<b>200-</b>	<b>200-</b>	<b>200-</b>	<b>200-</b>	<b>200-</b>	<b>200-</b>	<b>2,200-</b>
<b>2011 FLOODPLAIN ACQUISITION</b>														

**2011 Capital Budget with Forecasts  
(\$000'S)**

Protective Services								Service Improvement						
Fire Services														
	pg	Prior	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
PP1025 Interface & Mobile Data	275						1,000	1,000						2,000
PP1089 Relocate Fire Station No 7 (2011 - Construction)	276	500	200	1,675										2,375
PP1090 Relocate Fire Station Fire No 10	277											700	1,600	2,300
PP1091 Replacement and Relocation of Fire Training Tower	278				200	2,898								3,098
PP1031 Interactive Training and Communication	* No PDR		100											100
PP1034 Drafting Tank	* No PDR		115											115
Total Fire Services		500	415	1,675	200	2,898	1,000	1,000				700	1,600	9,988
Total Protective Services		500	415	1,675	200	2,898	1,000	1,000				700	1,600	9,988

\* No Project Detail Record is provided. Project has been approved in prior years and is provided for prior years comparison totals only.



# **PROJECT DETAIL RECORD** **CORPORATION OF THE CITY OF LONDON** **2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR. 2010	MO. 12	DAY 10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PP1025	INTERFACE & MOBILE DATA	Civic Departments	CAO's Department	Fire Services	Community Vitality	Fire Protection	Service Improvement	J. Kobarda

## **Project Description**

To install data terminals to track status of firefighting vehicles and link to CAD System; minimize response/clearance times and radio traffic; and to provide vital information to on-site commanders. Allows for sensitive information to be transmitted securely.

## **Project Justification**

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>INTERFACE &amp; MOBILE DATA</b>														
<b>EXPENDITURE</b>														
DESIGN						200								200
OTHER						800	1,000							1,800
<b>EXPENDITURE</b>						<b>1,000</b>	<b>1,000</b>							<b>2,000</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS							971-							971-
DEBENTURE						1,000-	29-							1,029-
<b>RATE SUPPORTED</b>						<b>1,000-</b>	<b>1,000-</b>							<b>2,000-</b>
<b>SOURCES OF FINANCING</b>						<b>1,000-</b>	<b>1,000-</b>							<b>2,000-</b>
<b>INTERFACE &amp; MOBILE DATA</b>														





**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> PP1089	<b>Project Title</b> RELOCATE FIRE STATION NO 7	<b>Entity</b> Civic Departments	<b>Department</b> CAO's Department	<b>Division/RF Type</b> Fire Services	<b>Strategic Objective</b> Community Vitality	<b>Function</b> Fire Protection	<b>DATE</b> PREPARED/REVISED	<b>YR.</b> 2010	<b>MO.</b> 12	<b>DAY</b> 10
							<b>Classification</b> Service Improvement	<b>Project Manager</b> J. Kobarda		

**Project Description**

To purchase land and relocate station No. 7 east of current location at 1192 Highbury Ave (in between Huron and Cheapside).

**Project Justification**

Current station is in need of major repairs possibly \$500,000 - \$750,000 to address items noted in the 1999 facilities study as well as health and safety issues and human rights issues. New aerial trucks are larger than previous vehicles and current location does not provide appropriate space to accommodate staff and new vehicle. Current location on Highbury presents safety concerns in backing up of vehicles as well as increasing issues regarding egress of building during high traffic times. Relocation of station east will also provide more adequate first response times and reduce response delays attempting to exit onto Highbury Ave.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>RELOCATE FIRE STATION NO 7</b>														
<b>EXPENDITURE</b>														
DESIGN		200												200
LAND ACQUISITION	500													500
CONSTRUCTION			1,600											1,600
CITY RELATED EXPENSES			75											75
<b>EXPENDITURE</b>	<b>500</b>	<b>200</b>	<b>1,675</b>											<b>2,375</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE	500-	200-	1,675-											2,375-
<b>RATE SUPPORTED</b>	<b>500-</b>	<b>200-</b>	<b>1,675-</b>											<b>2,375-</b>
<b>SOURCES OF FINANCING</b>	<b>500-</b>	<b>200-</b>	<b>1,675-</b>											<b>2,375-</b>
<b>RELOCATE FIRE STATION NO 7</b>														



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> PP1090	<b>Project Title</b> RELOCATE FIRE STATION NO10	<b>Entity</b> Civic Departments	<b>Department</b> CAO's Department	<b>Division/RF Type</b> Fire Services	<b>Strategic Objective</b> Community Vitality	<b>Function</b> Fire Protection	<b>Classification</b> Service Improvement	<b>Project Manager</b> J. Kobarda
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<b>DATE PREPARED/REVISED</b>	<b>YR.</b>	<b>MO.</b>	<b>DAY</b>
	2010	12	10

**Project Description**

To purchase land and relocate station No. 10 (West of its current location at 2125 Trafalgar St (just west of Airport Rd) (Veterans Parkway). Construction anticipated in 2020.

**Project Justification**

Subject to further analysis and presentation of the Master Fire Plan to Council.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>RELOCATE FIRE STATION NO10</b>														
<b>EXPENDITURE</b>														
DESIGN											200			200
LAND ACQUISITION											500			500
CONSTRUCTION												1,600		1,600
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>											<b>700</b>	<b>1,600</b>		<b>2,300</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS														
DEBENTURE											700-	1,600-		2,300-
<b>RATE SUPPORTED</b>											<b>700-</b>	<b>1,600-</b>		<b>2,300-</b>
<b>SOURCES OF FINANCING</b>											<b>700-</b>	<b>1,600-</b>		<b>2,300-</b>
<b>RELOCATE FIRE STATION NO10</b>														



# **PROJECT DETAIL RECORD** **CORPORATION OF THE CITY OF LONDON** **2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR.	MO.	DAY
	2010	12	10

<b>Job Number</b> PP1091	<b>Project Title</b> REPLACEMENT & RELOCATION OF FIRE TRAINING TOWER LOCATED AT 746 WELLINGTON RD.	<b>Entity</b> Civic Departments	<b>Department</b> CAO's Department	<b>Division/RF Type</b> Fire Services	<b>Strategic Objective</b> Community Vitality	<b>Function</b> Fire Protection	<b>Classification</b> Service Improvement	<b>Project Manager</b> J. Kobarda
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## **Project Description**

To replace the training tower and relocate to outside the urban area. New facility would require a portable classroom with washroom facilities, a suitably sized piece of asphalt to be used for defensive driving training, reclaiming water pool to purify and recycle water, a training tower, drafting tank, area for extrication, rail cars and suitably sized to accommodate future requirements.

## **Project Justification**

Current tower was built in 1981 and although at the time was outside the main City it is now located within the urban area and is on the west perimeter of an ESA. Training activity is restricted by Wellington Road, the ESA, and with the construction of the new Dearness home. The tower is deteriorating and potential increased usage of the ESA will reduce the viability of the tower. Ministry of Labour has increased its monitoring of live fire structures using NFPR1403 as the standard review of tower in 2009 may result in significant repairs or need to advance the project.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>REPLACEMENT &amp; RELOCATION OF</b>														
<b>EXPENDITURE</b>														
DESIGN														
LAND ACQUISITION														
CONSTRUCTION				200	2,898									3,098
<b>EXPENDITURE</b>				<b>200</b>	<b>2,898</b>									<b>3,098</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS														
DEBENTURE				200-	2,898-									3,098-
<b>RATE SUPPORTED</b>				<b>200-</b>	<b>2,898-</b>									<b>3,098-</b>
<b>SOURCES OF FINANCING</b>				<b>200-</b>	<b>2,898-</b>									<b>3,098-</b>
<b>REPLACEMENT &amp; RELOCATION OF</b>														

## 2011 Capital Budget with Forecasts (\$000'S)

### Transportation Services

### Service Improvement

#### Public Transit

	pg	Prior	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
MU1180 Bus Expansion - Existing Service Area and BRT	280			497										497
MU1190 Transit Priority Measure - BRT	281			500										500
MU1027 Bus Expansion	* No PDR		497											497
MU1065 Transit Priority Measures	* No PDR	1,500	500											2,000
<b>Total Public Transit</b>		<b>1,500</b>	<b>997</b>	<b>997</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,494</b>

#### Roadways

	pg	Prior	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
TS1302 Commissioners Rd Improvement	282												5,250	5,250
TS1739-11 Bike Lane Program	283		320	320	320	110	110	110	110	110	110	110	110	1,840
TS5012 Audible Pedestrian Signals	284	100	50	50	50	50	50	50	50	50	50	50	50	650
<b>Total Roadways</b>		<b>100</b>	<b>370</b>	<b>370</b>	<b>370</b>	<b>160</b>	<b>160</b>	<b>160</b>	<b>160</b>	<b>160</b>	<b>160</b>	<b>160</b>	<b>5,410</b>	<b>7,740</b>
<b>Total Transportation Services</b>		<b>1,600</b>	<b>1,367</b>	<b>1,367</b>	<b>370</b>	<b>160</b>	<b>160</b>	<b>160</b>	<b>160</b>	<b>160</b>	<b>160</b>	<b>160</b>	<b>5,410</b>	<b>11,234</b>

\* No Project Detail Record is provided. Project has been approved in prior years and is provided for prior years comparison totals only.



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> MU1180	<b>Project Title</b> BUS EXPANSION - EXISTING SERVICE AREA AND BRT	<b>Entity</b> Boards & Commissions	<b>Department</b> Boards & Commission	<b>Division/RF Type</b> London Transit Commission	<b>Strategic Objective</b> Progressive Transportation S	<b>Function</b> Transit	<b>DATE PREPARED/REVISED</b>	<b>YR.</b> 2011	<b>MO.</b> 03	<b>DAY</b> 02
							<b>Classification</b> Service Improvement	<b>Project Manager</b> L. Ducharme		

**Project Description**

To purchase expansion buses in order to accommodate ridership growth while the existing service area and the planned change in service delivery consistent with LTC Long Term Growth Strategy. For 2010 only the one expansion bus is to be fully funded by Provincial Gas Tax. Post 2010 the required funding is shown as "unfunded" noting it is expected the cost will be shared equally by all three levels of government. The appropriate application for funding will be made subsequent to the updating of the City of London's Transportation Master Plan in 2011 as approved by Municipal Council to incorporate London Transit's Long Term Growth Strategy.

**Project Justification**

The expansion buses are required to address population growth and ridership growth consistent with the objectives of the City's Transportation Master Plan, and London Transit's Long Term Growth Strategy.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>BUS EXPANSION - EXISTING</b>														
<b>EXPENDITURE</b>														
OTHER														
VEHICLE & EQUIPMENT			497											497
<b>EXPENDITURE</b>			<b>497</b>											<b>497</b>
<b>SOURCES OF FINANCING</b>														
DEBENTURE														
<b>NON - RATE SUPPORTED</b>														
FEDERAL GRANTS														
PROVINCIAL GRANTS			497-											497-
OTHER SOURCES														
<b>NON - RATE SUPPORTED</b>			<b>497-</b>											<b>497-</b>
<b>SOURCES OF FINANCING</b>			<b>497-</b>											<b>497-</b>
<b>BUS EXPANSION - EXISTING</b>														





**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> MU1190	<b>Project Title</b> TRANSIT PRIORITY MEASURE - BRT	<b>Entity</b> Boards & Commissions	<b>Department</b> Boards & Commission	<b>Division/RF Type</b> London Transit Commission	<b>Strategic Objective</b> Progressive Transportation S	<b>Function</b> Transit	<b>Classification</b> Service Improvement	<b>Project Manager</b> L. Ducharme
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**Project Description**

The program provides for the implementation of various Transit Priority Measures, including, but not limited to: signalization of traffic lights for buses turning restriction, bus right-of-ways terminal developments pilot program involving high occupancy vehicle lanes. The program is directly related to LTC Bus Rapid Transit Strategy as set out in the related Long Term Growth Plan. The strategy has been adopted by Municipal Council, and is included as the transit strategy in the updating of the City of London's Transportation Master Plan scheduled to be complete in 2011.

**Project Justification**

If the current system is to be more efficient and effective, two key requirements to build ridership will be necessary to establish/implement various transit priority measures including such items as queue jumps, bus/traffic lights interface (extend green light or shorten the red light depending upon service performance) turn restrictions, priority merges, etc. The measures to be employed will be predicated on the final approval/direction of the "Long Term Service Growth Strategy."

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>TRANSIT PRIORITY MEASURE - BR</b>														
<b>EXPENDITURE</b>														
VEHICLE & EQUIPMENT			500											500
<b>EXPENDITURE</b>			<b>500</b>											<b>500</b>
<b>SOURCES OF FINANCING</b>														
DEBENTURE														
<b>NON - RATE SUPPORTED</b>														
FEDERAL GRANTS														
PROVINCIAL GRANTS			500-											500-
OTHER SOURCES														
<b>NON - RATE SUPPORTED</b>			<b>500-</b>											<b>500-</b>
<b>SOURCES OF FINANCING</b>			<b>500-</b>											<b>500-</b>
<b>TRANSIT PRIORITY MEASURE - BR</b>														



**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> TS1302	<b>Project Title</b> COMMISSIONERS RD IMPROVEMENT SPRINGBANK TO WONDERLAND	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Roads & Structures	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>Classification</b> Service Improvement	<b>Project Manager</b> J. Lucas
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<b>DATE PREPARED/REVISED</b>	<b>YR.</b>	<b>MO.</b>	<b>DAY</b>
	2010	12	10

**Project Description**

To realign Commissioners Road "SnakeHill" at Springbank. Work scheduled has been deferred to beyond 2020. Coordinated with Water EW3673.

**Project Justification**

Project will eliminate the existing horizontal & vertical deficiencies of Commissioners Rd. Deficiencies that the proposed work addresses. Safety concerns due to horizontal and vertical deficiencies. Prior years Commissioners Rd. (Snake Hill) Project TS1320 was an interim work project to improve sight lines and road widths as directed by Council June 28, 2005, funded with a MOVE Ontario grant. New road Right of Way at east end is in place through new development. New road Right of Way will be required at the west end through presently active gravel pits. Re-alignment is scheduled for after closure of the pits when the resources are depleted. This is expected in 20+ years.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>COMMISSIONERS RD IMPROVEMENT</b>														
<b>EXPENDITURE</b>														
DESIGN												700		700
CONSTRUCTION												4,000		4,000
RELOCATE UTILITIES												500		500
CITY RELATED EXPENSES												50		50
<b>EXPENDITURE</b>												<b>5,250</b>		<b>5,250</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS												4,230-		4,230-
DEBENTURE												1,020-		1,020-
<b>RATE SUPPORTED</b>												<b>5,250-</b>		<b>5,250-</b>
<b>NON - RATE SUPPORTED</b>														
RESERVE FUND														
<b>NON - RATE SUPPORTED</b>														
<b>SOURCES OF FINANCING</b>												<b>5,250-</b>		<b>5,250-</b>
<b>COMMISSIONERS RD IMPROVEMENT</b>														



# **PROJECT DETAIL RECORD** **CORPORATION OF THE CITY OF LONDON** **2011 Capital Budget with Forecasts (In 000's)**

Job Number <b>TS1739-11</b>	Project Title 2011 BIKE LANE PROGRAM	Entity Civic Departments	Department Environmental & Engineering	Division/RF Type Roads & Structures	Strategic Objective Core Infrastructure	Function Roads	DATE PREPAREDREVISED 2010   12   10	YR. 2010	MO. 12	DAY 10	Classification Service Improvement	Project Manager J. Lucas
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## Project Description

Program to introduce bike lanes to roadways in accordance with the City's Bicycle Master Plan.

## Project Justification

Identified in the Bicycle Master Plan. Funding for this project eligible from the Federal Gas Tax Program. Signage promotional program to be part of activities. Lanes added either as independent projects or in conjunction with other City works for cost effectiveness.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>2011 BIKE LANE PROGRAM</b>														
<b>EXPENDITURE</b>														
DESIGN			45	45										90
CONSTRUCTION			270	270	110	110	110	110	110	110	110	110		1,420
CITY RELATED EXPENSES			5	5										10
<b>EXPENDITURE</b>			<b>320</b>	<b>320</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>110</b>		<b>1,520</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS														
<b>RATE SUPPORTED</b>														
<b>NON - RATE SUPPORTED</b>														
FEDERAL GRANTS			320-	320-	110-	110-	110-	110-	110-	110-	110-	110-		1,520-
RESERVE FUND														
<b>NON - RATE SUPPORTED</b>			<b>320-</b>	<b>320-</b>	<b>110-</b>	<b>110-</b>	<b>110-</b>	<b>110-</b>	<b>110-</b>	<b>110-</b>	<b>110-</b>	<b>110-</b>		<b>1,520-</b>
<b>SOURCES OF FINANCING</b>			<b>320-</b>	<b>320-</b>	<b>110-</b>	<b>110-</b>	<b>110-</b>	<b>110-</b>	<b>110-</b>	<b>110-</b>	<b>110-</b>	<b>110-</b>		<b>1,520-</b>
<b>2011 BIKE LANE PROGRAM</b>														



# **PROJECT DETAIL RECORD** **CORPORATION OF THE CITY OF LONDON** **2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR.	MO.	DAY
	2010	12	10

<b>Job Number</b> TS5012	<b>Project Title</b> AUDIBLE PEDESTRIAN SIGNALS	<b>Entity</b> Civic Departments	<b>Department</b> Environmental & Engineering	<b>Division/RF Type</b> Parking & Traffic Signals	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Roads	<b>Classification</b> Service Improvement	<b>Project Manager</b> S. Maguire
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## **Project Description**

To provide for retrofitting signals with audible pedestrian signals to improve accessibility for disabled individuals. This budget will allow for the retrofitting of one or two signals annually.

## **Project Justification**

Prioritization, with input from the City's Accessible Advisory Committee, of the remaining traffic signals is currently underway.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>AUDIBLE PEDESTRIAN SIGNALS</b>														
<b>EXPENDITURE</b>														
TRAFFIC SIGNALS	100	50	50	50	50	50	50	50	50	50	50	50		650
<b>EXPENDITURE</b>	<b>100</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>		<b>650</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS	100-	50-	50-	50-	50-	50-	50-	50-	50-	50-	50-	50-		650-
DEBENTURE														
<b>RATE SUPPORTED</b>	<b>100-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>		<b>650-</b>
<b>SOURCES OF FINANCING</b>	<b>100-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>	<b>50-</b>		<b>650-</b>
<b>AUDIBLE PEDESTRIAN SIGNALS</b>														

## 2011 Capital Budget with Forecasts (\$000'S)

### Corporate, Operating & Council Services

### Service Improvement

#### Corporate Services

	pg	Prior	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
GG1055 Communications Infrastructure	286	3,689	1,711				500	500	500	500	500	500	500	8,900
TS6217 Facility Energy Management	287	1,800	250	250	500	500	500	500	500	500	500	500	500	6,800
<b>Total Corporate Services</b>		<b>5,489</b>	<b>1,961</b>	<b>250</b>	<b>500</b>	<b>500</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>15,700</b>

#### Financial Management

	pg	Prior	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
GG1060 Payment Manager	* No PDR		189											189
<b>Total Financial Management</b>		<b>0</b>	<b>189</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>189</b>

#### Total Corporate, Operating & Council Services

		<b>5,489</b>	<b>2,150</b>	<b>250</b>	<b>500</b>	<b>500</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>15,889</b>
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\* No Project Detail Record is provided. Project has been approved in prior years and is provided for prior years comparison totals only.





**PROJECT DETAIL RECORD**  
**CORPORATION OF THE CITY OF LONDON**  
**2011 Capital Budget with Forecasts (In 000's)**

<b>Job Number</b> GG1055	<b>Project Title</b> COMMUNICATIONS INFRASTRUCTURE	<b>Entity</b> Civic Departments	<b>Department</b> Finance and Corporate Serv	<b>Division/RF Type</b> FA - Departmental Admin	<b>Strategic Objective</b> Core Infrastructure	<b>Function</b> Technology Services	<b>Classification</b> Service Improvement	<b>Project Manager</b> M. Hayward
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**Project Description**

This project involves the complete review and replacement of the communications network and all elements within the City of London. All services are represented that use radio communication, with special consideration given for the emergency services of Police and Fire.

**Project Justification**

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>COMMUNICATIONS INFRASTRUCTURE</b>														
<b>EXPENDITURE</b>														
DESIGN	13													13
CONSTRUCTION	239													239
OTHER	3,437	1,711				500	500	500	500	500	500	500	500	9,148
<b>EXPENDITURE</b>	<b>3,689</b>	<b>1,711</b>				<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>9,400</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
FUNDED FROM OPERATIONS		500-				500-			500-				500-	2,000-
DEBENTURE	3,689-	1,211-					500-	500-		500-	500-	500-		7,400-
<b>RATE SUPPORTED</b>	<b>3,689-</b>	<b>1,711-</b>				<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>9,400-</b>
<b>SOURCES OF FINANCING</b>	<b>3,689-</b>	<b>1,711-</b>				<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>9,400-</b>
<b>COMMUNICATIONS INFRASTRUCTURE</b>														



# **PROJECT DETAIL RECORD** **CORPORATION OF THE CITY OF LONDON** **2011 Capital Budget with Forecasts (In 000's)**

DATE PREPARED/REVISED	YR. 2010	MO. 12	DAY 10
Classification Service Improvement	Project Manager B. Campbell		

Job Number <b>TS6217</b>	Project Title FACILITY ENERGY MGMT	Entity Civic Departments	Department Environmental & Engineering	Division/RF Type Asset Management - Buildings	Strategic Objective Community Vitality	Function Facilities - Support
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**Project Description**

To upgrade City facilities to incorporate energy management components and reduce future operating costs through reduction in consumption. Energy audits and condition studies to establish baseline information for tracking success of program. Part of 2010 and 2011 funding transferred to support Infrastructure Stimulus Projects.

**Project Justification**

Escalating energy prices require facility upgrades to reduce annual future operating costs. Annual operating costs savings (corporate) are anticipated following completion of the work. This city's facility stock of over 200 facilities including more than 300 buildings and structures is aging with most facilities being 30+ years and with escalating energy prices a strategic program is required to define a well planned course of action to upgrade facilities in effort to reduce annual energy consumption and future operating costs as well as to extend their useful life.

	Prior Years Budget	2010 Approved Budget	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 And Beyond	Total Budget
<b>FACILITY ENERGY MGMT</b>														
<b>EXPENDITURE</b>														
DESIGN		40												40
CONSTRUCTION	1,760	250	250	500	500	500	500	500	500	500	500	500		6,760
CITY RELATED EXPENSES														
<b>EXPENDITURE</b>	<b>1,800</b>	<b>250</b>	<b>250</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>		<b>6,800</b>
<b>SOURCES OF FINANCING</b>														
<b>RATE SUPPORTED</b>														
DEBENTURE														
<b>RATE SUPPORTED</b>														
<b>NON - RATE SUPPORTED</b>														
FEDERAL GRANTS	602-	250-	250-	500-	500-	500-	500-	500-	500-	500-	500-	500-		5,602-
RESERVE FUND	1,198-													1,198-
OTHER SOURCES														
<b>NON - RATE SUPPORTED</b>	<b>1,800-</b>	<b>250-</b>	<b>250-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>		<b>6,800-</b>
<b>SOURCES OF FINANCING</b>	<b>1,800-</b>	<b>250-</b>	<b>250-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>	<b>500-</b>		<b>6,800-</b>
<b>FACILITY ENERGY MGMT</b>														

# Overview of Reserves and Reserve Funds



**London**  
CANADA

## **Reserves and Reserve Funds**

### ***What are Reserves and Reserve Funds?***

- A **Reserve Fund** is an amount set aside for a specific purpose by authority of a bylaw (or as required by legislation) that is carried from year to year unless consumed or formally closed. The Woodland Acquisition Reserve Fund, for example, is maintained year over year to fund unpredictable opportunities to purchase woodlots. Cash placed in a reserve fund draws interest.
- **Reserves** are also amounts carried from year to year, but reserves are set up by resolution and are used mainly as cushions against operating budget contingencies. The Operating Budget Contingency Reserve is simply an amount that can be used to provide a buffer against an unusual operating budget expense such as sudden increased costs resulting from Ontario Works caseload spikes. Reserves do not draw interest. Cash in reserves adds to the General Fund which adds interest into the revenue account.

### ***What is the Purpose of Reserves and Reserve Funds?***

- Funds are accumulated in advance of a large projected project or contingency to smooth the impact on the annual operating budget (e.g. New Major Facilities Reserve Fund, Operating Budget Contingency Reserve).
- To provide for 'intergenerational equity' (e.g. the next sanitary landfill site will likely cost a lot more than the existing site, so building a reserve fund now will ease the burden for future ratepayers). Reserve funds are best used to provide equity when current ratepayers are enjoying a 'benefit'. Debt is best used to spread the burden of an enhancement.
- To comply with the law, as some reserve funds are obligatory (e.g. Development Charge – City Services Reserve Funds).
- The aggregation of reserves and reserve funds saves borrowing costs by providing a cushion against dips in cash flow and a source of interim financing for capital projects. The total level of reserves and reserve funds are one of the factors considered when the City's credit is evaluated on an annual basis (level of liquidity).
- To save for unfunded liabilities that will be required to be paid out at future dates (e.g. Self Insurance Reserve Fund).

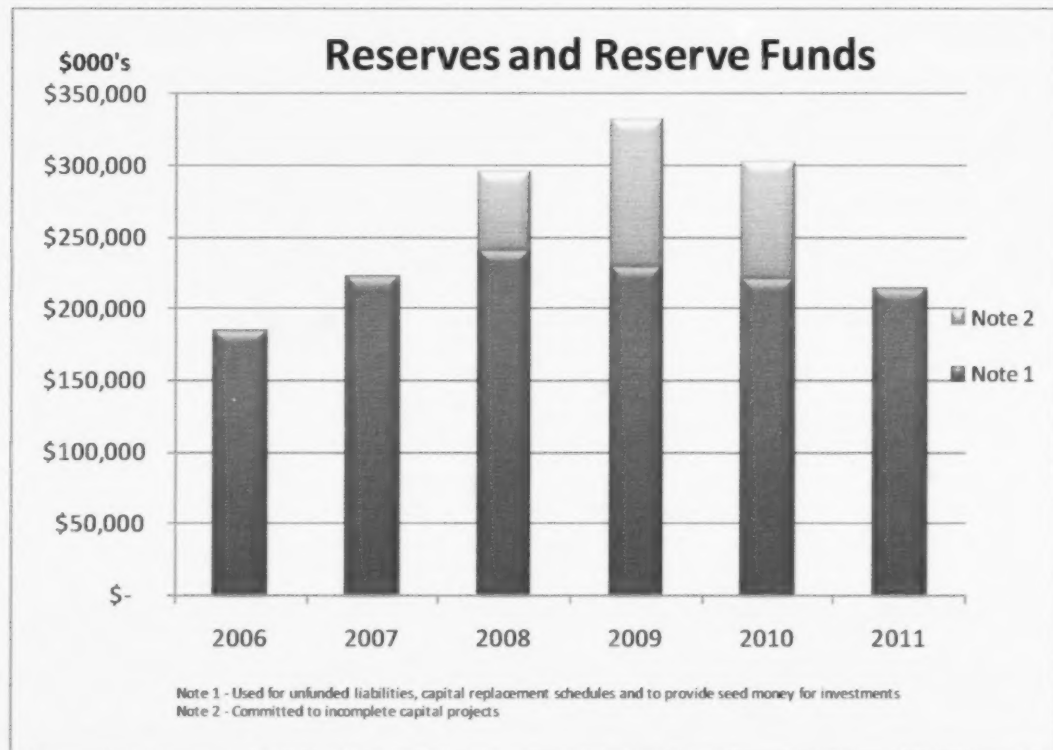
## Overview of Reserves and Reserve Fund Principles

Several principles provide guidance when considering the creation of, contributions to, draw downs from, and dissolution of reserves and reserve funds:

- Reserves and reserve funds should, for the most part, only be set up in advance of a specific major expenditure or contingency. For example, if a fund is simply used to flow through revenues to match a steady expense, it's a waste of administrative effort.
- Reserve funds should only be created with a specific purpose in mind; however, it is prudent to review the aggregate total of reserves and reserve funds against internal and external benchmarks (e.g. value of capital reserves against replacement cost of infrastructure, total reserves compared to reserves held by other Ontario municipalities).
- The estimated cost and timing of the project or contingency should be reviewed annually and contributions to the reserve fund should be adjusted accordingly.

### Reserve Fund and Reserves Trends

Certain non-obligatory reserve funds are presented with their projected annual contribution but exclude the projected "drawdown" until a defined expenditure is approved by Council (e.g. funding would remain in the Woodland Acquisition Reserve Fund until a specific lot is identified to be purchased). The graph at right shows the breakdown of actual balance vs. the balance excluding the committed costs relating to capital projects. If you consider commitments for capital projects, a more realistic reserve fund balance is presented as illustrated in the graph year 2011.





**SUMMARY OF CORPORATE CAPITAL AND  
OPERATING RESERVE FUNDS/RESERVES BY SERVICE PROGRAM  
(\$000's)**

	ACTUAL BALANCE 31-Dec-09	ACTUAL BALANCE 31-Dec-10	PROJECTED CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	PLANNED DRAWS (OUTFLOWS)	PROJECTED BALANCE
<b>OBLIGATORY</b>						
<i>City Services</i>	61,917	59,742	-	14,804	(42,694)	31,852
<b>TOTAL OBLIGATORY</b>	<b>61,917</b>	<b>59,742</b>	<b>0</b>	<b>14,804</b>	<b>(42,694)</b>	<b>31,852</b>
<b>NON-OBLIGATORY</b>						
Culture	4,734	5,107	593	171	(1,863)	4,008
Economic Prosperity	38,857	38,479	8,141	6,396	(28,323)	24,693
Environmental Services	12,588	13,549	1,872	3,850	(18,227)	1,044
Parks, Recreation & Neighbourhood Services	4,288	4,262	629	68	(1,227)	3,732
Planning & Development Services	12,939	11,376	3,480	455	(4,008)	11,303
Protective Services	7,296	6,994	3,031	150	(6,387)	3,788
Social and Health Services	24,215	22,156	5,765	269	(12,638)	15,552
Transportation Services	69,145	37,929	4,419	321	(15,428)	27,241
Corporate, Operational & Council Services (1)	95,662	103,642	8,525	4,507	(29,449)	87,225
<b>TOTAL NON-OBLIGATORY</b>	<b>269,724</b>	<b>243,494</b>	<b>36,455</b>	<b>16,187</b>	<b>(117,550)</b>	<b>178,586</b>
<b>TOTAL OBLIGATORY &amp; NON-OBLIGATORY</b>	<b>331,641</b>	<b>303,236</b>	<b>36,455</b>	<b>30,991</b>	<b>(160,244)</b>	<b>210,438</b>

(1) The Corporate Operating Reserve Funds/Reserve balance may increase/decrease subject to the municipality's 2010 Audited Financial Statements.

**OVERVIEW OF CORPORATE CAPITAL AND  
OPERATING RESERVE FUNDS / RESERVES BY SERVICE PROGRAM  
(\$000's)**

	ACTUAL BALANCE 31-Dec-09	ACTUAL BALANCE 31-Dec-10	PROJECTED CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	PLANNED DRAWS (OUTFLOWS)	PROJECTED BALANCE
<b>OBLIGATORY</b>						
<i>City Services</i>	61,917	59,742	-	14,804	(42,694)	31,852
<b>TOTAL OBLIGATORY</b>	<b>61,917</b>	<b>59,742</b>	<b>0</b>	<b>14,804</b>	<b>(42,694)</b>	<b>31,852</b>
<b>NON-OBLIGATORY</b>						
<b>Culture</b>						
London Public Library						
Sick Leave	233	231	50	2	(114)	169
Stabilization Reserve	56	0	0	0	0	0
Collections Reserve	26	26	0	0	0	26
Facilities	1,146	1,399	420	7	(1,582)	244
<b>Museum London</b>						
Operating Endowment Reserve Fund	2,849	2,857	0	150	(135)	2,872
Acquisition Reserve Fund	46	28	0	1	(20)	9
Creative City	106	144	0	2	(12)	134
Public Art Acquisition & Maintenance	272	422	123	9	0	554
<b>Total Culture</b>	<b>4,734</b>	<b>5,107</b>	<b>593</b>	<b>171</b>	<b>(1,863)</b>	<b>4,008</b>
<b>Economic Prosperity</b>						
Civic Investments	9,300	9,232	2,505	3,053	(4,303)	10,487
Economic Development	10,000	11,054	1,000	1,399	(6,900)	6,553
Economic Development Infrastructure	998	292	300	19	(609)	2
Industrial Oversizing	9,335	9,798	1,000	91	(5,815)	5,074
Major Institutional Capital Grants	837	630	881	11	(1,000)	522
Industrial Land	5,681	4,530	2,400	1,255	(7,956)	229
<b>London Convention Centre</b>						
Vacation Pay Reserve Fund	39	52	0	0	0	52
Lieu Time Reserve Fund	0	0	0	0	0	0
Operating Reserve Fund	500	500	0	0	0	500
Facility	2,077	2,291	55	568	(1,740)	1,174
Tourism London	90	100	0	0	0	100
<b>Total Economic Prosperity</b>	<b>38,857</b>	<b>38,479</b>	<b>8,141</b>	<b>6,396</b>	<b>(28,323)</b>	<b>24,693</b>
<b>Environmental Services</b>						
Sanitary Landfill Site	12,566	13,527	1,872	3,850	(18,227)	1,022
Waste Diversion	22	22	0	0	0	22
<b>Total Environmental Services</b>	<b>12,588</b>	<b>13,549</b>	<b>1,872</b>	<b>3,850</b>	<b>(18,227)</b>	<b>1,044</b>

**OVERVIEW OF CORPORATE CAPITAL AND  
OPERATING RESERVE FUNDS / RESERVES BY SERVICE PROGRAM  
(\$000's)**

	ACTUAL BALANCE 31-Dec-09	ACTUAL BALANCE 31-Dec-10	PROJECTED CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	2011 PLANNED DRAWS (OUTFLOWS)	PROJECTED BALANCE
<b>Parks, Recreation &amp; Neighbourhood Services</b>						
Woodland Acquisition	3,855	3,711	262	65	(732)	<b>3,306</b>
Golf Course Operations	126	223	242	2	(329)	<b>138</b>
Storybook Gardens	66	87	125	1	(166)	<b>47</b>
Animal Welfare Benefit	241	241	0	0	0	<b>241</b>
<b>Total Parks, Recreation &amp; Neighbourhood Services</b>	<b>4,288</b>	<b>4,262</b>	<b>629</b>	<b>68</b>	<b>(1,227)</b>	<b>3,732</b>
<b>Planning and Development Services</b>						
Development Charges Exemption	6,136	3,712	500	52	(2,766)	<b>1,498</b>
Downtown Rehab. & Redevelopment Grants	3,850	3,808	2,100	86	(542)	<b>5,452</b>
Miscellaneous Property Acquisition	1,166	2,084	880	48	(200)	<b>2,812</b>
Downtown and Old East Incentive Loan Program	416	401	0	269	(500)	<b>170</b>
Building Permits	1,371	1,371	0	0	0	<b>1,371</b>
<b>Total Planning and Development Services</b>	<b>12,939</b>	<b>11,376</b>	<b>3,480</b>	<b>455</b>	<b>(4,008)</b>	<b>11,303</b>
<b>Protective Services</b>						
<b>London Police Services</b>						
Sick Leave	1,248	700	250	11	(446)	<b>515</b>
Employment Benefits	254	355	0	5	0	<b>360</b>
Unfunded Liability	1,808	1,995	0	37	0	<b>2,032</b>
Service Recruitment	625	630	0	13	0	<b>643</b>
Vehicle Replacement	135	531	1,764	58	(3,030)	<b>(677)</b>
<b>London Fire Department</b>						
Vehicle Replacement	3,226	2,783	1,017	26	(2,911)	<b>915</b>
<b>Total Protective Services</b>	<b>7,296</b>	<b>6,994</b>	<b>3,031</b>	<b>150</b>	<b>(6,387)</b>	<b>3,788</b>
<b>Social and Health Services</b>						
Courts Administration Building Repair & Mtce.	258	296	35	4	(129)	<b>206</b>
Deamess Home	266	500	350	9	(264)	<b>595</b>
New Affordable Housing	10,269	8,022	2,000	64	(5,877)	<b>4,209</b>
Social Housing Major Repairs (Private/Non-Profit)	4,652	6,095	500	77	(2,436)	<b>4,236</b>
Public Housing Major Upgrades	4,065	3,679	2,208	59	(2,933)	<b>3,013</b>
Consolidated Verification Process (CVP)	3,682	2,705	672	56	(849)	<b>2,584</b>
Social Housing	136	47	0	0	0	<b>47</b>

**OVERVIEW OF CORPORATE CAPITAL AND  
OPERATING RESERVE FUNDS / RESERVES BY SERVICE PROGRAM  
(\$000's)**

	ACTUAL BALANCE 31-Dec-09	ACTUAL BALANCE 31-Dec-10	PROJECTED CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	PLANNED DRAWS (OUTFLOWS)	PROJECTED BALANCE
<b>Middlesex London Health Unit</b>						
Dental Treatment Reserve	217	217	0	0	0	217
Funding Stabilization Fund	67	67	0	0	0	67
Septic Tank Inspection Program Reserve Fund	6	6	0	0	0	6
Vested Sick Leave Reserve Fund	597	522	0	0	(150)	372
<b>Total Social and Health Services</b>	<b>24,215</b>	<b>22,156</b>	<b>5,765</b>	<b>269</b>	<b>(12,638)</b>	<b>15,552</b>
<b>Transportation Services</b>						
Federal Gas Tax	18,897	9,054	4,419	2	(8,172)	5,303
Fuel Stabilization	330	495	0	0	0	495
<b>London Transit Commission</b>						
Capital Program Reserve Fund	2,312	2,612	0	190	(340)	2,462
Energy Management Reserve Fund	2,175	2,175	0	0	0	2,175
Federal Transit Reserve Fund	9,919	0	0	0	0	0
General Operating Reserve	2,942	2,389	0	0	0	2,389
Health Care Management Reserve	1,796	1,861	0	0	(285)	1,576
Provincial Gas Tax Reserve Fund	19,765	17,052	0	14	(6,158)	10,908
Other Capital Infrastructure Reserve Fund	8,543	222	0	0	0	222
Public Liability Insurance Reserve Fund	2,466	2,069	0	115	(473)	1,711
<b>Total Transportation Services</b>	<b>69,145</b>	<b>37,929</b>	<b>4,419</b>	<b>321</b>	<b>(15,428)</b>	<b>27,241</b>
<b>Corporate, Operational &amp; Council Services</b>						
Vehicle Replacement - City	10,105	10,666	4,116	696	(11,574)	3,904
Sick Leave - City	6,019	5,791	328	114	(600)	5,633
Self Insurance	12,272	12,652	1,209	1,468	(2,500)	12,829
WSIB Catastrophic Loss Reserve Fund	7,557	8,284	525	226	(315)	8,720
Energy Management	1,777	1,885	100	38	0	2,023
Municipal Elections	1,626	941	397	0	0	1,338
Operating Budget Contingency (1)	18,076	23,430	0	1,000	(10,203)	14,227
Severe Weather	1,312	1,312	0	0	0	1,312
Unfunded Liability	27,841	30,491	0	0	0	30,491
Vacancy Management	4,263	2,938	0	900	(836)	3,002
Facilities - City	4,199	4,422	1,850	53	(3,416)	2,909
Parking - City	615	830	0	12	(5)	837
<b>Total Corporate, Operational &amp; Council Services</b>	<b>95,662</b>	<b>103,642</b>	<b>8,525</b>	<b>4,507</b>	<b>(29,449)</b>	<b>87,225</b>
<b>TOTAL NON-OBLIGATORY</b>	<b>269,724</b>	<b>243,494</b>	<b>36,455</b>	<b>16,187</b>	<b>(117,550)</b>	<b>178,586</b>
<b>TOTAL OBLIGATORY &amp; NON-OBLIGATORY</b>	<b>331,641</b>	<b>303,236</b>	<b>36,455</b>	<b>30,991</b>	<b>(160,244)</b>	<b>210,438</b>

(1) The Corporate Operating Reserve Funds/Reserve balance may increase/decrease subject to the municipality's 2010 Audited Financial Statements.



**OVERVIEW OF CORPORATE CAPITAL AND  
OPERATING RESERVE FUNDS / RESERVES  
(\$000's)**

	ACTUAL BALANCE 31-Dec-09	ACTUAL BALANCE 31-Dec-10		2011 PROJECTED CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	PLANNED DRAWS (OUTFLOWS)	PROJECTED BALANCE
<b>OBLIGATORY</b>							
City Services	61,917	59,742		-	14,804	(42,694)	31,852
<b>NON-OBLIGATORY</b>							
Capital Reserve Funds	124,242	113,657		32,801	11,836	(94,114)	64,180
Operating Reserve Funds	31,707	31,905		2,957	1,913	(4,276)	32,499
Operating Reserves	55,361	61,266	(1)	397	1,900	(11,039)	52,524
Boards and Commissions	58,579	36,666		300	538	(8,121)	29,383
<b>TOTAL NON-OBLIGATORY</b>	<b>269,889</b>	<b>243,494</b>		<b>36,455</b>	<b>16,187</b>	<b>(117,550)</b>	<b>178,586</b>
<b>TOTAL OBLIGATORY &amp; NON-OBLIGATORY</b>	<b>331,806</b>	<b>303,236</b>		<b>36,455</b>	<b>30,991</b>	<b>(160,244)</b>	<b>210,438</b>

(1) The Corporate Operating Reserve Funds/Reserve balance may increase/decrease subject to the municipality's 2010 Audited Financial Statements.



**CORPORATE CAPITAL RESERVE FUNDS  
CONTINUITY SCHEDULE FOR 2011 (\$000'S)**

	ACTUAL BALANCE 31-Dec-09	ACTUAL BALANCE 31-Dec-10	PROJECTED CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	2011 PLANNED DRAWS (OUTFLOWS)	PROJECTED BALANCE
<b>OBLIGATORY - CAPITAL</b>					(2)	
City Services - Consolidated (1)	59,469	57,353	-	14,569	(42,059)	29,863
Parklands	2,448	2,389	-	235	(635)	1,989
<b>TOTAL OBLIGATORY - CAPITAL</b>	<b>61,917</b>	<b>59,742</b>	<b>0</b>	<b>14,804</b>	<b>(42,694)</b>	<b>31,852</b>
<b>NON-OBLIGATORY - CAPITAL</b>						
Civic Investments	9,300	9,232	2,505	3,053	(4,303)	10,487
Development Charges Exemption	6,136	3,712	500	52	(2,766)	1,498
Economic Development	10,000	11,054	1,000	1,399	(6,900)	6,553
Economic Development Infrastructure	998	292	300	19	(609)	2
Facilities - City	4,199	4,422	1,850	53	(3,416)	2,909
Convention Centre	2,077	2,291	55	568	(1,740)	1,174
Courts Administration Building Repair & Mtce.	258	296	35	4	(129)	206
Deerness Home	266	500	350	9	(264)	595
Library	1,146	1,399	420	7	(1,582)	244
Parking Facilities	615	830	-	12	(5)	837
Federal Gas Tax	18,897	9,054	4,419	2	(8,172)	5,303
Grants - Downtown Rehab. & Redevelopment	3,850	3,808	2,100	86	(542)	5,452
Major Institutional Capital Grants	837	630	881	11	(1,000)	522
Industrial Oversizing	9,335	9,798	1,000	91	(5,815)	5,074
Industrial Land	5,681	4,530	2,400	1,255	(7,956)	229
Woodland Acquisition	3,855	3,711	262	65	(732)	3,306
Miscellaneous Property Acquisition	1,166	2,084	880	48	(200)	2,812
Downtown and Old East Incentive Loan Program	416	401	-	269	(500)	170
Golf Course Operations	126	223	242	2	(329)	138
Storybook Gardens	66	87	125	1	(166)	47
Sanitary Landfill Site	12,566	13,527	1,872	3,850	(18,227)	1,022
New Affordable Housing	10,269	8,022	2,000	64	(5,877)	4,209
Social Housing Major Repairs (Private/Non-Profit)	4,652	6,095	500	77	(2,436)	4,236
Public Housing Major Upgrades	4,065	3,679	2,208	59	(2,933)	3,013
Vehicle Replacement - City	10,105	10,666	4,116	696	(11,574)	3,904
- Fire	3,226	2,783	1,017	26	(2,911)	915
- Police	135	531	1,764	58	(3,030)	(677)
<b>TOTAL NON-OBLIGATORY - CAPITAL</b>	<b>124,242</b>	<b>113,657</b>	<b>32,801</b>	<b>11,836</b>	<b>(94,114)</b>	<b>64,180</b>

(1) City Services Reserve fund balances may potentially require adjustment subject to further reviews of the 2009 Development Charge Study.

(2) Total contributions above represent amounts to be raised in the Current budget and other sources of income received to help fund drawdowns, ie. City Services Development charges, Parkland Levies, Industrial Land sales and interest earnings

**CORPORATE CAPITAL RESERVE FUNDS  
PROJECTED BALANCES TO 2020 (\$000'S)**

	ACTUAL BALANCE 31-Dec-09	ACTUAL BALANCE 31-Dec-10	PROJECTED BALANCE					
			2011	2012	2013	2014	2015	2016-2020
<b>OBLIGATORY - CAPITAL</b>								
City Services - Consolidated (1)	59,469	57,243	29,753	32,163	19,684	21,178	9,779	8,270
Parklands	2,448	2,384	1,984	2,072	2,265	2,462	2,663	3,779
<b>TOTAL OBLIGATORY - CAPITAL</b>	<b>61,917</b>	<b>59,627</b>	<b>31,737</b>	<b>34,235</b>	<b>21,949</b>	<b>23,640</b>	<b>12,442</b>	<b>12,049</b>
<b>NON-OBLIGATORY - CAPITAL</b>								
Civic Investments	9,300	9,217	10,472	8,969	9,037	9,205	9,490	13,121
Development Charges Exemption	6,136	3,705	1,491	2,055	(111)	392	905	3,627
Economic Development	10,000	6,542	6,553	6,700	7,500	8,300	9,100	10,600
Economic Development Infrastructure	998	290	0	-	-	-	-	-
Facilities - City	4,199	4,414	2,901	2,774	3,508	4,176	1,973	1,439
Convention Centre	2,077	2,287	1,170	1,463	1,482	1,074	873	2,007
Courts Administration Building Repair & Mtce.	258	296	206	186	225	204	243	263
Deamess Home	266	499	594	331	489	347	26	2
Library	1,146	1,396	241	371	503	536	570	750
Parking Facilities	615	829	836	647	660	673	686	758
Federal Gas Tax	18,897	9,044	5,293	94	96	98	100	105
Grants - Downtown Rehab. & Redevelopment	3,850	3,801	5,445	5,614	6,469	7,600	8,953	18,724
Major Institutional Capital Grants	837	628	520	31	32	33	34	39
Industrial Oversizing	9,335	9,778	5,054	5,715	6,048	6,655	7,242	10,682
Industrial Land	5,681	4,521	220	1,274	2,627	4,470	310	8,641
Woodland Acquisition	3,855	3,704	3,299	3,464	3,596	3,933	4,276	6,098
Miscellaneous Property Acquisition	1,166	2,080	2,808	3,549	4,307	5,080	5,868	10,052
Downtown and Old East Incentive Loan Program	416	400	169	(35)	(118)	(171)	(183)	152
Golf Course Operations	126	223	138	166	195	224	254	488
Storybook Gardens	66	87	47	46	55	64	63	169
Sanitary Landfill Site	12,566	13,506	1,001	4,595	2,923	3,536	4,074	7,659
New Affordable Housing	10,269	8,008	4,195	6,349	8,496	10,686	12,920	18,594
Social Housing Major Repairs (Private/Non-Profit)	4,652	6,083	4,224	4,780	5,381	5,994	6,619	9,935
Public Housing Major Upgrades	4,065	3,674	3,008	3,057	3,118	3,180	3,244	3,582
Vehicle Replacement - City	10,105	10,655	3,893	3,215	3,540	4,458	5,671	4,455
- Fire	3,226	2,778	910	277	675	916	1,087	794
- Police	135	527	(681)	253	551	363	550	1,074
<b>TOTAL NON-OBLIGATORY - CAPITAL</b>	<b>124,242</b>	<b>108,972</b>	<b>64,007</b>	<b>65,940</b>	<b>71,284</b>	<b>82,026</b>	<b>84,948</b>	<b>133,810</b>

(1) City Services Reserve fund balances may potentially require adjustment subject to further reviews of the 2009 Development Charge Study.

**CORPORATE  
OPERATING RESERVE FUNDS AND RESERVES FOR 2010 AND 2011  
(\$000'S)**

	ACTUAL BALANCE 31-Dec-09	ACTUAL BALANCE 31-Dec-10		PROJECTED CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	PLANNED DRAWS (OUTFLOWS)	PROJECTED BALANCE
<b>CORPORATE OPERATING RESERVE FUNDS</b>							
Sick Leave - City	6,019	5,791	(1)	328	114	(600)	5,633
Self Insurance	12,272	12,652	(2)	1,209	1,468	(2,500)	12,829
WSIB Catastrophic Loss	7,557	8,284	(3)	525	226	(315)	8,720
Consolidated Verification Process (CVP)	3,682	2,705		672	56	(849) (4)	2,584
Creative City	106	144		-	2	(12)	134
Energy Management	1,777	1,885		100	38	-	2,023
Public Art Acquisition & Maintenance	272	422		123	9	-	554
Waste Diversion	22	22		-	-	-	22
<b>TOTAL OPERATING RESERVE FUNDS</b>	<b>31,707</b>	<b>31,905</b>		<b>2,957</b>	<b>1,913</b>	<b>(4,276)</b>	<b>32,499</b>
<b>CORPORATE OPERATING RESERVES</b>							
Animal Welfare Benefit	241	241		-	-	-	241
Building Permits	1,371	1,371		-	-	-	1,371
Fuel Stabilization	330	495		-	-	-	495
Municipal Elections	1,626	941		397	-	-	1,338
Operating Budget Contingency	18,076	23,430		-	1,000	(10,203) (5)	14,227
Severe Weather	1,312	1,312		-	-	-	1,312
Social Housing	136	47		-	-	-	47
Unfunded Liability (6)	27,841	30,491		-	-	-	30,491
Vacancy Management	4,263	2,938			900	(836) (7)	3,002
<b>TOTAL OPERATING RESERVES</b>	<b>55,361</b>	<b>61,266</b>		<b>397</b>	<b>1,900</b>	<b>(11,039)</b>	<b>52,524</b>
<b>TOTAL OPERATING RESERVES AND RESERVE FUNDS</b>	<b>87,068</b>	<b>93,171</b>		<b>3,354</b>	<b>3,813</b>	<b>(15,315)</b>	<b>85,023</b>

(1) Projected liability balance for Sick Leave Reserve Fund for 2010 \$ 6,373,861

(2) Total open claims against the Self Insurance Reserve Fund (June/10) \$ 9,322,181

(3) Total open claims against the WSIB Catastrophic Reserve Fund (Mar/10) \$ 6,295,200

(4) The London CaReS Strategy approved a drawdown from the CVP reserve Fund in 2008 and each year thereafter for a total of five years.

(5) The Operating Budget Contingency Reserve inflow/outflow may increase/decrease subject to 2010 year audit and 2011 forecast planning.

Additional information will be provided in early 2011.

(6) Net unfunded liabilities as reported on the annual financial report have increased from \$95.0 million in 2008 to \$98.3 million in 2009.

(7) The Vacancy Management Reserve inflow/outflow may increase/decrease pending review of the position management process and potential impacts on vacancy management.

**OVERVIEW OF BOARDS AND COMMISSIONS RESERVE FUNDS AND RESERVES  
FOR 2010 AND 2011 (\$ 000'S)**

	2010	2011								
	ACTUAL BALANCE 31-Dec-09	CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	PLANNED DRAWS (OUTFLOWS)	PROJECTED BALANCE	PROJECTED CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	PLANNED DRAWS (OUTFLOWS)	PROJECTED BALANCE	
BOARDS & COMMISSIONS (managed by the City)										
London Police Services										
Sick Leave	1,248	63	207	(818)	700	(2)	250	11	(446)	515
Employment Benefits	254	-	286	(185)	355		-	5	-	360
Unfunded Liability	1,808	-	187	-	1,995		-	37	-	2,032
Service Recruitment	625	-	5	-	630		-	13	-	643
Total London Police Services	3,935	63	685	(1,003)	3,680	(1)	250	66	(446)	3,550
London Public Library										
Sick Leave	233	30	2	(34)	231	(2)	50	2	(114)	169
Stabilization Reserve	56	-	-	(56)	-		-	-	-	-
Collections Reserve	26	-	-	-	26		-	-	-	26
Total London Public Library	315	30	2	(90)	257	(1)	50	2	(114)	195
London Convention Centre										
Vacation Pay Reserve Fund	39	-	13	-	52		-	-	-	52
Lieu Time Reserve Fund	-	-	-	-	-		-	-	-	-
Operating Reserve Fund	500	-	-	-	500		-	-	-	500
Total London Convention Centre	539	-	13	-	552	(1)	-	-	-	552
Museum London										
Operating Endowment Reserve Fund	2,849	-	143	(135)	2,857		-	150	(135)	2,872
Acquisition Reserve Fund	46	2	2	(20)	28		-	1	(20)	9
Total Museum London	2,895	2	145	(155)	2,885	(1)	-	151	(155)	2,881
London Transit Commission										
Capital Program Reserve Fund (6)	2,312	-	1,230	(930)	2,612		-	190	(340)	2,462
Energy Management Reserve Fund	2,175	-	-	-	2,175		-	-	-	2,175
Federal Transit Reserve Fund (3)	9,919	-	51	(9,970)	0		-	-	-	-
General Operating Reserve	2,942	-	0	(553)	2,389		-	-	-	2,389
Health Care Management Reserve	1,796	-	350	(285)	1,861		-	-	(285)	1,576
Provincial Gas Tax Reserve Fund (4)	19,765	-	9,673	(12,386)	17,052		-	14	(6,158)	10,908
Other Capital Infrastructure Reserve Fund (5)	8,543	-	40	(8,361)	222		-	-	-	222
Public Liability Insurance Reserve Fund	2,466	-	115	(512)	2,069		-	115	(473)	1,711
Total London Transit	49,918	-	11,459	(32,997)	28,380	(1)	-	319	(7,256)	21,443
Middlesex London Health Unit										
Dental Treatment Reserve	217	-	-	-	217		-	-	-	217
Funding Stabilization Fund	67	-	-	-	67		-	-	-	67
Septic Tank Inspection Program Reserve Fund	6	-	-	-	6		-	-	-	6
Vested Sick Leave Reserve Fund	597	-	-	(75)	522		-	-	(150)	372
Total Middlesex London Health Unit	887	-	-	(75)	812	(1)	-	-	(150)	662
Tourism London										
Special Initiative Reserve	90	-	10	-	100		-	-	-	100
Total Tourism London	90	-	10	-	100		-	-	-	100
TOTAL BOARDS & COMMISSIONS	58,579	95	12,314	(34,320)	36,666		300	538	(8,121)	29,383

(1) The reserve inflow/outflow may increase/decrease subject to 2010 year end position. Boards and commissions will provide Council additional information during 2011.

(2) Projected Sick Leave Liability balance for 2010:

London Police \$2,524,198  
London Public Library \$402,805

(3) Sunset Reserve-specific capital purpose. Reserve fund fully committed in 2010, final payouts pending.

(4) Any Provincial Gas Tax contribution for 2011 to be based upon 2009 ridership, noting the continuation of the program is a year over year decision for the Province. Post 2011 capital budget for 2012 to 2020 has \$13.5 million in unfunded capital requirements per year, to which Provincial Gas Tax is expected to fund part. Post 2012 to 2015 operating budget calls for \$4.5 million per year in Provincial Gas Tax funding. Receipt and use of Gas Tax funds is defined by policy-includes Municipalities continuing to increase their funding of public transit.

(5) Sunset Reserve-specific capital purpose. Reserve Fund principle fully committed. Investment returns to be allocated in 2011 re facility upgrades.

(6) Includes approximately \$0.9 million to be allocated for the rebuilding/replacement of engines/transmissions.



# Debt Analysis



**London**  
CANADA



## **Corporate Debt Overview and Analysis (Tax-Supported, Water, Wastewater, and Other Funds)**

The City of London continues to benefit from a Aaa credit rating awarded by Moody's Investors Service. The Aaa credit rating is the highest debt rating possible for the municipality and 2010 represents the 34<sup>th</sup> consecutive year that the City of London has received this rating. This translates into lower costs of borrowing for the City.

*"The City of London's Aaa debt rating is supported by a prudent, conservative approach to fiscal planning and reflects high and increasing reserve levels. London's Aaa debt rating is also supported by the city's strong track record of achieving positive operating results, generating internal financing for capital expenditures and mitigating the need for debt issuance."*

### **Debt Levels**

The City of London's total debt outstanding forecast is reflected in the tables on the next page. By the end of 2010 the anticipated total debt issued will be approximately \$319.8 million. The remaining debt that has been approved but not issued is estimated to be \$322.0 million, for a combined potential debt of \$641.8 million. The continuation of the aggressive debt reduction program by Council could see the "authorized but not issued" debt reduced through allocation of surplus, application of assessment growth revenue and other one-time sources. However, by the end of 2011 the City's anticipated total debt issued is forecasted to be \$349.6 million. The remaining debt that has been approved but not issued will be approximately \$247.6 million, for a combined potential debt of \$597.2 million.

The Debt Level Overview tables below forecast the debt levels by ratepayer/reserve funds. Major assumptions used in the debt level projection include:

- For the 10 year capital plan, debt for the General tax supported, including the tax-supported reserve funds, have been capped on average at \$26 million, it being noted that the debt cap will be reviewed annually as 2012 - 2015 targets are set by council.
- Debt issuance in early 2011 is anticipated as infrastructure stimulus projects are to be substantially completed by March, 31, 2011.
- Wastewater debt levels based on assumptions/parameters used in developing the 20 year plan.

### Debt Level Overview – 2009 to 2010 (in \$ millions)

	Total	Projected Issuance	To be Retired in	Total		
Debt issued on behalf of...	2009	in 2010	2010	2010	Authorized To date	Potential To date
General Property Taxes	141.6	52.1	22.2	171.5	155.9	327.4
Wastewater	67.4	25.8	6.6	86.6	54.3	140.9
Water	0.1	0.0	0.0	0.1	4.2	4.3
Rate Supported Reserve Funds	50.1	0.0	7.0	43.1	22.3	65.4
<b>Subtotal</b>	<b>259.2</b>	<b>77.9</b>	<b>35.8</b>	<b>301.3</b>	<b>236.7</b>	<b>538.0</b>
Joint Water Boards	3.1	6.6	0.3	9.4	15.2	24.6
City Services Reserve Funds	6.6	3.5	1.0	9.1	70.1	79.2
<b>Net Debt Levels Total</b>	<b>268.9</b>	<b>88.0</b>	<b>37.1</b>	<b>319.8</b>	<b>322.0</b>	<b>641.8</b>

Note: The rate supported reserve funds include debt for capital commitments and grants. Retired debt includes amortization of the discount for net debt. Updated to reflect 2010 unconsolidated projected amounts and subject to actual issuance in 2010. Authorized to date amounts include the 2011 approved capital plan.

### Debt Level Forecast – 2010 to 2020 (in \$ millions)

Debt issued on behalf of...	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
General Property Taxes	171.5	170.3	188.9	209.0	231.4	228.4	223.5	217.2	208.4	197.1	180.2
Wastewater	86.6	101.8	105.3	109.1	103.3	96.8	88.4	77.4	65.8	52.9	39.7
Water	0.1	0.4	4.2	3.9	3.5	3.2	2.8	2.4	1.9	1.5	1.0
Rate Supported Reserve Funds	43.1	41.2	41.7	41.6	37.7	34.0	31.1	27.0	22.7	17.9	12.3
<b>Subtotal</b>	<b>301.3</b>	<b>313.7</b>	<b>340.1</b>	<b>363.6</b>	<b>375.9</b>	<b>362.4</b>	<b>345.8</b>	<b>324.0</b>	<b>298.8</b>	<b>269.4</b>	<b>233.2</b>
Joint Water Boards	9.4	24.1	36.5	35.0	33.5	31.8	30.1	28.3	26.4	24.9	38.4
City Services Reserve Funds	9.1	11.8	27.4	48.3	69.1	64.3	65.2	67.8	74.2	80.5	86.8
<b>Net Debt Levels Total</b>	<b>319.8</b>	<b>349.6</b>	<b>404.0</b>	<b>446.9</b>	<b>478.5</b>	<b>458.5</b>	<b>441.1</b>	<b>420.1</b>	<b>399.4</b>	<b>374.8</b>	<b>358.4</b>

Note: All figures in this section exclude any new commitments that may be recognized by 2010 year end, assumes a 2010 debt issuance and excludes all current and future commitments against Urban Works. Debt level forecasts have increased over previous year projections as a result of the city's share of infrastructure stimulus initiatives undertaken with the upper levels of government.

### Annual Repayment Limit

The Annual Repayment Limit (ARL) for debt is a calculation regulated by the province's Ministry of Municipal Affairs and Housing (MMAH). The ARL is based on limiting total debt repayments to twenty five percent of a previous years 'own source' revenues as a measure of financial constraint and sustainability. For 2011, the ARL calculations would indicate additional debt capacity of \$293.6 million; if this were approved and issued the total potential debt outstanding would be \$935.4 million (consisting of \$319.8 million – issued; \$322.0 million – authorized but not issued and \$293.6 million additional debt allowed by the ARL). Use of the entire amount available would jeopardize the City's Aaa credit rating.

## Debt Servicing Costs

Debt servicing costs on all projected debt issued (tax-supported, water, wastewater, reserve funds, non-rate supported) will total \$58.3 million in 2011 and is anticipated to increase to \$62.5 million in 2012. The total annual debt servicing costs are broken down by the ratepayer/budget in the following table. For example, the General property tax budget will support \$34.5 million, and the Wastewater rates budget will support \$11.9 million for debt serving costs in 2011.

Major assumptions used in the debt servicing cost are consistent with the assumptions used to project debt levels, as shown on the previous page, as they correlate to one another. However, if the City were to match recent efforts to use one-time revenue to displace "authorized but not issued" debt (e.g. operating budget surplus); the total debt outstanding and debt repayments could be lower.

### Debt Servicing Costs – 2010 to 2020 (in \$ millions)

Debt Servicing Costs (Forecast \$ million's)	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
General Property Taxes	33.8	34.5	35.9	36.1	38.4	41.2	44.0	45.8	46.4	47.1	48.0
Wastewater	9.0	11.9	14.5	14.5	15.2	15.1	15.6	15.9	15.4	15.4	15.2
Water	0.0	0.0	0.1	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5
Rate Supported Reserve Funds	9.4	9.4	8.0	7.2	7.0	6.6	6.7	6.6	6.7	6.6	6.6
<b>Subtotal</b>	<b>52.2</b>	<b>55.8</b>	<b>58.5</b>	<b>58.3</b>	<b>61.1</b>	<b>63.4</b>	<b>66.8</b>	<b>68.8</b>	<b>69.0</b>	<b>69.6</b>	<b>70.3</b>
Joint Water Boards	0.5	1.0	2.1	3.2	3.2	3.2	3.2	3.2	3.2	2.7	2.7
City Services Reserve Funds	1.4	1.5	1.9	4.0	6.8	10.0	10.2	11.2	11.8	13.7	15.8
<b>Total Debt Servicing Costs</b>	<b>54.1</b>	<b>58.3</b>	<b>62.5</b>	<b>65.5</b>	<b>71.1</b>	<b>76.6</b>	<b>80.2</b>	<b>83.2</b>	<b>84.0</b>	<b>86.0</b>	<b>88.8</b>

Note: All figures in this section exclude any new commitments that may be recognized by 2010 year end, assuming a 2010 debt issuance and excludes all current and future commitments against Urban Works.

The debt projections above are based on a modest pace of spending against approved capital project budgets and the proposed capital plan, consistent with recent experience. If the pace of spending increases, debt will be issued sooner, and the total debt outstanding along with the annual debt servicing costs will exceed the projections identified above. Note: the projected regular debt repayments over ten years are based on an interest rate of 4.5%.